#### **Annual Program Statement (APS)**

#### Call to Participate in Partnerships to Drive Innovation, Build Capacity, and Scale Impact in Ethiopia's Food and Agriculture System

Feed the Future Ethiopia Transforming Agriculture is a 5-year project that aims to increase access to healthy diets, particularly for women and children, by improving the competitiveness, inclusiveness, and resilience of the Ethiopian food and agriculture system. Transforming Agriculture uses a nutrition-led approach to reorient Ethiopia's food system to address the desirability and convenience needs of consumers, particularly women, so they will purchase and consume more nutritious foods. Our approach aligns with the Government of Ethiopia's Food Systems Strategy and the Nutrition Sensitive Agriculture Strategy as well as other key government policies for inclusive agricultural development.

Transforming Agriculture wishes to stimulate positive change across the food systems components of food supply, food environment, and food and water utilization that are summarized below.

Food supply	Food environment	Food and water utilization
<ul> <li>Increasing agricultural production and reducing loss</li> <li>Transport and storage</li> <li>Food aggregation, distribution, and trade</li> <li>Processing and packaging</li> <li>Land and water resources</li> <li>Input and water supply</li> </ul>	<ul> <li>Market access</li> <li>Market information</li> <li>Promotion, research, and advertising</li> <li>Information and communication technology and digital services</li> <li>Food and water quality and safety</li> <li>Financial services, including insurance</li> <li>Training and skills development</li> <li>Business development services</li> </ul>	<ul> <li>Food preparation / food management</li> <li>Food hygiene and safety</li> <li>Food retail consumption</li> </ul>

Transforming Agriculture will support the types of activities defined in *Section I, Illustrative Partnership Activities*, to define the interaction and linkages between producers with input suppliers, buyers, and consumers across 132 woredas (see Annex B).

Final funding levels will depend on quality of applications received, number of fundable applications received, market needs, availability of funding, suitability of the application in line with Transforming Agriculture's scope of work and competing priorities. Grants will be awarded competitively in amounts commensurate with their impact but shall not exceed the maximum amount of USD 250,000 and are limited to a maximum implementation period of 2 years from date of award.

Title	Feed the Future Ethiopia Transforming Agriculture Call for Partners		
APS No	APS-ETA-2023-001		
To download the APS Application form	APS Application Forms are posted in: <u>www.rti.org/rfp</u> APS Application Forms can also be requested at <u>grantseta@rti.org</u>		
Any questions please email	grantseta@rti.org		
Submit Concept Note to	grantseta@rti.org		
Date of Issue	April 26, 2023		
Deadline to Submit Questions	Round 1: May 12, 2023 Round 2: September 8, 2023		
Response to Questions published	Responses to questions will be published at <u>www.rti.org/rfp</u> on the dates indicated below. Round 1: May 19, 2023 Round 2: September 15, 2023		
Date Applications are Due	Transforming Agriculture will accept APS Applications as follows; Round 1: May 26, 2023 Round 2: September 22, 2023.		
Eligible Activities	Under this APS, Transforming Agriculture seeks to channel resources to increase access to healthy diets, particularly for women and children. Proposed concepts should align with one or more of the XMFs indicated in Section I. Illustrative Partnership Activities. Activities under the grant must occur in one or more of the woredas shown in Annex B and directly or indirectly support one or more of the targeted nutritious and income generating commodities shown in Annex C.		
	Transforming Agriculture will consider applications that request various forms of support including grants, technical assistance, and training for food system actors who have identified a market opportunity that can be met through increased access to the aforementioned productive resources.		
Eligible Applicants	Applicants must either be 1) privately registered business operating in the food system in Ethiopia (examples: nurseries, livestock feed manufacturers, digital extension services providers) 2) private sector associations, cooperatives and unions, 3) universities and research institutions, 4) locally registered non-governmental organizations (NGOs) that have a proven track record of supporting private sector partners, services, and agribusiness commercialization with smallholder farmers. Applicants should:		
	<ul> <li>Be legally and formally constituted under the laws of Ethiopia at the time of application.</li> <li>Be registered with Government of Ethiopia (submit registration certificate).</li> <li>Be tax compliant with government of Ethiopia tax regulations</li> </ul>		

