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# **America's Best Hospitals**

## **2006 Methodology**

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## I. Introduction

For families faced with the most serious or complex medical problems, the choice of which hospital to attend can be critical. Until 1990, patients and healthcare providers had few reliable tools or resources to help focus the decision process. From 1990 to the present, however, *U.S. News & World Report* has conducted an annual assessment of the quality of U.S. hospitals in the form of lists collectively titled “America’s Best Hospitals.” Each summer, the magazine identifies and ranks hospitals of exceptional quality, this year drawing from a universe of 5,189 community hospitals.\* Hospitals are assigned a composite score and ranked at the specialty level, based on data from multiple sources.

From 1993 to 2004, the National Opinion Research Center (NORC) at the University of Chicago executed the methodology for *U.S. News*. In 2005, RTI International (RTI)<sup>†</sup> in Research Triangle Park, N.C., began producing the rankings. The methodology has changed only slightly, although larger-scale adjustments are under constant consideration and will be adopted if they clearly enhance the quality and robustness of the rankings.

In 2006, hospitals are ranked in 16 specialties:

- Cancer
- Digestive Disorders
- Ear, Nose, and Throat
- Endocrinology
- Gynecology
- Heart and Heart Surgery
- Kidney Disease
- Neurology and Neurosurgery
- Ophthalmology
- Orthopedics
- Pediatrics
- Psychiatry
- Rehabilitation
- Respiratory Disorders
- Rheumatology
- Urology

The rankings were developed and the specialties chosen explicitly to help consumers determine which hospitals provide the best care for the most serious and complicated medical conditions and procedures—not for those that are relatively commonplace. The roster of specialties has slightly expanded and contracted over the years. For example, in 1998, AIDS was dropped from the specialties when it became clear that most AIDS care had shifted to an outpatient setting. This year, Geriatrics no longer appears on the list because the specialty overlaps with several others, such as Heart and Heart Surgery, in which older patients are often treated. Overall, the choice of specialties reflects a hospital with a broad service line.

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\*We excluded military installations, federal institutions, and institutional hospital units (e.g., prison hospitals, college infirmaries).

<sup>†</sup> RTI International is a trade name of Research Triangle Institute.

## **A. Index of Hospital Quality**

The 16 specialties are ranked using one of two approaches. The first approach assigns hospitals a score, the Index of Hospital Quality (IHQ). This approach is employed in 11 specialties: Cancer; Digestive Disorders; Ear, Nose, and Throat; Endocrinology; Gynecology; Heart and Heart Surgery; Kidney Disease; Neurology and Neurosurgery; Orthopedics; Respiratory Disorders; and Urology.

The IHQ reflects the interrelationship among the Donabedian paradigm's three fundamental dimensions of excellent healthcare: (1) structure, (2) process, and (3) outcomes.<sup>1-5</sup> The structural characteristics of a hospital are its resources for delivering patient care. Structural factors include the number of available nurses relative to the number of patients, the number of beds in the hospital, the presence of desirable technologies and patient or community services, and the special status conferred by a recognized external organization, such as designation as a Nurse Magnet hospital by the American Nurse Credentialing Center (ANCC) or as a National Cancer Institute (NCI) Cancer Center.

Excellent healthcare is also shaped by the process of delivering care to patients, including diagnosis, treatment, prevention, and patient education. A hospital's structure and process are related to the results of care—the patient's outcomes. Outcomes are typically measured by risk-adjusted mortality rates (i.e., the likelihood of mortality given the complexity of the case). Using robust and sensitive measures for each factor, the IHQ is able to identify the hospitals that provide the best care in each of the named specialties. Many of these measures come from secondary data sources. The American Hospital Association (AHA) Annual Survey Database, for example, provides information regarding various structural characteristics of hospital quality. Each year, the measures used in the structural, process, and outcomes components of the IHQ are reevaluated and enhanced to increase the quality of the rankings. In addition, steps are taken to identify the best possible data sources for these measures. Throughout this report we will refer to these specialties as the IHQ-driven specialties.

Below is a brief description of each component of the IHQ rankings. These will be discussed in more detail later in the report.

### **Structure**

This score is based on data related to the structural characteristics of each medical specialty within a given hospital. These elements represent volume (i.e., number of discharges), technology, and other features that characterize the hospital environment. The majority of these

data elements are derived from the most recent AHA Annual Survey Database, which covers fiscal year (FY) 2004. Volume data are taken from the Medicare Provider Analysis and Review (MEDPAR) database maintained by the Centers for Medicare & Medicaid Services (CMS). This database contains information on all Medicare beneficiaries who use hospital inpatient services.

## Process

The process component of the IHQ (which is the sole determinant of the reputation-only rankings) can be referred to as the reputational score, because it represents a measure of a hospital's reputation for providing high-quality care in a given specialty. The reputational score also serves as a method of peer review. The score is based on cumulative responses from three surveys of board-certified physicians, conducted for 2004, 2005, and 2006, in which the respondents were asked to nominate up to five "best hospitals" in their field of care, irrespective of expense or location, for patients with serious or difficult conditions. (For the physician questionnaires used in the 2006 rankings, see *Appendixes A, B, and C*.) The 2004 survey sample consisted of 150 board-certified physicians in each specialty, selected from the American Medical Association (AMA) Physician Masterfile, a database of approximately 860,000 physicians.<sup>‡</sup> The 2005 and 2006 surveys increased the sample size to 200 physicians in each specialty.

The physician sample is stratified by region and by specialty. The final aggregated sample includes both federal and nonfederal medical and osteopathic physicians residing in all 50 states and the District of Columbia.

## Outcomes

The outcomes score measures mortality at the time of discharge. Like the volume indicator, the outcomes measure is based on the MEDPAR database. For each hospital and specialty, MEDSTAT Group, Inc., computed an adjusted mortality rate based on predicted and actual mortality rates from admission to discharge, using the All Patient Refined Diagnosis Related Group (APR-DRG) method, designed by 3M Health Information Systems.<sup>6</sup> APR-DRGs adjust the value for expected deaths by severity of illness using the patient's principal and secondary diagnoses. The method is applied to the three most recent years of Medicare reimbursement claims made by hospitals to CMS in FY 2002, 2003, and 2004.

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<sup>‡</sup> Does not include medical students, residents, retirees, or deceased physicians.

## B. Reputation-Only Rankings

In the remaining five specialties—Ophthalmology, Pediatrics, Psychiatry, Rehabilitation, and Rheumatology—the ranking score consists only of the reputational factor of the process component. Many of the additional measures are inapplicable to these specialties because the procedures performed are done largely on an outpatient basis (such as Ophthalmology and Psychiatry), or because Medicare data are unavailable (e.g., Pediatrics). For this report, these specialties are referred to as reputation-only specialties; the associated rankings are referred to as reputation-only rankings.

### Report Outline

The remainder of the report is structured as follows.

- **Section II** describes the IHQ components in detail. (For a more exhaustive review of the foundation, development, and use of the individual measures and the composite index, see “Best Hospitals: A Description of the Methodology for the Index of Hospital Quality.”<sup>7</sup>)
- **Section III** describes the process used to develop the rankings for the five reputation-only specialties.
- **Section IV** presents an additional measure—the Honor Roll—which indicates excellence across a broad range of specialties.
- **Section V** provides a summary of the changes for this year’s rankings.
- **Section VI** describes several improvements under consideration for future releases of the rankings.

## II. The Index of Hospital Quality

This section describes hospital eligibility criteria and the procedures used to derive the IHQ for the 11 IHQ-driven specialties. Hospitals ranked in 2006 that are the result of new or merged corporate entities in the AHA database are treated as a single unit and listed in this report. For this year’s rankings, there is one merger between hospitals previously listed as independent entities: Winter Park Memorial Hospital, Winter Park, Fla., was acquired by Florida Hospital, Orlando, Fla.



## A. Eligibility

The eligibility criteria for the IHQ-driven specialties have two stages. Hospitals must successfully meet the requirements in each stage to be considered eligible for the rankings.

**Stage 1.** The first stage begins with the 5,189 community hospitals<sup>§</sup> included in the FY2004 AHA universe. For a hospital to be considered eligible, it must have at least one of the following criteria:

1. Membership in the Council of Teaching Hospitals (COTH),
2. Medical school affiliation, or
3. At least 9 of 18 important medical technologies (see *Section II.B. Technology*).

Hospitals that did not respond to the FY2004 AHA Annual Survey were allowed to remain eligible in our database. For hospitals that did not respond in 2004 but responded in 2003 and 2002, we used survey data from 2003. Nonresponders lacking data from both the current survey and from one of the previous two surveys were ranked without any AHA data. A total of 1,556 hospitals passed through the first stage of the eligibility process.

**Stage 2.** In the second stage, hospitals needed a specified number of discharges in a selection of specific diagnosis-related groups (DRGs) to remain eligible for the rankings. Through 2002, the threshold determining eligibility included all discharges, regardless of the proportion of medical to surgical discharges.<sup>\*\*</sup> Since 2002, that proportion has been specified for Cancer; Digestive Disorders; Ear, Nose, and Throat; Gynecology; Neurology and Neurosurgery; Orthopedics, and Urology. For these specialties, we calculated the median ratio of surgical to total discharges for hospitals meeting the total discharge threshold. In each specialty, the median ratio was multiplied by the total number of discharges to determine the minimum surgical discharges needed to be considered eligible.

Setting discharge minimums ensures that the ranking-eligible hospitals have demonstrable experience treating a set number of complex cases in a given specialty. Prior to RTI's involvement, it was determined that for Heart and Heart Surgery, the minimum number of surgical discharges would be set to 500. For all hospitals meeting the minimum of 500 surgical

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<sup>§</sup> We excluded military installations, federal institutions, and institutional hospital units (e.g., prison hospitals, college infirmaries).

<sup>\*\*</sup> The exception was Heart and Heart Surgery, where surgical discharges alone determined the threshold for eligibility. Beginning in 2002, both medical and surgical discharges determined eligibility.

discharges, a ratio of total discharges to surgical discharges was calculated. The median of this ratio was then multiplied by 500 to determine the minimum number of all discharges. To maintain consistency with prior years' rankings, this threshold was used again in 2006. The minimums for this and all specialties will be reviewed for future rankings and will be adjusted as needed. **Table 1** presents the discharge volume and the number of hospitals meeting the criteria for the IHQ-driven specialties. A total of 1,301 unique hospitals met the volume criteria in at least one specialty.

**Table 1. Minimum Discharges by Specialty**

| Specialty                  | Minimum Total Discharges | Minimum Surgical Discharges | Hospitals Meeting Volume Eligibility |
|----------------------------|--------------------------|-----------------------------|--------------------------------------|
| Cancer                     | 441                      | 124                         | 658                                  |
| Digestive Disorders        | 787                      | 215                         | 1,076                                |
| Ear, Nose, and Throat      | 19                       | 5                           | 969                                  |
| Endocrinology              | 437                      | 0                           | 764                                  |
| Gynecology                 | 48                       | 43                          | 1,069                                |
| Heart and Heart Surgery*   | 1,005                    | 500                         | 596                                  |
| Kidney Disease             | 130                      | 0                           | 1,137                                |
| Neurology and Neurosurgery | 512                      | 171                         | 943                                  |
| Orthopedics                | 415                      | 392                         | 1,126                                |
| Respiratory Disorders      | 949                      | 0                           | 1,150                                |
| Urology                    | 226                      | 72                          | 1,023                                |

\* In addition to the discharge eligibility criteria, a hospital must offer cardiac intensive care, adult interventional cardiac catheterization, and adult cardiac surgery to be considered.

