Scope of Work (SOW)

USAID Uganda Biodiversity for Resilience Activity

<table>
<thead>
<tr>
<th>Assignment Title</th>
<th>Evaluation of the Impact of Collaborative Management Arrangement/Sport Hunting Program on Conservation and Community Development in three hunting blocks in Kidepo Valley, Murchison Falls, Lake Mburo landscapes.</th>
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<tbody>
<tr>
<td>Consulting Firm/ Consultant Name(s)</td>
<td>TBD</td>
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<tr>
<td>Country</td>
<td>Uganda</td>
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<td>Locations</td>
<td>Kidepo Valley, Murchison Falls, Lake Mburo landscapes.</td>
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<tr>
<td>Start Date</td>
<td>April 1, 2022</td>
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<td>Period of Performance</td>
<td>April 1 – May 31, 2022</td>
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<tr>
<td>Consultant Point of Contact</td>
<td>Jennifer Talbot, B4R Chief of Party</td>
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1. Introduction.

The United States Agency for International Development (USAID)/Uganda Biodiversity for Resilience (B4R) Activity (2020-2025) provides technical assistance to communities, the government of Uganda, and the private sector, to conserve and manage biodiversity in target ecosystems for lasting environmental and economic sustainability and increased community and household resilience. The Activity supports community wildlife conservancies and protected area management while promoting market-based solutions, including nature-based tourism and other conservation enterprises, to improve stewardship of the natural resources necessary to sustain Uganda’s economic development.

Additional cross-cutting activities include promotion of resiliency strategies; inclusion of women, youth, and other marginalized people; private sector engagement; capacity building; and deliberate use of collaborating, learning, and adapting techniques.

2. Background

Uganda Wildlife Authority (UWA) is a semi-autonomous government agency that conserves and manages Uganda’s wildlife for the people of Uganda. UWA was established in 1996 after the merger of the Uganda National Parks and the Game Department, and the enactment of the Uganda Wildlife Statute, later became an Act in 2000 (revised in 2019). UWA is mandated to ensure sustainable management of wildlife resources and supervise wildlife management activities in Uganda both within and outside the protected areas. The mission of UWA is “to conserve, economically develop and sustainably manage the wildlife and protected areas of Uganda in partnership with neighboring communities and other stakeholders for the benefit of the people of Uganda and the global community”. The institution takes charge of 10 national parks and 12 wildlife reserves under its jurisdiction. The wildlife population outside these managed areas are estimated to be about 50%. UWA has developed a number of strategies to manage such wildlife population outside protected areas including the collaborative wildlife management (sport hunting program) among others.
Collaborative Management Arrangement/Sport hunting in Uganda.

In 2001, UWA resumed sport (trophy/tourism) hunting activities on private ranches outside Lake Mburo National Park on a pilot basis. This was after more than twenty years of a ban instituted by government to allow the recovery of animal populations that had been affected by civil wars and insecurity that characterized the 1970s and 80s. In 2008 the pilot hunting scheme at Lake Mburo program was evaluated and findings were positive. The report recommended extending the hunting scheme to cover other selected areas in Uganda. To date, Uganda has ten (10) hunting blocks which are managed in collaboration with five (05) registered hunting companies, over 22 district local governments and neighboring communities. The implementation of the hunting program is guided by formal Collaborative Management (CM) Agreements signed between UWA, District Local Governments and Community Wildlife Associations members and a private hunting company. The aim is to promote private sector and community involvement in wildlife management, generate and share benefits, support community projects and livelihoods and influence positive community attitudes and support towards wildlife conservation. However, since 2008 (over eleven years), no detailed assessment and evaluation has been undertaken to ascertain the impact of Collaborative Management (CM) and specifically trophy hunting on wildlife conservation, tourism and community development.

UWA, with financial support from USAID/Biodiversity for Resiliency (B4R) Activity, is seeking a competent multidisciplinary team of consultants / or a consulting firm to evaluate the overall performance of the CM arrangement and determine the impact on wildlife, support of the emerging community-based conservation approaches (i.e. conservancies), livelihoods and overall community development. Findings will inform and guide management during planning and implementation of measures aimed at improving and strengthening CM arrangements, sport hunting and conservancy development initiatives.

3. Objectives of Assignment:

The overall purpose of the study is to evaluate the performance of CM arrangement and sport hunting and determine the overall impact on wildlife conservation, tourism, livelihoods and community development.

Specific objectives

1. Review and assess status of implementation of obligations and commitments as enshrined in the CM Agreements.
2. Assess the impact of trophy hunting program on conservation management (i.e. on emerging community-based wildlife management mechanisms also known as “community conservancies”), wildlife ecology and population dynamics.
3. Assess the impacts of trophy hunting program on community livelihoods and attitude towards conservation.
4. Evaluate the effectiveness of the existing benefit-sharing mechanisms.
5. Evaluate the contribution and effectiveness of the program in addressing human wildlife conflicts.
6. Generate recommendations and strategies for enhancing implementation of the CM/trophy hunting scheme in Uganda to support conservation management.