	- Applicants must contribute a minimum of 10% cost leveraging.	
	- Applicants must be willing to 1) collaborate with Transforming Agriculture data reporting requirements and 2) collaborate with a gender, youth and minority inclusion assessment of their organization and target grant activities, and consider the recommendations set forth by Transforming Agriculture's technical team to improve social inclusion gaps.	
	- Concept notes from organizations that do not meet the above eligibility criteria will neither be reviewed nor evaluated.	
	<ul> <li>Individuals are not eligible to apply for this APS.</li> </ul>	
Application	To apply, complete the attached application package.	
Process	Below is an overview of the application and selection process.	
	- Step 1: Interested applicants review APS and associated requirements	
	- Step 2: Interested applicants submit questions regarding this APS, the process or activity before stated deadline	
	- Step 3: Eligible applicants submit concept notes using the APS application package.	
	- Step 4: Transforming Agriculture evaluates concept note applications for each round.	
	<ul> <li>Step 5: Shortlisted applicants contacted to submit full application package in response to a request for applications (RFA) or a co- creation workshop.</li> </ul>	
	<ul> <li>Step 6: Full proposals are reviewed, evaluated including Risk Assessment and Environment Impact Assessment and scored.</li> </ul>	
	- Step 7: Awards are made to successful applicants	
	Issuing this APS does not constitute an award commitment on the part of the Ethiopia Transforming Agriculture, nor does it commit the project to pay for the costs incurred in the submission of an application. Please note that applying for this APS or being selected as an eligible applicant under this APS does not mean any type of assistance is being awarded.	
Selection Criteria	Factors that will be considered when evaluating applications include business model sustainability, nutrition-informed solutions, environmental impact, inclusivity, conflict sensitivity, and contribution and commitment. See details of criteria in <b>Section III: Applications Review.</b>	
	Leverage is required under this APS at a minimum rate of 10% of the amount been requested. See <b>Section II: Leverage.</b>	

### **APS Application Package**

#### Application to Participate in Partnerships to Drive Innovation, Build Capacity, and Scale Impact in Ethiopia's Food and Agriculture System

#### Dear Applicant:

The Feed the Future Ethiopia Transforming Agriculture project is a 5-year project aimed to increase access to healthy diets, particularly for women and children, by improving competitiveness, inclusiveness, and resilience of the Ethiopian food and agriculture system. Transforming Agriculture uses a nutrition-led approach to reorient Ethiopia's food system to address the desirability and convenience needs of consumers, particularly women, so they will purchase and consume more nutritious foods. Transforming Agriculture works to make key nutritious foods more available and increase household incomes so families can purchase these foods. Transforming Agriculture seeks to catalyze impact across 132 woredas.

Transforming Agriculture is seeking applications to participate in partnerships to implement activities that lead to the increased access to healthy diets, particularly for women and children, by improving the competitiveness, inclusiveness, and resilience of the food and agriculture systems in Ethiopia. Grant agreements will be awarded and implemented in accordance with USAID and US Government regulations and Transforming Agriculture's management policies.

The Application Package includes:

Section I.	Illustrative Partnership Activities
Section II.	Leverage
Section III.	Technical Evaluation
Section IV.	Application and Submission Information
Section V.	Types of Awards
Section VI.	Unique Entity Identifier (UEI)
Annex A.	APS Application Form
Annex B.	Transforming Agriculture Focus Regions, Zones & Woredas
Annex C.	Target Commodities by Cluster

This is an open application process with selection made in two rounds. The first round of evaluations will be conducted for applications received by **May 26, 2023**, and the second round of evaluation will be for applications received by **September 22, 2023**. Resources are limited and applicants are strongly encouraged to respond promptly.

All questions and APS Application Forms must be submitted to Grantseta@rti.org

#### Section I. Illustrative Partnership Activities

Transforming Agriculture will consider activities that directly contribute to the achievement of project goal to increase access to healthy diets in a sustainable and tangible manner.