Hospitals with insufficient volume were considered eligible if they received one or more nominations in the physician survey (i.e., a non-zero reputational score) and had at least 10 total discharges. However, mortality rates could not be accurately calculated for hospitals with volumes below the 75th percentile or fewer than 150 total discharges during the past 3 years. These hospitals received a “degranulated” mortality score because they had too few discharges to provide reliable measures of mortality. See **Section II.C, Mortality Values for Hospitals with Low Volumes**, for more information.

**Table 2** presents the number of hospitals that did not pass the minimum discharge criteria, but became eligible in that specialty because they had a non-zero reputation score and at least 10 discharges. Also presented is the total number of hospitals eligible in each specialty that met either the minimum discharge criteria or the non-zero reputation score criteria. The third column shows the number of hospitals that received a degranulated mortality score in that specialty due to insufficient volume.

**Table 2. Hospitals Eligible under the Non-Zero Reputation Rule**

| Specialty                  | Total Eligible Hospitals | Hospitals Meeting Non-Zero Reputation Eligibility | Hospitals Needing a Degranulated Mortality Score |
|----------------------------|--------------------------|---|--|
| Cancer                     | 676                      | 18  | 294  |
| Digestive Disorders        | 1,086                    | 10  | 702  |
| Ear, Nose, and Throat      | 973                      | 4   | 890  |
| Endocrinology              | 789                      | 25  | 405  |
| Gynecology                 | 1,084                    | 15  | 710  |
| Heart and Heart Surgery    | 596                      | 0   | 0  |
| Kidney Disease             | 1,141                    | 4   | 760  |
| Neurology and Neurosurgery | 954                      | 11  | 572  |
| Orthopedics                | 1,132                    | 6   | 750  |
| Respiratory Disorders      | 1,161                    | 11  | 776  |
| Urology                    | 1,034                    | 11  | 654  |

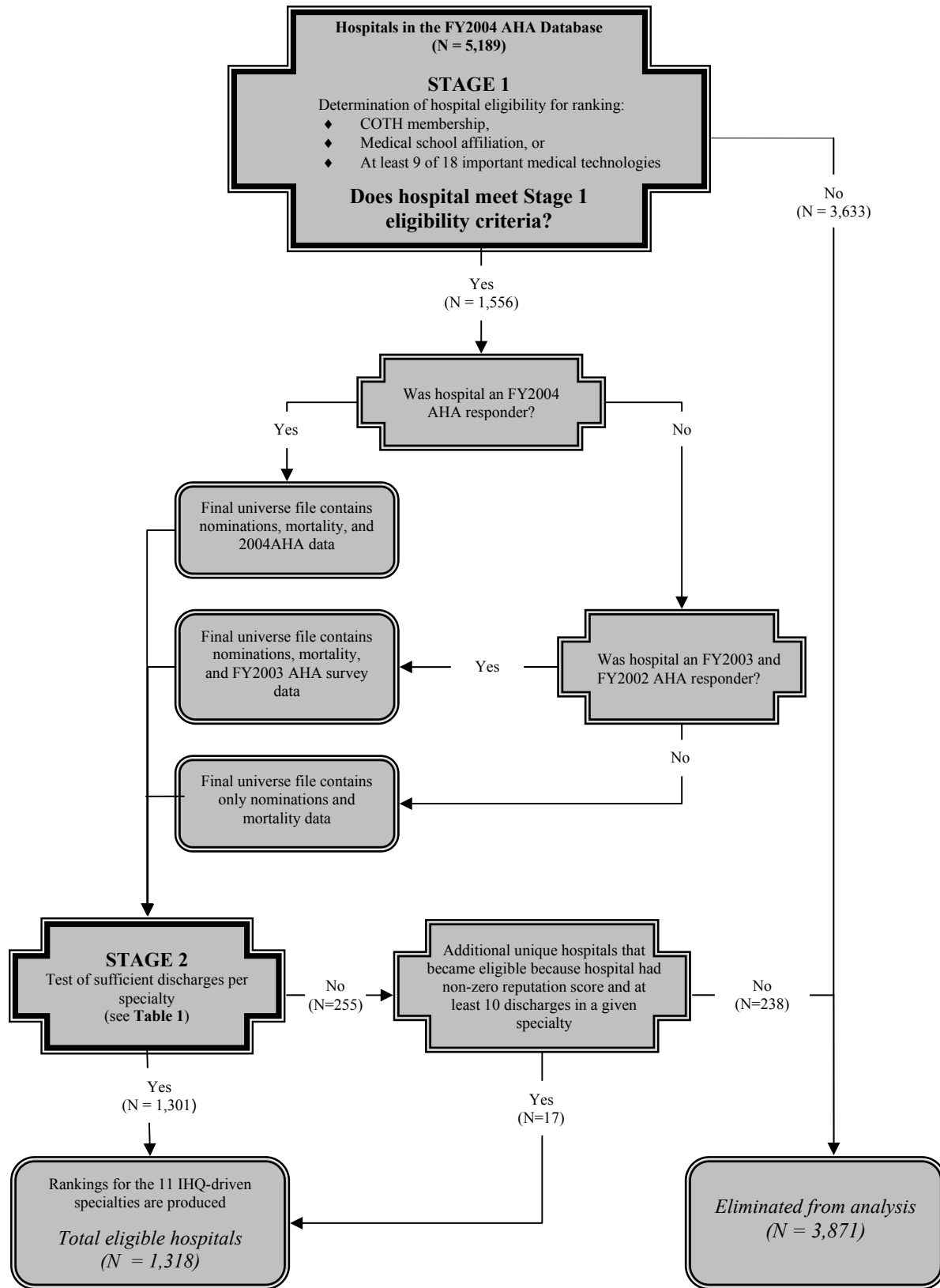
For the 2006 rankings, a total of 1,318 unique hospitals were deemed eligible for at least one of the IHQ-driven specialties under the full criteria. We then conducted separate analyses for each of the 11 IHQ-driven specialties. The top 50 hospitals in each IHQ specialty are published in *U.S. News & World Report*. **Figure 1** illustrates the eligibility and analysis process for IHQ-driven specialties, as described in the steps above.

## **B. Structure**

The structural dimension defines the tools available at hospitals for treating patients. Healthcare research overwhelmingly supports the use of a structural measure to assess quality of care. However, no prior research has revealed a single structural indicator of quality that summarizes all others or that adequately represents the structural dimension construct on its own. Thus, the structural component must be represented by a composite variable consisting of different specialty-specific measures given different weights.

For the 2006 index, most structural elements were derived from the 2004 AHA Annual Survey Database. Additional components came from external organizations including the National Cancer Institute, the American Nursing Credentialing Center, and the National Association of Epilepsy Centers.

**Figure 1. Eligibility and Analysis Process for IHQ-Driven Specialties**



## AHA Survey

The AHA has been conducting its annual survey of hospitals since 1946. The survey is the most comprehensive and dependable healthcare provider database on the market.<sup>8</sup> During the past 5 years, the average response rate for the AHA survey is 83%. The database contains hospital-specific data items for more than 6,000 hospitals and healthcare systems, including more than 700 data fields that cover organizational structure, personnel, hospital facilities and services, and financial performance. (For specific mapping of variables to the AHA data elements, see *Appendix D*.) The following items taken from the AHA Annual Survey Database are used to develop the majority of the structural score for the IHQ.

### *Technology*

The technology elements for each specialty are reviewed and updated every year to remain consistent with the types of key technologies expected from a “best hospital.” A hospital must have at least 9 out of 18 technologies to be considered eligible for the rankings (see *Section II.A, Eligibility*). The technologies included in the eligibility criteria are described below:

- **Adult interventional cardiac catheterization.** A non-surgical procedure for adults that uses the same basic principles as diagnostic catheterization, as well as advanced techniques, to improve the heart’s function.
- **Bone marrow transplant.** A surgical procedure that transplants tissue from one person to another to replace a diseased structure or to restore function.
- **Cardiac intensive care unit (ICU).** A unit that provides support and treatment equipment for patients who, because of heart-seizure, open-heart surgery, or other life-threatening conditions, require intensified, comprehensive observation and care.
- **Diagnostic mammography.** An X-ray exam of the breasts that evaluates an abnormality detected during screening mammography.
- **Diagnostic radioisotope services.** A procedure that uses radioactive isotopes (radiopharmaceuticals) as tracers to detect abnormal conditions or diseases.
- **Extracorporeal shockwave lithotripsy.** A medical device that uses sound waves (also called shock waves) to break up and remove stones in the kidney or urether.

- **Fertility clinic.** A specialized program that provides counseling, education, and advanced fertility techniques to help patients achieve successful pregnancies.
- **Gamma knife.** A noninvasive procedure using hundreds of powerful, highly focused gamma radiation beams to treat patients with tumors and other disorders.
- **Kidney transplant.** A surgical procedure that transplants a kidney from one person to another to replace a diseased structure or to restore function.
- **Magnetic resonance imaging (MRI).** A procedure that uses a uniform magnetic field and radio frequencies to study tissue and structure of the body, enabling visualization of biochemical activity of the cell.
- **Multislice computed tomography (CT).** A procedure that uses X-rays to make detailed pictures of structures inside of the body, providing advanced 3-dimensional processing that allow pictures to be produced in narrow multiple slices of the body.
- **Neonatal ICU.** A unit that provides mechanical ventilation, neonatal surgery, and special care for the sickest infants born in the hospital or transferred from another institution.
- **Pediatric ICU.** Provides care to pediatric patients requiring more intensive care than provided in the acute area, yet less intensive care than is provided in the ICU.
- **Pediatric interventional cardiac catheterization.** A non-surgical procedure for pediatrics that uses the same basic principles as diagnostic catheterization, as well as advanced techniques, to improve heart's function.
- **Positron emission tomography (PET) scanner.** A nuclear medicine imaging technology that uses radioactive isotopes and computers to produce composite pictures of organs, such as the heart and brain, at work.
- **Shaped beam radiation.** A noninvasive procedure that delivers a therapeutic dose of radiation to a specific area of a tumor to shrink or destroy cancerous cells.
- **Single photon emission CT.** A nuclear medicine imaging technology that combines radioactive material with CT imaging to show how blood flows to tissues and organs.

- **Ultrasound.** A procedure that uses acoustic waves above the range of 20,000 cycles per second to visualize internal body structures.

For eligible hospitals, specialty-specific mixes of technology are used in computing the *U.S. News* scores (**Section II.E, Calculation of the Index**). **Table 3** presents the complete list of technologies considered for each specialty in 2006. Please note that not all the technologies used for the eligibility criteria are included in the specialty-specific indices. Certain technologies, such as Pediatric ICU, are important indicators of a “Best Hospital,” but are not necessarily required for any one specialty in particular.