The assessment will identify key positive and negative impacts of the CM/trophy hunting program and generate recommendations for improving and strengthening implementation of the scheme in Uganda.
4. **Specific Activities:**

*Result: Innovation in developing best practices, products and partnerships.*

*Activity: Develop shared-value partnerships and build capacity of private sector and locally-based entrepreneurs and microenterprises.*

The consultant team/firm is expected to carry out an evaluation of CM/trophy hunting performance and impact around three (3) hunting blocks including Karenga (Kidepo Valley), Aswa-Lolim (Murchison Falls), and Nshara (Lake Mburo). These are widely distributed across the country within eight (8) District local governments. The consultant team/firm shall specifically undertake the following:

Review CM agreements and study implementation status of key obligations and commitments specifically as part of conservation management of hunting blocks.

a. Assess the impact of trophy hunting on wildlife populations
b. Evaluate and determine the contribution and impact of CM/trophy hunting and local economy and community livelihoods
c. Study and assess the influence and impact of trophy hunting on attitudes of the people towards wildlife conservation.
d. Assess and propose the management and benefit-sharing mechanisms for trophy hunting enterprise to integrate and support community-based wildlife management approaches (conservancies).
e. Evaluate the contribution and effectiveness of trophy hunting in addressing human wildlife conflicts.
f. Generate appropriate recommendations and strategies for strengthening and enhancing implementation of the CM/trophy hunting scheme in Uganda, in line with the best practices regionally in sub-Saharan Africa

**Methodology**

a. The consultant team/firm will use highly participatory approaches and multidisciplinary methods to involve the partners.
b. The consultant team/firm will undertake field observations, interact with the hunting companies, beneficiaries, members of community wildlife associations, management committees, management boards as well as key stakeholders in tourism industry.
c. The consultant team/firm will apply contemporary approaches for project management effectiveness and impact assessment.

**Summary of Activities**

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<thead>
<tr>
<th>S/N</th>
<th>PLANNED ACTIVITY</th>
<th>April</th>
<th>May</th>
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<tr>
<td>1</td>
<td>Stakeholder Assessment and Literature Review, Information Gathering</td>
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<td>2</td>
<td>Fieldwork in the three (3) hunting blocks of Karenga, Aswa-Lolim and Nshara Hunting blocks.</td>
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<tr>
<td>3</td>
<td>Finalization of report following the feedback from key stakeholders (UWA, B4R)</td>
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5. Deliverables and Deadlines

The following deadlines assume start of the implementation on April 1, 2021

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<th>S/N</th>
<th>Deliverables</th>
<th>Deadline</th>
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<tr>
<td>1.</td>
<td>Inception Report</td>
<td>April 15, 2022</td>
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<td>2.</td>
<td>Presentation of the inception report to UWA &amp; B4R management</td>
<td>April 18, 2022</td>
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<td>3.</td>
<td>Draft Report (following the completion of field work)</td>
<td>May 16, 2022</td>
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<td>4.</td>
<td>Presentation of the draft report to UWA &amp; B4R management</td>
<td>May 19, 2022</td>
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<td>5.</td>
<td>Final assessment report bound and printed in color (20 copies)</td>
<td>May 30, 2022</td>
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Technical Direction, Management & Communication

The USAID B4R COP together with the UWA Deputy Director – Community Conservation will provide overall technical direction, with support from other USAID B4R and UWA personnel.

Monitoring and Evaluation

Apart from the deliverables mentioned in subsection VII above, this Activity will contribute to the following USAID B4R indicators:

- Number of laws, policies, or regulations that address biodiversity conservation and/or other environmental themes officially proposed, adopted, or implemented as a result of USG assistance.
- Number of institutions/committees/associations with improved capacity in land and water management with USG assistance

6. Required Qualifications

The Consultant team/firm is expected to have professional qualifications in the relevant field with demonstrable experience in the designing research institutions/organizations. Additionally, the consulting firm/consultant team should possess the following skills/experiences:

- Team members with advanced academic qualification in natural resource management, economics, environmental/natural resource economics and social sciences. Other relevant areas of Postgraduate study in biological sciences, tourism, community development are an added advantage.
- Practical knowledge on how trophy/sport/tourist hunting is managed and its contribution to different sectors.
- Experience in sport hunting development or management in sub-Saharan Africa.
- Experience in community-based wildlife management, protected area management, and benefit-sharing mechanisms, including understanding and experience in community conservancy models.
- Practical expertise in implementing rural economic and social development projects
- Practical experience in undertaking feasibility study, project evaluation and assessment as well as sustainable use of natural resources will be added advantage.
• At least five years’ experience working with projects, agencies or government institutions dealing community based natural resources utilization.
• Ability to conceptualize collaborative resource management as a tool for mobilizing local communities to support conservation and improve livelihoods.
• Demonstrate excellent interpersonal and professional skills in interacting with government and development partners.
• Skills in facilitation of stakeholder engagement/workshop.
• Proven and demonstrated experience in undertaking similar studies.

7. Period and Place of Performance

The period of performance is two months, expecting to commence on April 1, 2022, and ending on May 31, 2022. The work is to be performed in Uganda.

8. Application Procedures

Interested applicants should prepare and submit proposals including:
• Concept note, maximum of 4 pages describing how the firm/team of consultants will undertake the assignment, with clearly defined roles and responsibilities
• Cost proposal with detailed cost breakdown. Cost proposal must be submitted in excel. including a cost proposal with cost breakdown
• CVs and cover letter for each one of the consultants proposed in the concept note.

Please quote “Review of Sport Hunting – [Name of Firm/Consultant’s name]” on the subject line. Applications should be emailed to procurement@ugandabiodiversity.rti.org to reach us not later than Friday, February 25 at 5:00 pm Uganda (East African) Time.

9. Travel and Logistics

The first phase of this consultancy will be executed remotely, and the second phase will require travel to the B4R landscapes up to 30 days of travel combined. The B4R Activity will coordinate and cover the travel logistics and lodging. The consultant team/firm will receive per diem following the B4R per diem policies.