The awards are intended to contribute to one of the following cross-market functions within the target woredas (Annex B) and target commodities (Annex C):

1) XMF1: Market actors provide consistent inputs, services, financing, and market access to increase climate smart agricultural productivity and diversify

**production**. For example, a cooperative proposes interventions to strengthen aggregate, expand member services, and reach new markets through training, market linkages; buyers expand contract farming through outgrower models; associations expand seedling nurseries; an advisory firm works with producers to establish quality-based payment systems.

- 2) XMF2: Food and livestock markets align supply chains and distribution to meet demand. For example, market information firms to expand their market information platforms and dissemination capacities; transportation providers upgrade market management and logistics services such as use of cold chain technologies; cooperatives develop new distribution systems to move products from markets to retail shops.
- 3) XMF3: Efficient and market-oriented food environments provide value to suppliers and customers and create new jobs. For example, abattoirs establish aggregation centers or feedlots and participate in national livestock identification and traceability systems; processors upgrade quality assurance and traceability systems to meet safety processes and protocols; processors develop and test market nutritious products with longer shelf lives and improved nutrient profiles; service providers expand certifications, testing services, and quality assurance services; employers reach out to women employees, youth, and persons with disabilities and to better accommodate their participation in the workforce (e.g., childcare services).
- 4) XMF4: Business Development Services (BDS) foster entrepreneurship, MSME growth and resilience. For example, BDS providers develop business incubators in partnership with universities.
- 5) XMF5: Market research services help food system actors innovate to meet changing consumer preferences particularly women's preferences. For example, market research firms or SMEs assess changing preferences for convenient foods in urban areas and organize sensory panels; retailers test the market through cooking demonstrations, product sampling, or other approaches.
- 6) XMF6: Agriculture and food system actors contribute to an enabling environment that fosters inclusive and sustainable growth and advances key social priorities. For example, food companies conduct promotions through Ethiopia's Health Development Army or organize Food Safety Month events; processors advance largescale food fortification; retailers procure and distribute nutritious foods through public programs such as school feeding programs.

Applications can include more than one of the above-mentioned activities.

# All applicants are encouraged to consider the following guiding principles when preparing their application:

1) **Systems**: Promote sustainable positive changes in the entire food system that increase the availability, affordability, convivence, and desirability of nutritious foods.

- Environmental Sustainability: Actively promote environmental sustainability and climate-smart practices across the market system by considering environmental conservation, climate change adaptation and mitigation, and technologies, particularly in the context of scale up and commercialization of agriculture.
- 3) **Social Inclusion**: Ensure equitable participation of women, youth, people with disabilities, and marginalized groups for inclusive food and agriculture systems.
- 4) **Employ risk management, resilience building, and conflict -sensitive approaches**: Identify opportunities and constraints to achieving proposed activities, including appropriate monitoring frameworks.
- 5) **Strengthen collaboration and coordination with stakeholders**: Identify and implement opportunities to partner with other food systems actors.
- 6) Promote sustainable secondary cities development: Consider opportunities to drive employment, spur entrepreneurship, and increase trade will strengthen sustainable food system growth in Mekelle, Bahir Dar, Hawassa-Shashemene, Adama-Bishoftu, Jimma, Dire Dawa-Harar, Jigjiiga, Debre Birhan, and Assosa.
- 7) **Digital development:** Consider contextually appropriate digital products and services that support proposed interventions (e.g, mobile banking, digital identify, market information)

# Please note that Transforming Agriculture grant funds will not be used to support any of the following:

- i. Construction, infrastructure, renovation, or rehabilitation projects activities of any kind.
- ii. Vehicles including cars, motorbikes, trucks, tractors
- iii. Ceremonies, parties, celebrations, or "representation" expenses.
- iv. Prohibited goods under USAID regulations, including but not limited to the following: abortion equipment and services, luxury goods, alcoholic beverages, police and military equipment. Refer to the link for more information. <u>https://pdf.usaid.gov/pdf\_docs/PBAAD445.pdf</u>
- Purchases or goods or services restricted or prohibited under the prevailing USG Foreign Policy restricted countries. Refer to the link for more information. <u>https://www.usaid.gov/sites/default/files/2022-12/310.pdf</u>
- vi. Any purchase or activity which has already been made.
- **vii.** Purchases or activities unnecessary to accomplish grant purposes as determined by the Transforming Agriculture.
- viii. Prior obligations of and/or, debts, fines, and penalties imposed on the Grantee.
- **ix.** Purchase of secondhand goods or used machinery unless prior approval has been given by Transforming Agriculture based on sound justification.
- **x.** Creation of endowments.