Starting with the 1996 version of the rankings, the technology indices have given partial credit to hospitals that provide a key service or services even if it is off-site. Many hospitals provide access to technology services through the hospital’s health system, a local community network, or a contractual arrangement or joint venture with another provider in the community. We take these off-site services into account when calculating the rankings. However, our primary focus is on the service’s quality and convenience for the patient. Therefore, hospitals that provide a service, such as ultrasound, are given 1 full point if it is provided on-site; hospitals that provide the service locally through a formal arrangement receive half a point. A hospital receives no more than 1 point for each element in the index.

### *Volume*

The volume measure reflects total medical and surgical discharges in the appropriate specialty-specific DRG groupings submitted for CMS reimbursement. The measure is incorporated into the structural score for all data-driven specialties. To reduce the effect of extreme values or outliers for the some of the structural measures and the mortality outcomes measure, a cap was calculated in prior years for each variable for several specialties. In 2006, we used an inverse logit transformation to reduce the effect of outliers (see the section on **Trimming**, on page 18).

### *Nursing Index*

The nursing index reflects the total level of effort devoted to both inpatients and outpatients. The nurses measure in the numerator is the number of on-staff registered nurses (RNs), expressed in full-time equivalents (FTEs) (e.g., two half-time nurses equal one FTE). Only nurses with RN degrees from approved nursing schools and current state registration are considered. The patient measure in the denominator is the adjusted average daily census of patients; the measure estimates the total amount of care devoted to both inpatients and

**Table 3. Technologies by Specialty**

| Technology   | Cancer   | Digestive Disorders | Ear, Nose, and Throat | Endocrinology | Gynecology | Heart and Heart Surgery | Kidney Disease | Neurology and Neurosurgery | Orthopedics | Respiratory Disorders | Urology  |
|--|----------|---------------------|-----------------------|---------------|------------|-------------------------|----------------|----------------------------|-------------|-----------------------|----------|
| 1. Adult interventional cardiac catheterization      |          |                     |                       |               |            | ○                       |                |                            |             |                       |          |
| 2. Bone marrow transplant                            | ○        |                     |                       |               |            |                         |                |                            |             |                       |          |
| 3. Cardiac ICU                                       |          |                     |                       |               |            | ●                       |                |                            |             |                       |          |
| 4. Diagnostic mammography                            |          |                     |                       |               | ●          |                         |                |                            |             |                       |          |
| 5. Diagnostic radioisotope services                  |          | ●                   |                       | ●             |            |                         | ●              | ●                          |             | ●                     | ●        |
| 6. Extracorporeal shock wave lithotripsy             |          | ●                   |                       |               |            |                         | ●              |                            |             |                       | ●        |
| 7. Fertility clinic                                  |          |                     |                       |               | ●          |                         |                |                            |             |                       |          |
| 8. Gamma knife                                       |          | ●                   | ●                     | ●             | ●          |                         | ●              | ●                          |             |                       | ●        |
| 9. Kidney transplant                                 |          |                     |                       |               |            |                         | ○              |                            |             |                       |          |
| 10. MRI  | ●        | ●                   | ●                     | ●             | ●          | ●                       |                | ●                          | ●           |                       | ●        |
| 11. Multislice CT                                    |          |                     |                       |               |            |                         |                |                            |             | ●                     |          |
| 12. Neonatal ICU                                     |          |                     |                       |               | ●          |                         |                |                            |             |                       |          |
| 13. Pediatric interventional cardiac catheterization |          |                     |                       |               |            | ○                       |                |                            |             |                       |          |
| 14. PET scanner                                      | ●        | ●                   | ●                     | ●             | ●          | ●                       |                | ●                          | ●           |                       | ●        |
| 15. Shaped beam radiation                            | ○        | ○                   | ○                     | ○             | ○          |                         | ○              | ○                          |             |                       | ○        |
| 16. Single photon emission CT                        | ●        | ●                   | ●                     | ●             | ●          | ●                       |                | ●                          | ●           |                       | ●        |
| 17. Ultrasound                                       |          | ●                   |                       | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●        |
| <b>Total Elements</b>                                | <b>5</b> | <b>8</b>            | <b>5</b>              | <b>7</b>      | <b>9</b>   | <b>7</b>                | <b>6</b>       | <b>7</b>                   | <b>4</b>    | <b>3</b>              | <b>8</b> |

● Indicates a technology is included in the index for that specialty.

○ Indicates a technology included in the index that is new or new to that specialty for 2006.



outpatients by reflecting the number of days of inpatient care plus the estimated volume of outpatient services. This measure gives more weight to inpatient care, while still recognizing that the vast majority of patients are outpatient. The components of this index are available from AHA. As with volume, the nursing index has been transformed also using an inverse logit transformation to eliminate the influence of very wide variation.

Standardization is performed after trimming extremes to ensure that the data are distributed normally, with a mean of zero. This step is necessary to prepare the data for factor analysis, restoring balance so that trimmed and untrimmed measures have the same influence on the final score.

### *Trauma Center*

In a *U.S. News & World Report* survey of board-certified physicians, the presence of an emergency room and a hospital's status as a Level 1 or Level 2 trauma-care provider were ranked high on a list of hospital quality indicators. Physicians in nine specialties ranked trauma-center status as one of the top five indicators of quality. These indicator rankings and resultant high factor loadings supported inclusion of these data for the following specialties: Digestive Disorders; Ear, Nose, and Throat; Endocrinology; Gynecology; Heart and Heart Surgery; Kidney Disease; Neurology and Neurosurgery; Orthopedics; Respiratory Disorders; and Urology.

The trauma center indicator is dichotomous and is derived from two variables in the AHA database: (1) presence of a state-certified trauma center in-hospital (as opposed to trauma services provided only as part of a health system, network, or joint venture) and (2) level of the trauma center. To receive credit for trauma services, hospitals must provide Level 1 or Level 2 trauma services. AHA defines Level 1 trauma service as "a regional resource trauma center, which is capable of providing total care for every aspect of injury and plays a leadership role in trauma research and education."<sup>8</sup> Level 2 is "a community trauma center, which is capable of providing trauma care to all but the most severely injured patients who require highly specialized care."<sup>8</sup> One point is awarded for either Level 1 or Level 2 trauma certification.

### *Patient/Community Services*

Created in 2004, the patient/community services index is updated each year to reflect the most current services available. The index encompasses items representing a major convenience for patients, such as translators; an advanced degree or sophistication of care; an essential service in a comprehensive high-quality hospital, such as an infection isolation room; or a service that

reflects forward thinking and sensitivity to community needs, such as a women's health center. In 2006, one additional service was added to all specialties: patient-controlled analgesia. In addition, the gynecology services index,<sup>9</sup> which used to be an independent index consisting of birthing rooms and Level 3 obstetric care, was incorporated into the patient/community services index for Gynecology. The services included in the index are briefly described below.

- **Ambulance services.** The provision of ambulance services to the ill and injured who require medical attention on a scheduled and unscheduled basis.
- **Birthing rooms.** A home-like, single-room setting for child birth and maternity care, with a separate postpartum area.
- **Case management.** A system of assessment, treatment planning, referral, and follow-up that ensures the provision of comprehensive services and reimbursement for care.
- **Enabling services.** A program designed to help the patient access healthcare services by offering transportation and/or referrals to local social services agencies.
- **Genetic testing/counseling.** A service to advise parents and prospective parents on potential problems in cases of genetic defects.
- **Infection isolation room.** A single-occupancy room typically with controlled ventilation, air pressure, and filtration to minimize the transmission of infections.
- **Obstetric care.** A Level 3 obstetric care unit that provides services for all serious illnesses and abnormalities and is supervised by a full-time maternal/fetal specialist.
- **Pain management program.** A program that provides specialized care, drugs, or therapies for the management of acute or chronic pain.
- **Patient-controlled analgesia.** A system that allows the patient to control intravenously administered pain medicine.
- **Patient representative.** An organized hospital service that provides personnel through whom patients and staff can seek solutions to problems affecting delivery of care.

- **Rehabilitation care.** A care unit that provides restoration services for the disabled and all support services necessary to help patients attain their maximum functional capacity.
- **Sports medicine.** A department that provides diagnostic screening and assessment, as well as clinical and rehabilitation services, for sports-related injuries.
- **Translators.** A service provided by the hospital to assist non-English-speaking patients.
- **Women's health center.** A coordinated education and treatment services center specifically for women.

There are between 8 and 14 services included for each specialty. A hospital receives no more than 1 point for each element of the index. *Table 4* presents the complete list of services considered for each specialty in 2006.

#### *Medical/Surgical Intensive Care Beds*

The medical/surgical bed measure used in previous years for Kidney Disease was dropped from the methodology for 2006. Discussions with project research staff and external experts suggested this measure was not vital to the methodology, and review of the data showed that this factor had little influence on the overall rankings because it was highly correlated with volume.

#### *Hospice/Palliative Care Indicator*

The hospice/palliative care indicator, added in 2002, addresses a hospital's ability in certain specialties to meet the needs of patients whose lives are ending or who are experiencing acute or chronic pain and other symptoms of illness. A qualifying hospice program provides care (including pain relief) and supportive services for the terminally ill and their families. A qualifying palliative care program provides care by specially trained physicians and other clinicians for relief of acute or chronic pain or to control symptoms of illness; in addition, supportive services such as counseling on advance directives are provided for patients with advanced disease. In the specialties of Cancer, Heart and Heart Surgery, and Respiratory Disorders, hospitals receive 1 point if they have a qualifying hospice or palliative care program and 2 points if they have both. Hospitals that provide either service locally through a formal

arrangement receive a full point for each applicable component of the indicator (rather than a half-point, as in several other components of the structural dimension).

**Table 4. Patient/Community Services Index**

| Service                         | Cancer   | Digestive Disorders | Ear, Nose, and Throat | Endocrinology | Gynecology | Heart and Heart Surgery | Kidney Disease | Neurology and Neurosurgery | Orthopedics | Respiratory Disorders | Urology   |
|---------------------------------|----------|---------------------|-----------------------|---------------|------------|-------------------------|----------------|----------------------------|-------------|-----------------------|-----------|
| 1. Ambulance services           |          | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          |             | ●                     | ●         |
| 2. Birthing rooms               |          |                     |                       |               | ○          |                         |                |                            |             |                       |           |
| 3. Case management              | ●        | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●         |
| 4. Enabling services            | ●        | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●         |
| 5. Genetic testing/counseling   | ●        | ●                   | ●                     | ●             | ●          |                         | ●              | ●                          |             | ●                     | ●         |
| 6. Infection isolation room     | ●        | ●                   | ●                     | ●             | ●          |                         | ●              | ●                          |             | ●                     | ●         |
| 7. Obstetric care               |          |                     |                       |               | ○          |                         |                |                            |             |                       |           |
| 8. Pain management program      | ●        | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●         |
| 9. Patient-controlled analgesia | ○        | ○                   | ○                     | ○             | ○          | ○                       | ○              | ○                          | ○           | ○                     | ○         |
| 10. Patient representative      | ●        | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●         |
| 11. Rehabilitation care         |          | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●         |
| 12. Sports medicine             |          | ●                   | ●                     | ●             | ●          |                         | ●              | ●                          | ●           | ●                     | ●         |
| 13. Translators                 | ●        | ●                   | ●                     | ●             | ●          | ●                       | ●              | ●                          | ●           | ●                     | ●         |
| 14. Women's health center       |          | ●                   | ●                     | ●             | ●          |                         | ●              | ●                          |             | ●                     | ●         |
| <b>Total Elements</b>           | <b>8</b> | <b>12</b>           | <b>12</b>             | <b>12</b>     | <b>14</b>  | <b>8</b>                | <b>12</b>      | <b>12</b>                  | <b>8</b>    | <b>12</b>             | <b>12</b> |

● Indicates a technology is included in the index for that specialty.

○ Indicates a technology included in the index that is new or new to that specialty for 2006.

## **External Organizations**

To remain a reliable indicator of hospital quality, the rankings reflect data from a variety of sources and organizations in addition to those already cited. These data are the basis for additional structural measures.

### *National Cancer Institute (NCI) Cancer Center Indicator*

The NCI cancer center indicator was added to the rankings in 2002. NCI is the principal federal agency for cancer research and training, promoting research and standards of care in a number of different ways, including certification as an NCI-designated care center. NCI-designated cancer centers are committed to advancing cancer research and ultimately reducing the incidence of cancer and increasing the likelihood of positive health outcomes.<sup>10</sup>

NCI-designated centers have three classifications: (1) cancer center, the lowest level, denoting a facility that conducts a high volume of advanced laboratory research with federal funding; (2) clinical cancer center, the middle level, also conducts clinical cancer research activities; and (3) comprehensive cancer center, the highest level, also conducts prevention research, community outreach, and service activities.<sup>10</sup>

Hospitals designated as NCI Clinical Cancer Centers and Comprehensive Cancer Centers as of April 14, 2006, were awarded 1 point. The list used in the 2006 rankings was last updated on February 9, 2006, because no additional hospitals were designated between then and the April 14 cut-off. Hospitals that earned designation status after this date did not receive a point in this year's rankings.

The NCI list of designated cancer centers is updated continuously throughout the year. The list is located on the Web at <http://www3.cancer.gov/cancercenters/centerslist.html>.

### *Nurse Magnet Hospital*

The Nurse Magnet hospital indicator, added to all specialties in 2004, is a formal designation by the American Nurses Credentialing Center (ANCC), an arm of the American Nursing Association (ANA), for hospitals that meet certain quality indicators on specific standards of nursing excellence. The list of Nurse Magnet hospitals is updated throughout the year as hospitals apply for designation and redesignation status. Hospitals accorded Nurse Magnet hospital status by the ANCC as of April 14, 2006, received 1 point.

A current list of hospitals designated by the ANCC as Nurse Magnet hospitals can be found on the Web at [www.nursingworld.org/ancc/magnet/facilities.html](http://www.nursingworld.org/ancc/magnet/facilities.html).

### *Epilepsy Center Certification*

The epilepsy center certification indicator was added to Neurology and Neurosurgery in 2004. All hospitals designated as Level 4 epilepsy centers by the National Association of Epilepsy Centers as of April 14, 2006, were given 1 point. A Level 4 epilepsy center serves as a regional or national referral facility. These centers provide more complex forms of intensive neurodiagnostic monitoring, as well as more extensive medical, neuropsychological, and psychosocial treatment. Level 4 centers also offer a complete evaluation for epilepsy; surgery, including intracranial electrodes; and a broad range of surgical procedures for epilepsy.<sup>11</sup> The list of hospitals is updated throughout the year whenever a new member joins or an existing member changes membership information.

A current list of epilepsy centers can be found on the Web at [www.naecepilepsy.org/centers/centers.html#NC](http://www.naecepilepsy.org/centers/centers.html#NC).

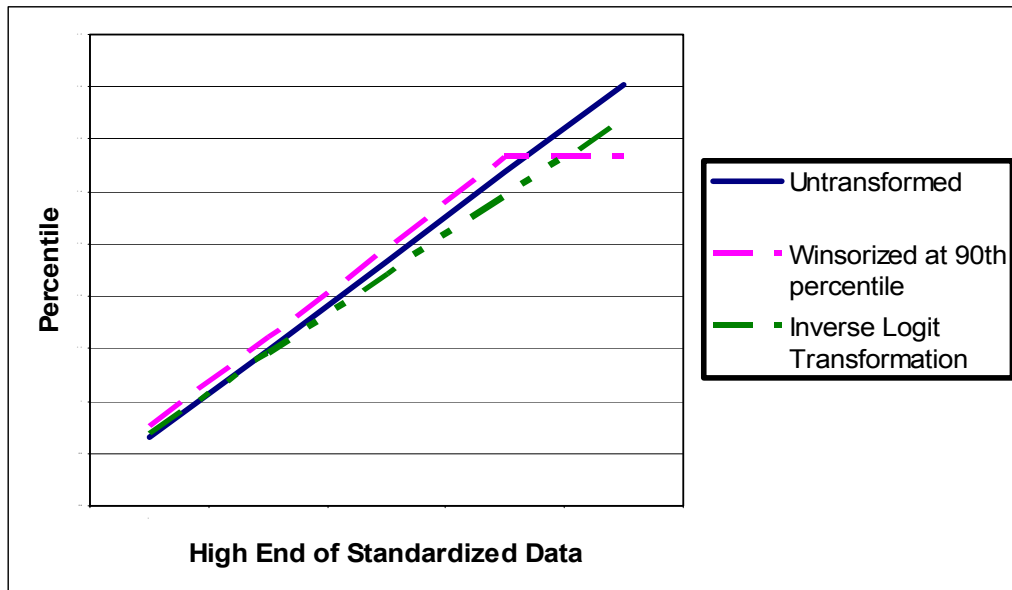
### **Trimming**

In past years, the distributions for mortality, volume, and the nursing index were transformed using a statistical procedure called winsorization. This procedure took extreme values over a certain threshold and moved them toward the center of the distribution. For example, values over the 95th percentile on mortality for Cancer were recoded to match the value at the 95th percentile. This process, also referred to as “trimming” in past years’ reports, reduced the effect of extreme outliers. A disadvantage of this approach was that it treated extreme values as if they were equal to the level to which they were recoded and did not allow for variation at the extremes. Also, the winsorization required setting different percentile cut points for different variables and specialties in a way that was not standard across specialties.

The new trimming process uses an inverse logit transformation of the distribution for the analysis variables noted above. The function  $\exp(x) / \{1 + [\exp(x)]\}$  is used to transform the variables before standardization. This technique is sensitive to the number of outliers and produces a transformed distribution, reducing the effect of extreme outliers.

*Figure 2* shows the effect of winsorization at the 90th percentile versus logit transformation on the high end of a standardized distribution.

**Figure 2. Effect of Winsorization at the 90th Percentile versus Inverse Logit Transformation**



## Weighting

To combine the structural variables from the AHA database and other external databases, the elements are weighted to create a final composite measure. Using factor analysis, we reduced the number of variables to force a one-factor solution for each specialty. Factor analysis is a statistical technique used to identify underlying similarities among the structural variables. In simple terms, variables that have a strong association with one another receive lower factor loadings than those that are unique in their distributions. The factor loadings, or weights, are applied to reduce the effect of multiple variables that, because of their strong associations, may be measuring the same concept. The relative weight assigned to each element varies by specialty and within a specialty from one year to the next. *Table 5* provides the factor weights assigned to each element for 2006.

## C. Outcomes

Although many healthcare professionals object to the use of mortality as an outcomes measure because of limitations in risk-adjustment methods, research strongly suggests a positive

**Table 5. Weights for Structural Variables by Specialty**

| Structural Variables              | Cancer | Digestive Disorders | Ear, Nose, and Throat | Endocrinology | Gynecology | Heart and Heart Surgery | Kidney Disease | Neurology and Neurosurgery | Orthopedics | Respiratory Disorders | Urology |
|-----------------------------------|--------|---------------------|-----------------------|---------------|------------|-------------------------|----------------|----------------------------|-------------|-----------------------|---------|
| Technology indices                | 79.2   | 74.5                | 74.6                  | 78.6          | 82.4       | 67.5                    | 77.5           | 70.7                       | 70.0        | 72.1                  | 76.7    |
| Volume                            | 62.3   | 52.1                | 65.3                  | 46.2          | 60.3       | 54.7                    | 64.8           | 61.0                       | 58.8        | 38.9                  | 49.7    |
| Nursing index                     | 51.2   | 44.4                | 52.5                  | 46.6          | 40.1       | 45.3                    | 46.5           | 44.8                       | 39.8        | 34.6                  | 43.1    |
| Trauma center                     |        | 59.7                | 57.1                  | 61.6          | 60.4       | 54.0                    | 58.1           | 57.2                       | 58.7        | 53.5                  | 57.7    |
| Patient/community services        | 74.4   | 80.4                | 76.1                  | 81.5          | 80.9       | 67.5                    | 77.5           | 75.0                       | 75.5        | 85.8                  | 80.9    |
| Hospice/palliative care indicator | 56.5   |                     |                       |               |            | 52.9                    |                |                            |             | 67.3                  |         |
| NCI cancer care indicator         | 61.1   |                     |                       |               |            |                         |                |                            |             |                       |         |
| Nurse Magnet hospital             | 40.3   | 44.7                | 43.6                  | 42.8          | 44.5       | 47.0                    | 44.5           | 42.7                       | 45.3        | 37.6                  | 44.6    |
| Epilepsy center certification     |        |                     |                       |               |            |                         |                | 53.0                       |             |                       |         |

correlation between overall quality of care and a better-than-average risk-adjusted mortality rate.<sup>12-21</sup> Based on these findings, we use specialty-specific adjusted mortality rate as the outcomes measure for the IHQ.

Mortality data are reported using The International Classification of Diseases, Ninth Revision, Clinical Modification (ICD-9-CM). The ICD-9-CM is the official system used by the National Center for Health Statistics and CMS for assigning codes to diagnoses and procedures associated with hospital utilization in the United States.<sup>22</sup> DRGs classify the more than 10,000 ICD-9-CM diagnosis codes into more meaningful patient groups based on clinical and cost similarity. The 3M Health Information Systems All Patient Refined Diagnosis Related Groups (APR-DRGs) refine the DRG concept by taking into account severity of illness, risk of mortality, and resources used.<sup>23-25</sup> The patient groups are further classified based on whether they have substantial comorbidities or complications.