Transforming Agriculture may, with prior USAID approval, allow for procurement of restricted Agricultural commodities, fertilizers, pharmaceuticals, and pesticides.

#### Section II. Leverage

There is a 10% minimum leverage requirement under this APS, but higher leverage is encouraged from all applicants. Priority will be given to applicants that can provide a meaningful contribution of the cost on the proposed activities. Applicant contributions can be in the form of cash (such as capital or loans), infrastructure, property, equipment, new staff, and others directly used for the proposed activity. Standard operational costs will not be considered as part of the contribution.

To encourage applications from businesses led by women, youth, and persons with disabilities, a lower percentage of leverage will be considered.

The applicant can propose mobilization of additional financial resources, such as equity or debt that will come from other sources including, formal financial institutions such as commercial banks, individuals, other companies, funds and foundations, and bilateral or multilateral organizations.

Applicants must demonstrate that their contributions will, in most cases, be "incremental" to the "new" effort associated with the grant. However, if the applicant can successfully demonstrate that this was a recent direct investment then the Selection Committee (SC) will consider accepting this leverage on a case-by-case basis.

#### Section III. APS Applications Review

The TEC will review the APS Applications submitted by the applicant using the criteria listed below.

	Criteria	Weight
1.	<b>Business model sustainability</b> : The extent to which applicants describe a concept that is feasible, innovative, cost-effective, and provides a market-based solution that 1) addresses a constraint faced by the business and that aligns with the organization's existing business model and 2) can continue and scale after USAID funding has ended. The proposed concept should not subsidize commercial transactions between the market actors. The applicant must clearly explain what they are requesting Transforming Agriculture to fund, what is stopping the applicant from investing in such activities itself, and how Transforming Agriculture support will reduce risks.	20
2.	<b>Nutrition-informed, locally led solution:</b> The extent to which applicants demonstrate how their activities and investments demonstrate local ownership, align to consumer preferences for nutritious foods, and increase access to healthy diets.	20
3.	<b>Environmental impact</b> : The extent to which applicants clearly identify any potential environmental impacts due to proposed activities and includes proposed mitigation measures. This may also include proactive approaches to deter environmental impact through uptake of improved technologies, climate-smart agricultural practices, and other approaches.	20

Inclusivity: The extent to which the proposed concept considers the impact and	20
opportunities for women, youth, and persons with disabilities (e.g., employment,	
sourcing, consumer preferences, workplace policies, workplace resources).	
Conflict sensitivity: The extent to which the applicant incorporates responses	5
to opportunities and constraints resulting from impact of conflict and approaches	
to support the return of a productive food system.	
Contribution and commitment: The reasonableness of proposed target	10
outcomes and the proportion of leverage, considering the type of interventions	
being proposed. Businesses led by women, youth, or persons with disabilities	
will receive special consideration when considering the reasonableness of	
proposed leverage.	
Past performance: Applicant has a proven track record demonstrated by	5
previous work and experience, both technically and geographically.	
Total Possible Points	100
	<ul> <li>opportunities for women, youth, and persons with disabilities (e.g., employment, sourcing, consumer preferences, workplace policies, workplace resources).</li> <li>Conflict sensitivity: The extent to which the applicant incorporates responses to opportunities and constraints resulting from impact of conflict and approaches to support the return of a productive food system.</li> <li>Contribution and commitment: The reasonableness of proposed target outcomes and the proportion of leverage, considering the type of interventions being proposed. Businesses led by women, youth, or persons with disabilities will receive special consideration when considering the reasonableness of proposed leverage.</li> <li>Past performance: Applicant has a proven track record demonstrated by previous work and experience, both technically and geographically.</li> </ul>

# Short listed applicants will be contacted to continue to the next step of the application process.

#### Section IV. Application and Submission Information

The APS Application Form must be submitted in English and may not be more than 5 pages. The 5 pages limit excludes Section I: Overview of the Application Form. Applicants must adhere to the guidance provided in Annex A, below. The application and any supporting documentation should be submitted in electronic form to: <u>Grantseta@rti.org</u>