The predicted mortality rates were provided by MEDSTAT Group, Inc., using APR-DRGs as risk adjusters. The method was applied to the pooled 2002, 2003, and 2004 Medicare Provider Analysis and Review (MEDPAR) data set based on reimbursement claims submitted to CMS by hospitals. These complete data sets were the most current available for analysis. MEDPAR is the data set maintained by CMS for analysis of utilization, cost, and impacts of inpatient payment system changes (these data are organized in an easier-to-use format than claims files). The MEDPAR file contains information on patients' diagnoses, procedures, DRG, length of stay in the hospital, and discharge status for all Medicare patients. A DRG is assigned to each patient discharge based on the patient's diagnosis, surgery, age, sex, and discharge destination.<sup>26</sup>

## **2006 DRG Review**

The DRG groupings used in the rankings are reviewed and adjusted annually for every specialty (see *Appendix E* for the DRGs used for 2006). Any changes are applied the appropriate DRG groupings for each year of data included in the analysis. The groupers are important because they define which cases are included in the specialty's mortality measures, as well as the volume measures used in the structural component. It is important to include only DRGs that represent challenging and critical procedures. For example, tonsillectomies are too common to be included in the DRG groupings for Ear, Nose, and Throat. An annual review of the DRG groupings assures changes and advancements in medicine are reflected. The standard DRG review uses the guidelines outlined below.<sup>††</sup>

1. Exclude DRGs for very-low-intensity cases
2. Exclude DRGs related to complications of care provided in the hospital.
3. Exclude DRGs not generally appropriate for a Medicare or elderly population.
4. Reevaluate the “exclude” and “include” DRGs based on their embedded diagnoses.
5. Further refine the “exclude” and “include” categorizations based on the within-DRG variation in diagnostic complexity.
6. Reevaluate DRGs not assigned to a specific specialty to determine whether they would be better categorized more specifically.
7. Perform a final evaluation for clinical consistency.

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<sup>††</sup> For a more detailed review of these procedures, see the 2005 methodology report at [www.rti.org/besthospitals](http://www.rti.org/besthospitals).

In addition to the standard review described above, three additional revisions were added in 2006.

8. ICD-9-CM diagnosis and procedure codes were used to provide further specificity when needed. The benefit of ICD-9-CM codes is that they yield an added level of specificity. Instead of including an entire DRG, we can select specific diagnoses or procedures within the DRG. For example, DRG 75 in Heart and Heart Surgery for major chest procedures is largely composed of procedures not related to the cardiac specialty. For 2006, DRG 75 was refined to include only the ICD-9-CM codes related to Heart and Heart Surgery.
9. DRGs that appeared in more than one category were divided by principal diagnosis or procedures present and distributed to the specialty where they are most likely to occur in hospital care. An example of this change is that many of the DRGs that were previously assigned to both Kidney Disease and Urology have been divided, and the resulting subsets assigned to either one or the other to help further differentiate these specialty areas.
10. A new APR-DRG threshold measure was created to further refine the lists by taking into account severity of illness as measured by comorbidities and interaction with the principal diagnosis. This allowed us to include in the analyses only diagnoses that represented the most serious or difficult medical conditions. This threshold was used for the calculation of mortality, but the structural volume measure does not use the threshold.

Based on the review process, various DRGs were added or deleted in each category for 2006. In addition, certain ICD-9-CM diagnosis or procedure codes were deleted from several DRGs. *Appendix F* identifies the changes for each specialty.

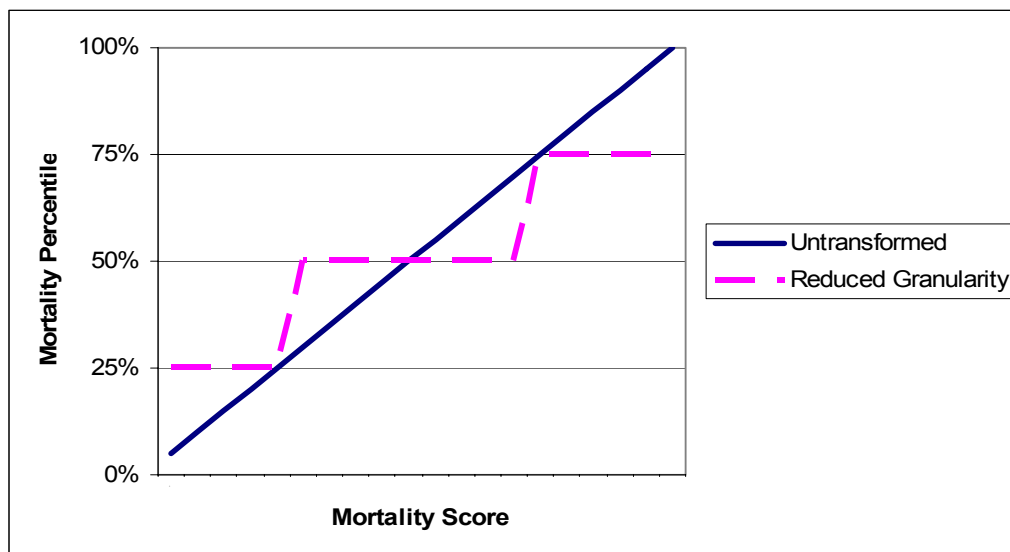
Risk-adjusted mortality ratios are computed by dividing the actual mortality rate by the expected rate, given the complexity of the cases treated. Expected mortality is an estimate of what the hospital's mortality rate would be if its rate for patients in each APR-DRG and severity level was equal to the national average. Mortality ratios greater than 1 suggest that more patients died in a particular hospital than expected. Mortality ratios less than 1 suggest that fewer died than expected. For the IHQ, we transformed mortality ratios into mortality scores. Mortality scores are computed by subtracting each specialty-specific mortality ratio from 1. Using this reverse scoring, a mortality ratio of 0.25 produces a mortality score of 0.75, a ratio of 0.05 produces a score of 0.95, and so on. This method maintains the magnitude of the differences. To lessen the effect of year-to-year fluctuations, we averaged mortality scores for 3 years. As with volume and the nursing index in the structural component, we transformed scores at the extreme ends to eliminate the influence of very wide variation.

## Mortality Values for Hospitals with Low Volume

A new procedure was put into place this year to address instances in which a hospital with relatively few discharges during the last 3 available years of data (i.e., low volume) had an inordinately low or high mortality score because of the dearth of applicable cases associated with that hospital. For instance, a hospital treating only 75 Medicare patients in the last 3 years in a particular specialty might have an observed-versus-expected mortality ratio of zero or close to zero. With so few cases to examine, we were not confident that the mortality numbers for this hospital reflected a real measure of outcomes rather than an extreme value based on too few cases. To correct for this, we assigned mortality scores for hospitals below the 75th percentile on volume to the 25th, 50th, or 75th percentile value on mortality, where the mortality distribution was based on those hospitals at or above the 75th percentile on volume.<sup>‡‡</sup> Mortality at or below the 25th percentile was coded to the 25th percentile. Mortality between the 25th and 75th percentiles was coded to the 50th percentile. Mortality at or above the 75th percentile was coded to the 75th percentile. This helped reduce the effect of mortality outliers associated with low volume. We refer to this recoding as “reduced granularity” for mortality.

The effect of reduced granularity on mortality scores for hospitals with low volume is shown below in *Figure 3*.

**Figure 3. Effect of Reduced Granularity for Mortality on Low-Volume Hospitals**



<sup>‡‡</sup> For specialties where the 75th percentile on volume was below 150, we substituted 150 for the threshold for applying this rule, because analysis of the distributions suggested this was an appropriate absolute minimum for the reliability of mortality data.

## **D. Process**

The process dimension of the Donabedian paradigm reflects physician decision making in the hospital setting, such as choices about the use of medication, diagnostic tests, admission to a hospital, course of treatment, or length of stay. However, it is extremely difficult to obtain national measurements of process; therefore, we used an alternative proxy measure. We contend that when a physician who is qualified to judge identifies a hospital as among the “best,” he or she is, in essence, endorsing the process choices made at that hospital. Thus, we use the nomination of hospitals by board-certified specialists as a measure of process.

To collect these nominations, a survey of board-certified physicians across the country is conducted each year. For the 2006 rankings, we pooled the nominations for the three most recent surveys (2004, 2005, and 2006) to arrive at the process measure. We treated the IHQ-driven and reputation-only specialties identically for the reputation component. Therefore, this section presents the methodology and results for both.

### **Sample for the 2006 Survey**

The sample for the 2006<sup>§§</sup> survey consisted of 3,200 board-certified physicians selected from the American Medical Association (AMA) Physician Masterfile, a database of approximately 860,000 member physicians licensed to practice in the United States. From within the Masterfile, we selected a target population of 261,132 board-certified physicians who met the eligibility requirements listed below. Stratifying by region and by specialty within region, we selected a probability (i.e., random) sample of 200 physicians (50 from each region) from each of the 16 specialty areas, for a total of 3,200. The physicians’ final sample included federal and nonfederal medical and osteopathic physicians practicing in all 50 states and the District of Columbia. A sample of neonatologists was included in the physician sample for the Gynecology specialty for the first time.

### *Eligibility Requirements*

To define a probability sample of physicians who properly represent the 16 specialty groupings, we used two rules of eligibility: (1) a mapping between the 16 specialties and the AMA’s list of 85 self-designated specialties, and (2) a mapping between those 85 specialties and the 23 member boards of the American Boards of Medical Specialties.

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§§ For information on the 2005 and 2004 samples, please see the respective methodology reports at [www.rti.org/besthospitals](http://www.rti.org/besthospitals).

Under the first rule, we linked each of the 16 specialties to one or more relevant AMA specialties from the list of AMA self-designated practice specialty codes. Physicians who designated a primary specialty in one of the 16 specialties were eligible for the survey. **Table 6** displays the association among the specialty listed in “America’s Best Hospitals,” the AMA self-designated specialty, and the corresponding member board.

**Table 6. Physician Sample Mapping**

| “America’s Best Hospitals” Specialty | American Board of                  | AMA Self-Designated Specialty (AMA Key Code) |
|--------------------------------------|------------------------------------|--|
| Cancer                               | Internal Medicine                  | Hematology (HEM/22)                          |
|                                      |                                    | Oncology (ON/24)                             |
| Digestive Disorders                  | Internal Medicine                  | Gastroenterology (GE/17)                     |
| Ear, Nose, and Throat                | Otolaryngology                     | Otolaryngology (OTO/48)                      |
| Endocrinology                        | Internal Medicine                  | Endocrinology (END/14)                       |
|                                      |                                    | Diabetes (DIA/12)                            |
| Gynecology*                          | Obstetrics & Gynecology            | Gynecology (GYN/21)                          |
|                                      |                                    | Obstetrics & Gynecology (OBG/42)             |
| Heart and Heart Surgery              | Internal Medicine                  | Cardiovascular Diseases (CD/08)              |
|                                      | Surgery                            | Cardiovascular Surgery (CDS/08)              |
| Kidney Disease                       | Internal Medicine                  | Nephrology (NEP/12)                          |
| Neurology and Neurosurgery           | Psychiatry & Neurology             | Neurology (N/36)                             |
|                                      |                                    | Neurological Surgery (NS)                    |
| Ophthalmology                        | Ophthalmology                      | Ophthalmology (OPH/46)                       |
| Orthopedics                          | Orthopedic Surgery                 | Orthopedic Surgery (ORS/85)                  |
| Pediatrics                           | Pediatrics                         | Pediatrics (PD/55)                           |
|                                      |                                    | Adolescent Medicine (ADL/01)                 |
| Psychiatry                           | Psychiatry & Neurology             | Psychiatry (P/63)                            |
| Rehabilitation                       | Physical Medicine & Rehabilitation | Physical Medicine & Rehabilitation (PM/62)   |
| Respiratory Disorders                | Internal Medicine                  | Pulmonary Diseases (PUD)                     |
| Rheumatology                         | Internal Medicine                  | Rheumatology (RHU/74)                        |
| Urology                              | Urology                            | Urological Surgery (U/91)                    |

\* “America’s Best Hospitals Specialty” for Gynecology also included 50 neonatologists.

## *Stratification*

To compensate for the widely varying number of eligible physicians across the targeted specialties and the four regions in the country, we used different probabilities of selection for each grouping. Therefore, 50 physicians were selected from each of the 16 specialties in each of the four regions. Equal-size groups permitted easier comparison of differences among regions and specialties.

## **Survey Procedure**

### *Materials*

For 2004, 2005, and 2006, sampled physicians in each specialty were mailed a one-page, single-sided questionnaire containing a single hospital nomination item. Respondents were asked to select as many as five hospitals in their specialty that provide the best care to patients, regardless of location or expense (see *Appendixes A, B, and C*). For 2005, 25% of physicians in each specialty were mailed a one-page, double-sided questionnaire in place of the single-sided version (see *Appendix B*). The front side of the questionnaire was the same, and the second side of the questionnaire contained questions asking the physicians what they used as a basis for the nominations they provided on the front side. An additional item on this version of the survey asked physicians what format they would prefer to use when returning surveys in the future: mail, e-mail, telephone, or fax. Along with the questionnaire, physicians were sent a cover letter, a business reply envelope, and a token incentive in the form of a \$2 bill. For 2006, physicians were given the option of either mailing or faxing their completed surveys.

### *Mailings*

The physician survey mailings were conducted in stages during several weeks. The initial mailing was sent via United States Postal Service (USPS) first-class metered mail. Two weeks after the initial survey mailing, a thank-you/reminder note was sent to the sampled physicians. Two weeks following the reminders, we sent a USPS Priority mailing to nonresponders, along with another copy of the questionnaire, a new cover letter, and a business reply envelope. Two weeks after the second survey was sent, a third survey mailing was sent overnight via Federal Express to the remaining nonresponders; the packet included the questionnaire, a cover letter, and a business reply envelope. A final mailing was sent via USPS first-class mail approximately 4 weeks later. This mailing included the questionnaire and a personalized letter with a handwritten note and signature. (See *Table 7* for a simplified schedule of the physician survey mailing.)

**Table 7. Physician Survey Mailing Schedule**

| <b>Materials Mailed</b>      | <b>Sent via</b>          | <b>Sent to</b>                                      | <b>Date</b>        |
|------------------------------|--------------------------|---|--------------------|
| 1st copy of physician survey | USPS, first-class letter | Full physician sample                               | September 16, 2005 |
| Reminder/thank you           | Postcard                 | Full physician sample                               | September 30, 2005 |
| 2nd copy of physician survey | Priority mail            | Sample members who did not respond by Oct. 10, 2005 | October 14, 2005   |
| 3rd copy of physician survey | Federal Express          | Sample members who did not respond by Oct. 26, 2005 | October 28, 2005   |
| 4th copy of physician survey | USPS, first-class letter | Sample members who did not respond by Dec. 5, 2005  | December 7, 2005   |

### *Response Rates*

Of the 3,200 physicians sampled for this year's report, 28 were considered ineligible because it was discovered they were no longer actively involved in medical practice. Of the remaining 3,172 physicians, nearly half (1,482) returned the completed questionnaire by the deadline of January 20, 2006. The final response rate, using American Association for Public Opinion Research standard response rate 2 (standard definitions are located on the Web at [www.aapor.org/pdfs/standarddefs\\_ver3.pdf](http://www.aapor.org/pdfs/standarddefs_ver3.pdf)), was 46.7%.

**Table 8** shows the response rate by specialty for the 3 years of survey data used in the 2006 rankings. The average response rate for the 3 years of data collection was 48.4%, with a slight downward trend each year.

**Table 9** shows the response rate for 2006 by region and specialty. Overall, physicians from the Northeast were slightly more likely to respond than physicians from the South. The lower response rates for the 2006 survey in the South are likely due in part to the effects of Hurricane Katrina, which occurred at the same time as the initial survey mailout.

**Table 8. Yearly Response Rate by Specialty (2004–2006)\***

| Specialty                      | 2004         |             | 2005         |             | 2006        |             | 3-year total |             |
|--------------------------------|--------------|-------------|--------------|-------------|-------------|-------------|--------------|-------------|
|                                | n            | %           | N            | %           | n           | %           | n            | %           |
| Cancer                         | 74           | 49.7        | 94           | 47.2        | 103         | 51.8        | 271          | 49.6        |
| Digestive Disorders            | 79           | 52.7        | 95           | 47.7        | 79          | 39.5        | 253          | 46.7        |
| Ear, Nose, and Throat          | 92           | 61.3        | 123          | 61.8        | 111         | 56.3        | 326          | 59.8        |
| Endocrinology                  | 73           | 49.0        | 86           | 43.4        | 106         | 53.8        | 265          | 49.1        |
| Gynecology                     | 64           | 44.4        | 85           | 43.4        | 75          | 37.5        | 224          | 41.7        |
| Heart and Heart Surgery        | 68           | 45.9        | 73           | 36.7        | 74          | 37.0        | 215          | 39.7        |
| Kidney Disease                 | 80           | 54.1        | 83           | 42.1        | 75          | 37.9        | 238          | 44.8        |
| Neurology and Neurosurgery     | 80           | 53.7        | 98           | 49.2        | 92          | 46.0        | 270          | 49.4        |
| Ophthalmology                  | 78           | 52.3        | 113          | 56.8        | 106         | 54.1        | 297          | 54.7        |
| Orthopedics                    | 69           | 46.6        | 92           | 46.2        | 87          | 43.7        | 267          | 45.4        |
| Pediatrics                     | 76           | 50.7        | 100          | 51.0        | 91          | 46.0        | 267          | 49.2        |
| Psychiatry                     | 61           | 41.2        | 76           | 38.2        | 83          | 41.9        | 220          | 40.4        |
| Rehabilitation                 | 79           | 53.0        | 109          | 54.8        | 109         | 55.1        | 297          | 54.4        |
| Respiratory Disorders          | 69           | 46.6        | 70           | 35.4        | 87          | 44.2        | 223          | 41.6        |
| Rheumatology                   | 80           | 54.1        | 96           | 48.0        | 97          | 49.5        | 273          | 50.3        |
| Urology                        | 73           | 49.7        | 105          | 53.6        | 107         | 53.8        | 285          | 52.7        |
| <b>Overall Response Rate**</b> | <b>1,278</b> | <b>50.7</b> | <b>1,592</b> | <b>47.3</b> | <b>1482</b> | <b>46.7</b> | <b>4369</b>  | <b>48.4</b> |

\* In 2004, 150 physicians were sampled for each specialty. In 2005 and 2006, 200 physicians were sampled for each specialty.

\*\* The overall response rate includes in the numerator all physicians who returned a questionnaire with at least one item completed on the front page; it subtracts ineligible cases from the denominator.



**Table 9. Response Rates by Region and Specialty, 2006**

| Specialty                     | West       |             | Northeast  |             | South      |             | Midwest    |             |
|-------------------------------|------------|-------------|------------|-------------|------------|-------------|------------|-------------|
|                               | n          | %           | n          | %           | n          | %           | n          | %           |
| Cancer                        | 30         | 61.2        | 24         | 48.0        | 26         | 52.0        | 23         | 46.0        |
| Digestive Disorders           | 22         | 44.0        | 19         | 38.0        | 19         | 38.0        | 19         | 38.0        |
| Ear, Nose, and Throat         | 28         | 58.3        | 27         | 54.0        | 23         | 46.0        | 33         | 67.3        |
| Endocrinology                 | 24         | 48.0        | 28         | 57.1        | 28         | 58.3        | 26         | 52.0        |
| Gynecology                    | 24         | 48.0        | 17         | 34.0        | 13         | 26.0        | 21         | 42.0        |
| Heart and Heart Disease       | 21         | 42.0        | 22         | 44.0        | 15         | 30.0        | 16         | 32.0        |
| Kidney Disease                | 13         | 26.0        | 21         | 42.0        | 22         | 44.9        | 19         | 38.8        |
| Neurology and Neurosurgery    | 25         | 50.0        | 23         | 46.0        | 16         | 32.0        | 28         | 56.0        |
| Ophthalmology                 | 22         | 45.8        | 27         | 54.0        | 31         | 62.0        | 26         | 54.2        |
| Orthopedics                   | 21         | 42.0        | 28         | 56.0        | 16         | 32.7        | 22         | 44.0        |
| Pediatrics                    | 19         | 39.6        | 22         | 44.0        | 31         | 62.0        | 19         | 38.0        |
| Psychiatry                    | 19         | 38.0        | 24         | 50.0        | 22         | 44.0        | 18         | 36.0        |
| Rehabilitation                | 26         | 52.0        | 30         | 60.0        | 27         | 55.1        | 26         | 53.1        |
| Respiratory Disorders         | 24         | 49.0        | 23         | 46.0        | 21         | 42.0        | 19         | 39.6        |
| Rheumatology                  | 19         | 38.8        | 31         | 62.0        | 25         | 51.0        | 22         | 45.8        |
| Urology                       | 29         | 58.0        | 28         | 57.1        | 22         | 44.0        | 28         | 56.0        |
| <b>Overall Response Rate*</b> | <b>366</b> | <b>46.3</b> | <b>394</b> | <b>49.5</b> | <b>357</b> | <b>45.0</b> | <b>365</b> | <b>46.1</b> |

\* The overall response rate includes in the numerator all physicians who returned a questionnaire with at least one item completed on the front page; it subtracts ineligible cases from the denominator.

### Survey Response Weighting

The physician survey was stratified by specialty and region (West, Northeast, South, and Midwest). Weights were constructed and applied to each physician's survey response to make nominations representative at the national level. Weights were based on the probability of selection within each unique specialty-region combination, with an adjustment made to account for nonresponders.

## E. Calculation of the Index

Calculation of the rankings for the IHQ-driven specialties considers structure, process, and outcomes as equal components. Although each of the three measures represents a specific aspect of quality, a single score provides a result that is easier to use and understand and also portrays overall quality more accurately than would any of the three aspects individually. Therefore, in computing the final scores for a particular specialty, equal weight is given to the structural, process, and outcomes components.

The total formula for calculation of the specialty-specific IHQs is as follows:

$$\text{IHQ}_i = \{[(S_1 * F_1) + (S_2 * F_2) + (\dots S_n * F_n)] + [(P_i * 3F_{1-n})] + [(M * 3F_{1-n})]\},$$

where

- IHQ<sub>*i*</sub> = index for hospital quality for specialty *i*,
- S<sub>1-*n*</sub> = structural indicators (STRUCTURE),
- F<sub>1-*n*</sub> = factor loadings for each of the indicators,
- P = nomination score (PROCESS), and
- M = standardized mortality score (OUTCOMES).