#### Subject Line: APS-ETA-2023-001

Submission should include:

1. APS Application Form (See Annex A, below)

This is a rolling process with evaluations and selections made over two rounds. As resources are limited, applicants are encouraged to respond quickly. Based on applications, the first round of evaluations is anticipated after **May 26, 2023.** The second round of evaluation will occur after **September 22, 2023.** 

#### Section V. Type of Awards

Grants awarded under this APS will primarily be Fixed Amount Award grants (FAA) or in-kind grants, or hybrid FAA and in-kind grants.

Under FAAs, Transforming Agriculture will make payments based on submission and acceptance of specific verifiable milestones. Once an award is issued, it will include a fixed price payment schedule with milestones and deliverables negotiated during the final application and award process.

Government entities are only eligible for in-kind grants provided prior approval is granted by USAID/Ethiopia Contracting Officer. However, universities, with USAID approval, may be considered as a grant recipient if it is determined that they are not government entities.

Under in-kind grants, goods and/or services will be procured directly by RTI and provided to the grantee.

In exceptional circumstances, Transforming Agriculture may consider a cost reimbursement type of grant mechanism.

#### Section VI. Unique Entity Identifier (UEI):

Although not required to be submitted with the APS application, successful applicants under this APS and subsequent RFA will be required to provide their UEI number before a grant award is issued. If the applicant already has a UEI number, it should be included in the application. Applicants are encouraged to obtain their UEI number through registration in SAM (https://www.sam.gov).

### Annex A. APS Application Form

#### Section 1: Overview

1.	APS Number			
2.	Date Application Submitted			
3.	Name of Organization			
4.	Unique Entity Identifier (UEI) Number <i>(if available</i> )			
5.	Organization Representative	Name:	Telephone:	
5.	Organization Representative	Title:	Email:	
6.	Address			
7.	Registration	Registration Type: (If availa Registration Date: DD/MM/ TIN Number:		egistration)
8.	Concept Note Title			
9.	Type of Organization (Check <u>all</u> that apply)	<ul> <li>Buyer Processor Trader Exporter Agri-dealer</li> <li>Cooperative or Association Equipment Dealer</li> <li>Extension Services Provider Financial Services Provider</li> <li>Business Services Provider ICT Company</li> <li>Other (explain):</li> </ul>		
10.	Age of Business	<ul> <li>0-5 years of operations</li> <li>6-10 years of operations</li> <li>11+ years of operations</li> </ul>		
11.	Size of Business	<ul> <li>□ 1-9 employees</li> <li>□ 10-49 employees</li> <li>□ 50-99 employees</li> <li>□ 100-249 employees</li> <li>□ 250+ employees</li> </ul>		
12.	Transforming Agriculture Support Requested	(List services and/or items – See Section I for examples)		
13.	Location of Activities	(List woreda[s]—See Annex B)		
14.	Target Commodities	(List commodities—See Annex C)		
Applicant Leverage Amount (ETB)				
15.	Financial Support Requested (if applicable) (Budget)	Estimated Value of Support Requested from Transforming Agriculture (ETB)		
		Total Project/Investment Co	ost (ETB)	

16. Period of Performance

Total Number of Months

#### Section 2: Technical Approach (limit 5 pages)

Instructions have been provided in italics. They do not count toward page limits, and you may choose to delete them.

- Write your answers in the box next to the questions as you will not be able to change any of the other text.
- When you are answering questions, try to be as brief as possible and only provide information that is relevant to the question set. Please follow the guidelines on the amount of information that should be included.
- Answer all sections and if you do not have an answer for a question, please write 'None' or 'N/A'.
- 1. **Background:** (Provide a brief background of your organization, current operations in terms of scale, business model, and plans for growth, challenges and market constraint. List any loans you applied for from any banks or financing from other agencies for this investment, list the banks or agencies you approached and what the outcome was, how long will it take for the whole investment to be completed-when will the products and services be available).

2. **Project Objectives:** (These objectives should be clearly formulated, oriented towards an impact, be specific, measurable, realistic, and have a time limit. They should demonstrate a clear link to the eligible activities outlined in this APS).