The general formula for deriving the hospital index scores has remained unchanged since its creation in 1993. For presentation purposes, we transformed the raw IHQ scores to a 100-point scale, where the top hospital in each specialty received a score of 100. The transformation uses a simple equation:

$$(\text{Raw IHQ score}_i - \text{minimum}_i) / \text{range}_i.$$

The mean and standard deviation (SD) of the IHQ for each of the 11 data-driven specialties are listed in **Table 10**. These data illustrate that the spread of IHQ scores produces a very small number of hospitals that are two and three SDs above the mean. Horizontal lines in each of the 11 specialty lists in **Appendix G** indicate the cutoff points of two and three SDs above the mean.

**Table 10. Mean and Standard Deviations of the IHQ**

| Specialty                  | Mean | SD  | 2 SDs above the mean | 3 SDs above the mean |
|----------------------------|------|-----|----------------------|----------------------|
| Cancer                     | 15.8 | 8.7 | 33.3                 | 42.0                 |
| Digestive Disorders        | 13.7 | 6.0 | 25.7                 | 31.6                 |
| Ear, Nose, and Throat      | 19.4 | 7.7 | 34.8                 | 42.4                 |
| Endocrinology              | 17.8 | 7.4 | 32.5                 | 39.9                 |
| Gynecology                 | 17.9 | 7.1 | 32.0                 | 39.1                 |
| Heart and Heart Surgery    | 17.6 | 7.8 | 33.2                 | 41.0                 |
| Kidney Disease             | 21.2 | 9.1 | 39.5                 | 48.6                 |
| Neurology and Neurosurgery | 16.4 | 7.7 | 31.8                 | 39.5                 |
| Orthopedics                | 16.7 | 6.5 | 29.6                 | 36.1                 |
| Respiratory Disorders      | 17.5 | 6.6 | 30.7                 | 37.3                 |
| Urology                    | 15.0 | 6.5 | 28.0                 | 34.6                 |

### III. Reputation-Only Specialties

The data available for the reputation-only specialties are more limited than for the IHQ-driven specialties. This is because Ophthalmology, Psychiatry, and Rehabilitation do not usually involve life-threatening procedures. For Rheumatology, the absolute number of inpatients is extremely low, making it difficult to collect reliable mortality measures. Medicare data are insufficient for computing mortality for Pediatrics, because the vast majority of Medicare patients are not children. In addition, reliable structural measures are not currently available for these specialties; therefore, we used only the process component to develop these rankings. This section describes the eligibility and procedures used to develop the rankings for the five reputation-only specialties.

#### A. Eligibility

Hospitals ranked solely by reputation do not have to meet the same eligibility standards required for the IHQ-driven specialties. A hospital becomes eligible when it receives one or more physician nominations (i.e., a non-zero reputational score). Only hospitals representing 3% or more of the total nominations in a specialty are published.

## B. Process

The IHQ-driven specialties and the reputation-only specialties share the same process component (see *Section II.B* for more information).

## C. Calculation of the Rankings

As mentioned above, the score for the reputation-only specialties of Ophthalmology, Pediatrics, Psychiatry, Rehabilitation, and Rheumatology must be calculated differently because structural and outcomes measures are unavailable. Thus, we rank hospitals in these specialties solely by reputation (see *Appendix H*). Although the five reputation-only specialties are ranked without the IHQ, SDs of the reputational scores are still useful in identifying truly superior hospitals (in terms of statistically relevant nomination scores). *Table 11* presents the mean and SD of the reputation-only scores.

**Table 11. Means and Standard Deviations for the Reputation-Only Scores**

| Specialty      | Mean | SD   | 2 SDs above the mean | 3 SDs above the mean |
|----------------|------|------|----------------------|----------------------|
| Ophthalmology  | 3.8  | 12.0 | 27.7                 | 39.7                 |
| Pediatrics     | 2.5  | 5.9  | 14.3                 | 20.1                 |
| Psychiatry     | 2.2  | 5.0  | 12.2                 | 17.1                 |
| Rehabilitation | 2.1  | 6.1  | 14.3                 | 20.4                 |
| Rheumatology   | 3.6  | 8.8  | 21.3                 | 30.1                 |

## IV. The Honor Roll

This year, 176 different hospitals were ranked in at least one specialty. To lend additional perspective, an additional measure—the Honor Roll—indicates excellence across a broad range of specialties. To be listed in the Honor Roll, a hospital must rank at least two SDs above the mean in at least 6 of the 16 specialties. For 2006, 14 hospitals are listed on the Honor Roll. A hospital’s ranking on the Honor Roll is based on points, assigned as follows:

- If a hospital ranks between two and three SDs above the mean in a specialty, it receives 1 point.
- If a hospital ranks at least three SDs above the mean, it receives 2 points.

Using standard deviations above the mean as the criterion for inclusion in the Honor Roll sets a threshold for overall excellence. The Honor Roll also indicates the relative distances between the best hospitals, which cannot be determined solely from the rankings. *Appendix I* lists the 14 hospitals that qualified for the Honor Roll in 2006.

## V. Summary of Changes for 2006

RTI first worked with *U.S. News* to conduct the best hospitals rankings in 2005. To maintain consistency in the ranking process, RTI replicated the preexisting methodology in both the 2005 and 2006 rankings, implementing only minor improvements. The methodological changes that were implemented in the 2006 rankings are listed below.

- **Specialties.** Geriatrics was dropped from the list of specialties (*Section I*).
- **Eligibility.** In order for hospitals with insufficient volume for a given specialty to be considered eligible, they had to receive one or more nominations in the physician survey AND have at least 10 total discharges (*Section II.A*).
- **Trimming.** The volume, nursing, and mortality measures underwent new trimming procedures (*Section II.B*).
- **Technology indices.** The technology elements were updated for each specialty to remain consistent with the technology expected from a best hospital (*Section II.B*).
- **Patient/community services.** The patient/community services index was updated to remain consistent with the services expected from a best hospital. The index was reduced to 11 total services and tailored to each specialty (*Section II.B*).
- **DRG groupings.** DRG groupings were updated for all specialties, consistent with typical year-to-year changes. DRGs were also broken down by ICD-9-CM codes to add another level of specificity. In addition, thresholds of severity were assigned to each DRG to ensure that only the most serious and difficult conditions were included in the mortality analysis(*Section II.C*).
- **Degranulated mortality.** Hospitals with volumes below the 75th percentile or fewer than 150 total discharges during the past 3 years received a degranulated mortality score (*Section II.C*).
- **Neonatologists.** The physician survey in Gynecology now includes neonatologists (*Section II.D*).

## VI. Improvements for Future Releases of the Rankings

Each year, the methodology for “America’s Best Hospitals” is examined and refined to better measure hospital quality. For 2006, changes were made on a scale similar to previous years. In future years, RTI will closely examine current measures and new data sources in the changing context of hospital organization across the nation. Our goal is to continually improve and enhance the quality of the rankings. Here we present several methodological improvements that we are considering for future rankings.

- **Review sample design for physician survey.** We will continue to explore sample design options that will yield better estimates of change in physician nominations across time.
- **Reevaluate process component.** We will continue to evaluate the way in which additional measures of process could be used to enhance the physician survey proxy measure.
- **Incorporate 30-day mortality rates.** We will continue to investigate the feasibility of incorporating 30-days-from-admission mortality rates as opposed to death-at-discharge rates.
- **Incorporate structural data for reputation-only specialties.** We are examining resources and measures that would provide structural data for the five current reputation-only specialties to further strengthen and improve the rankings for these specialties.
- **Review external data sources.** We will investigate additional and new sources of data that offer quality measures for all hospitals. Data sources under consideration include quality indicators from the Agency for Healthcare Research and Quality and the Joint Commission on Accreditation of Healthcare Organizations.
- **Reevaluate outcomes component.** We will continue to evaluate additional measures to use in measuring outcomes.

### *Contact Information*

We welcome informed suggestions on the methodology. Readers and users are encouraged to contact the Best Hospitals research team with suggestions and questions at the address listed below. This and previous methodology reports can be viewed or downloaded online in their entirety from the RTI International Web site at <http://www.rti.org/BestHospitals>. Specific questions or comments about the contents of this report can be sent via e-mail to [BestHospitals@rti.org](mailto:BestHospitals@rti.org).

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## **Appendix A**

### **2004 Sample Physician Questionnaire (Short Form)**

# America's Best Hospitals

THIS SURVEY OF PHYSICIANS' JUDGMENTS PROVIDES THE BASIS FOR THE REPUTATION COMPONENT OF THE ANNUAL RANKING OF HOSPITALS FOR U. S. NEWS & WORLD REPORT.



NORC

Please list in the spaces below, the five hospitals (and/or affiliated medical schools) in the United States that you believe provide the best care for patients with the most serious or difficult medical problems associated with cancer regardless of location or expense (we've provided space for both hospital and/or affiliated medical school in hopes that will make it easier to provide your answer):

|    | Five hospitals/affiliated medical schools that provide the best care. | City                 | State                |
|----|---|----------------------|----------------------|
| a. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| b. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| c. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| d. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| e. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |

Conducted by the National Opinion Research Center at the University of Chicago  
1155 East 60th Street, Chicago, IL 60637

**Thank you again for your participation**

National Opinion Research Center at the University of Chicago  
1155 East 60th Street, Chicago, IL 60637

## **Appendix B**

### **2005 Sample Physician Questionnaire (Long Form)**

# America's Best Hospitals

THIS SURVEY OF PHYSICIANS' JUDGMENTS PROVIDES THE BASIS FOR THE REPUTATION COMPONENT OF THE ANNUAL RANKING OF HOSPITALS FOR U.S. NEWS & WORLD REPORT.



Research Triangle Institute

① Please list in the spaces below, the five hospitals (and/or affiliated medical schools) in the United States that you believe provide the best care for patients with the most serious or difficult medical problems associated with neurology and neurosurgery, regardless of location or expense (we've provided space for the hospitals and/or affiliated medical schools in hopes that will make it easier to provide your answer):

|    | Hospitals and/or affiliated medical schools<br>that provide the best care | City                 | State                |
|----|---|----------------------|----------------------|
| a. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| b. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| c. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| d. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |
| e. | <input type="text"/>  | <input type="text"/> | <input type="text"/> |

Please turn the page ➡

Conducted by the Research Triangle Institute  
3040 Cornwallis Road, P.O. Box 12194, Research Triangle Park, NC 27709-2194

- 2 Please indicate how much you Strongly Agree, Agree, Neither Agree nor Disagree, Disagree, or Strongly Disagree that each of the following was an important influence in choosing the hospitals you named above:

For each of the following influencing factors, circle the appropriate response, 1-5.

|   | Strongly Agree | Agree | Neither Agree nor Disagree | Disagree | Strongly Disagree |
|---|----------------|-------|----------------------------|----------|-------------------|
| a. Your own direct knowledge of those hospitals                                   | 1              | 2     | 3                          | 4        | 5                 |
| b. Experiences of your own patients at those hospitals                            | 1              | 2     | 3                          | 4        | 5                 |
| c. Experiences of your colleagues or your colleagues' patients at those hospitals | 1              | 2     | 3                          | 4        | 5                 |
| d. Published rankings of those hospitals on various indices of performance        | 1              | 2     | 3                          | 4        | 5                 |
| e. Direct knowledge about specific physicians on staff at those hospitals         | 1              | 2     | 3                          | 4        | 5                 |
| f. Publications or presentations by physicians or researchers at those hospitals  | 1              | 2     | 3                          | 4        | 5                 |
| g. Knowledge of sophisticated medical technology utilized by those hospitals      | 1              | 2     | 3                          | 4        | 5                 |
| h. Where you went to medical school   | 1              | 2     | 3                          | 4        | 5                 |
| i. Where you did your internship or residency training                            | 1              | 2     | 3                          | 4        | 5                 |
| j. Some other factor <i>(Please specify)</i><br>_____                             | 1              | 2     | 3                          | 4        | 5                 |

- 3 If you had your choice of how to respond to this survey, how would you have preferred to complete the survey? *(Please check one)*

- By mail  
 By fax  
 By telephone  
 By the Internet

**Thank you again for your participation.**

Research Triangle Institute  
 3040 Cornwallis Road, P.O. Box 12194, Research Triangle Park, NC 27709-2194

## **Appendix C**

### **2005–2006 Sample Physician Questionnaire (Short Form)**



# America's Best Hospitals

THIS SURVEY OF PHYSICIANS' JUDGMENTS PROVIDES THE BASIS FOR THE REPUTATION COMPONENT OF THE ANNUAL RANKING OF HOSPITALS FOR U.S. NEWS & WORLD REPORT.