3. **Program Description:** (Provide the detailed description of your proposed interventions).

4. **Investment:** (Provide a short description of the planned investments necessary to achieve the program description. Specifically list any equipment to be purchased that is over \$500 USD per unit, list financial institutions or other resources that will be accessed for the investment, describe what new processes or new technology your company needs to make this investment succeed--identify the steps for making the new product or service).

- 5. **Sustainability and Scale:** (Describe how future activities and investments will continue and grow after USAID funding has ended).
- 6. **Nutrition-informed, locally led solution:** (Describe how planned activities and investments align to consumer preferences for nutritious foods, and increase access to healthy diets. Applicants are also asked to explain how their activities and investments are locally owned, market-driven and expected to grow over time).
- 7. Environmental Impact: (Identify any potential environmental impacts due to proposed activities and include proposed mitigation measures. This may also include proactive approaches to deter environmental impact through uptake of improved technologies, climate-smart agricultural practices, and other approaches).
- 8. **Inclusivity:** (Indicate who will benefit from successful implementation of grant activities or investments and why; describe how your program will contribute towards greater inclusion of women, youth, and persons with disabilities or how it responds to specific needs of women, youth, or persons with disabilities).
- 9. **Conflict sensitivity:** (*Describe how proposed interventions respond to opportunities and constraints resulting from impact of conflict and approaches to support the return of a productive food system*).
- 10. **Contribution and commitment:** (*Describe 1*) proposed leverage and 2) organization's previous work and experience, both technically and geographically. List any previous USAID awards.)

#### Section 3: Detailed Budget (is not required).

A detailed budget is **not required** for this APS. However, applicants are required to provide a summary of the total activity budget showing amount of leverage contribution from applicant and the amount requested from Transforming Agriculture. , Successfully evaluated APS applicants, if invited to respond to the Request for Applications (RFA), will require submission of a detailed budget and narrative.

#### Section 4: Business Demographic Information (not required).

Transforming Agriculture aims to provide equal opportunities to all qualified applicants. We are also required to measure our progress in partnering with businesses that represent women, youth, and individuals with disabilities. Therefore, we ask applicants and employees to disclose relevant demographic information. Disclosure of this information is <u>optional</u> and non-compulsory. Should you choose to complete this form, the information will be kept confidential and disclosed only to those persons who have a right to the information by virtue of their role. Completion of the form will not negatively impact your application, regardless of whether you have self-identified in the past.

Sex of the business owner(s)	
	□ Multiple owners of multiple genders <sup>1</sup>
	Prefer not to say
Age of the business owner(s)	□ 15-29
	□ 30+
	□ Multiple owners of multiple ages <sup>2</sup>
	□ Prefer not to say
Disability status of the business owner(s)	□ Disabled
	□ Not Disabled
	□ Prefer not to say

<sup>&</sup>lt;sup>1</sup> If the business has a single owner, the sex of the owner should be used for classification. If the business has more than one owner, classify the firm as Male if all of the proprietors are male, as Female if all of the proprietors are female, and as Mixed if the proprietors are male and female.

<sup>&</sup>lt;sup>2</sup>For firms, if the enterprise is a single proprietorship, the age of the proprietor should be used for classification. If the enterprise has more than one proprietor, classify the firm as 15–29 if all of the proprietors are aged 15–29, as 30+ if all of the proprietors are aged 30+, and as mixed if the proprietors are from both age groups.

#### Section 5: Required—Certification

I, \_\_\_\_\_\_\_(authorized officer name), the \_\_\_\_\_\_\_(title, Chairman/President/Representative) of \_\_\_\_\_\_\_(name of business / organization) that is requesting assistance from the Feed the Future Ethiopia Transforming Agriculture for the implementation of the proposed activity certify that all the information presented in this application in response to the APS is accurate and correct.

Signature: \_\_\_\_\_

Date: \_\_\_\_\_

REGION	Zone	WOREDAS	WOREDAS (cont)	WOREDAS (cont)
ADDIS ABABA	N/A		· · · ·	· · · · ·
AFAR	Awsiresu	Chifera	Dubti	Mile
(5 Woredas)	Gebiresu	Amibara	Gewane	
AMHARA	Awi	Ankesha Guagusa	Dangila	Guangua
(35 Woredas)	Debub Gonder	Dera	Lay-gaynt	Simada
		Tachgayint		
	Maekelawi	Alefa	Chilga	Gonder Zuriya
	Gonder	Mirabdembiya	Misrak Dembiya	Takusa
	Mirab Gojjam	Bahirdar Zuriya	Burie Zurie	Debub Achefer
		Dembecha	Jebitehnan	Semen Achefer
	Misrak Gojjam	Awabel	Dejen	Enemay
	Semen Wello	Bugna	Gubalafto	Habiru
		Lasta	Mekket	Raya Kobo
		Wadila		
	Waghimra	Abergele	Dehana	Gazgibla
		Sahla Seyemt	Sekota Zuria	Zikuala
DIRE DAWA	Dire Dawa	Dire Dawa		
(1 Woreda)		Astedadar		
OROMIYA	Arsi	Digalu Na Tijo	Dodota	Hitosa
(40 Woredas)		Lemu Na Bilbilo	Shirka	Sire
		Tiyo	Zewaydugda	
	Bale	Agarfa	Gura Amole	Meda Welabu
		Sinana		
	Borena	Arero	Dhasi	Dire
		Miyo	Moyale_Oromiya	Yabalo
	Guji	Goro Dola	Gumi Eldalo	Liben
	Jimma	Gera	Gomma	Limu Seka
	Mirab Arsi	Arsi Negele	Dodola	Shala
	Minch Henewitz	Siraro		
	Mirab Hararghe Mirab Shewa	Gumbi Bordele Bako Tibe		
		Babile Oromiya	Gursum Oromiya	
	Misrak Hararge Misrak Shewa	Adamitulu	Adea	Rocot
	WISTAR SHEWA	Dugda	Gimbichu	Boset Lume
	Misrak Wollega	Gutogida	Wayu Tuqa	
SOMALI	Dawa	Hudet	Moyale_Somali	
(13 Woredas)	Fafan	Awebera	Babile_Somali	Jijiga
(13 WUIGUAS)		Qubribeyah		ojiga
	Jerer	Degehabur		
	Liben	Filtu		
	Siti	Afdem	Dembel	Erer
1	Siti	Aldeni	Delline	

### Annex B: Transforming Agriculture Focus Regions, Zones & Woredas

REGION	Zone	WOREDAS	WOREDAS (cont)	WOREDAS (cont)
REGION	Zone		. ,	WOREDAS (COIII)
		Me'Aso	Shinile	
SNNP	Gedeo	Dilla Zuria	Kochore	Wonago
Southern Nations,	Gurage	Endegagn		
Nationalities and	Hadiya	Duna	Limu	Misha
People's		Soro		
(14 Woredas)	Sidama	Aletachuko	Boricha	Dara
		Malga	Wendo Genet	
	Silite	Miereb Azernet		
		Berbe		
South West ET	Bench Maji	Debub Bench	Semen Benchmaji	Shay Bench
Peoples	Kefa	Chena	Decha	Gewata
(6 Woredas)				
TIGRAY	Debub Misrak	Hintalo Wajirat	Seharti Samre	
(17 Woredas)	Debubawi	Alaje	Alamata	Endamehoni
		Ofla	Raya Azebo	
	Mehakelawi	Ahifero	Kola Tembyen	Were Lehe
	Misrakawi	Ganta Afeshum	Gulo Meheda	Hawuzen
		Kilte Awlalo		
	Semen Mirab	Asegede Tsimbila	Laelay Adiyabo	Medabay Zana

### Annex C: Target Commodities

S.No.	Nutritious Commodities	S.No.	Income Generating Commodities
1	Poultry Egg	1	Maize
2	Cow based Dairy	2	Wheat
3	Goat based Dairy	3	Barley
4	Beans	4	Avocado
5	Orange Fleshed Sweet Potato	5	Teff
6	Chickpea	6	Potato
7	Fishery	7	Coffee
8	Beans	8	Honey
9	Ground Nuts	9	Sheep/Goat
		10	Onion
		11	Beef
		12	Orange