Research Triangle Institute

Please list in the spaces below, the five hospitals (and/or affiliated medical schools) in the United States that you believe provide the best care for patients with the most serious or difficult medical problems associated with cancer, regardless of location or expense (we've provided space for the hospitals and/or affiliated medical schools in hopes that will make it easier to provide your answer):

|    | Hospitals and/or affiliated medical schools that provide the best care | City                 | State                |
|----|--|----------------------|----------------------|
| a. | <input type="text"/>   | <input type="text"/> | <input type="text"/> |
| b. | <input type="text"/>   | <input type="text"/> | <input type="text"/> |
| c. | <input type="text"/>   | <input type="text"/> | <input type="text"/> |
| d. | <input type="text"/>   | <input type="text"/> | <input type="text"/> |
| e. | <input type="text"/>   | <input type="text"/> | <input type="text"/> |

Conducted by the Research Triangle Institute  
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**Thank you again for your participation.**

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3040 Cornwallis Road, P.O. Box 12194  
Research Triangle Park, NC 27709-2194*

## **Appendix D**

### **Structural Variable Map**

The following variables, used to construct structural elements of the 2006 IHQ, were taken from the 2004 Annual Survey of Hospitals Database published by the American Hospital Association. Hospitals do not receive more than 1 point for any one service.

**Key Technology Index (Total of 18 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| ICLABHOS=1            | ICLABSYS, ICLABNET, or ICLABVEN=1 |
| OTBONHOS=1            | OTBONSYS, OTBONNET, or OTBONVEN=1 |
| CICHOS=1              | CICSYS, CICNET, or CICVEN=1       |
| MAMMESHOS=1           | MAMMSSYS, MAMMSNET, or MAMMSVEN=1 |
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| ESWLHOS=1             | ESWLSYS, ESWLNET, or ESWLVEN=1    |
| FRTCHOS=1             | FRTCSYS, FRTCNET, or FRTCEN=1     |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| IMRTHOS=1             | IMRTSYS, IMRTNET, or IMRTVEN=1    |
| KDNYHOS=1             | KDNYSYS, KDNYNET, or KDNYVEN=1    |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| NICHOS=1              | NICSYS, NICNET, or NICVEN=1       |
| PEDICHOS=1            | PEDICSYS, PEDICNET, or PEDICVEN=1 |
| PELABHOS=1            | PELABSYS, PELABNET, or PELABVEN=1 |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, or BEAMVEN=1    |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Cancer Technology Index (Total of 5 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| OTBONHOS=1            | OTBONSYS, OTBONNET, OTBONVEN=1    |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |

**Digestive Disorders Technology Index (Total of 8 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| ESWLHOS=1             | ESWLSYS, ESWLNET, or ESWLVEN=1    |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Ear, Nose, and Throat Technology Index (Total of 5 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |

**Endocrinology Technology Index (Total of 7 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Gynecology Technology Index (Total of 9 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| FRTCHOS=1             | FRTCSYS, FRTCNET, or FRTVEN=1     |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| MAMMESHOS=1           | MAMMSSYS, MAMMSNET, or MAMMSVEN=1 |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| NICHOS=1              | NICSYS, NICNET, or NICVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Heart and Heart Surgery Technology Index (Total of 8 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| ICLABHOS=1            | ICLABSYS, ICLABNET, or ICLABVEN=1 |
| CICHOS=1              | CICSYS, CICNET, or CICVEN=1       |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PELABHOS=1            | PELABSYS, PELABNET, PELABVEN=1    |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Kidney Disease Technology Index (Total of 6 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| ESWLHOS=1             | ESWLSYS, ESWLNET, or ESWLVEN=1    |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| KDNYHOS=1             | KDNYSYS, KDNYNET, KDNYVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Neurology and Neurosurgery Technology Index (Total of 7 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Orthopedics Technology Index (Total of 4 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Respiratory Disorders Technology Index (Total of 3 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| MSCTHOS=1             | MSCTSYS, MSCTNET, or MSCTVEN=1    |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Urology Technology Index (Total of 8 points possible)**

| 1 point awarded if... | OR ½ point awarded if...          |
|-----------------------|-----------------------------------|
| DRADFHOS=1            | DRADFSYS, DRADFNET, or DRADFVEN=1 |
| ESWLHOS=1             | ESWLSYS, ESWLNET, or ESWLVEN=1    |
| GAMNHOS=1             | GAMNSYS, GAMNNET, or GAMVEN=1     |
| MRIHOS=1              | MRISYS, MRINET, or MRIVEN=1       |
| PETHOS=1              | PETSYS, PETNET, or PETVEN=1       |
| BEAMHOS=1             | BEAMSYS, BEAMNET, BEAMVEN=1       |
| SPECTHOS=1            | SPECTSYS, SPECTNET, or SPECTVEN=1 |
| ULTSNHOS=1            | ULTSNSYS, ULTSNNET, or ULTSNVEN=1 |

**Cancer Patient/Community Services (Total of 8 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| CMNGTHOS=1            |
| ENBHOS=1              |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| GNTCHOS=1             |

**Digestive Disorders—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |



**Ear, Nose, and Throat—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |

**Endocrinology—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |

**Gynecology—Patient/Community Services (Total of 14 points possible)**

| 1 point awarded if...      |
|----------------------------|
| AIRBHOS=1                  |
| AMBHOS=1                   |
| BROOMHOS=1                 |
| CMNGTHOS=1                 |
| ENBHOS=1                   |
| GNTCHOS=1                  |
| LINGHOS=1                  |
| OBLEV=3 <i>and</i> OBHOS=1 |
| PAINHOS=1                  |
| PCAHOS=1                   |
| PATRPHOS=1                 |
| REHABHOS=1                 |
| SPORTHOS=1                 |
| WOMHCHOS=1                 |

**Heart and Heart Surgery—Patient/Community Services (Total of 8 points possible)**

| 1 point awarded if... |
|-----------------------|
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |

**Kidney Disease—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |

**Neurology and Neurosurgery—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |

**Orthopedics—Patient/Community Services (Total of 8 points possible)**

| 1 point awarded if... |
|-----------------------|
| CMNGTHOS=1            |
| ENBHOS=1              |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |

**Respiratory Disorders—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |

**Urology—Patient/Community Services (Total of 12 points possible)**

| 1 point awarded if... |
|-----------------------|
| AIRBHOS=1             |
| AMBHOS=1              |
| CMNGTHOS=1            |
| ENBHOS=1              |
| GNTCHOS=1             |
| LINGHOS=1             |
| PAINHOS=1             |
| PCAHOS=1              |
| PATRPHOS=1            |
| REHABHOS=1            |
| SPORTHOS=1            |
| WOMHCHOS=1            |

## Nursing Index

| Index equals:  |
|--|
| Full-time Equivalent Registered Nurses (FTEN where available, FTERN otherwise) divided by Adjusted Average Daily Census (ADJADC) |

## Trauma

| "Yes" if...                    |
|--------------------------------|
| TRAUML90=1 or 2 and TRAUMHOS=1 |

## NCI

| "Yes" if...  |
|--|
| National Cancer Institute designated Comprehensive or Clinical Cancer Center |

## Epilepsy Centers

| "Yes" if...  |
|--|
| National Association of Epilepsy Center designated level 4 epilepsy center |

## Nurse Magnet Hospital

| "Yes" if...                                     |
|---|
| American Nurses Credentialing Center designated |

## Hospice/Palliative Care

| "H, P" if...  | OR "H" if...   | OR "P" if....                                |
|---|--|--|
| (HOSPCHOS=1 or HOSPCSYS=1 or HOSPCNET=1 or HOSPCVEN=1) and (PALHOS=1 or PALSYS=1 or PALNET=1 or PALVEN=1) | HOSPCHOS=1 or HOSPCSYS=1 or HOSPCNET=1 or HOSPCVEN=1 | PALHOS=1 or PALSYS=1 or PALNET=1 or PALVEN=1 |

**Appendix E**  
**2006 Diagnosis-Related Group (DRG)**  
**Groupings by Specialty**

**Cancer**

|      | <b>DRGs</b>   | <b>ICD-9-CMs</b>                       | <b>APR-DRG Threshold</b> |
|------|---|--|--------------------------|
| #10  | Nervous System Neoplasms W CC                                   | Include All                            | 3                        |
| #11  | Nervous System Neoplasms W/O CC                                 | Include All                            | 3                        |
| #64  | Ear, Nose, Mouth & Throat Malignancy                            | Include All                            | 2                        |
| #82  | Respiratory Neoplasms   | Include All                            | 3                        |
| #172 | Digestive Malignancy W CC                                       | Include All                            | 2                        |
| #173 | Digestive Malignancy W/O CC                                     | Include All                            | 2                        |
| #199 | Hepatobiliary Diagnostic Procedure For Malignancy               | Include All                            | 2                        |
| #203 | Malignancy Of Hepatobiliary System Or Pancreas                  | Include All                            | 2                        |
| #239 | Pathological Fractures & Musculoskeletal & Conn Tiss Malignancy | Include All                            | 2                        |
| #257 | Total Mastectomy For Malignancy W CC                            | Include All                            | 2                        |
| #258 | Total Mastectomy For Malignancy W/O CC                          | Include All                            | 2                        |
| #259 | Subtotal Mastectomy For Malignancy W CC                         | Include All                            | 2                        |
| #260 | Subtotal Mastectomy For Malignancy W/O CC                       | Include All                            | 2                        |
| #272 | Major Skin Disorders W CC                                       | Inclusion<br>Diagnosis:<br>172, 1721-9 | 2                        |
| #273 | Major Skin Disorders W/O CC                                     | Inclusion<br>Diagnosis:<br>172, 1721-9 | 2                        |
| #274 | Malignant Breast Disorders W CC                                 | Include All                            | 2                        |
| #275 | Malignant Breast Disorders W/O CC                               | Include All                            | 2                        |
| #303 | Kidney, Ureter & Major Bladder Procedures For Neoplasm          | Include All                            | 3                        |
| #318 | Kidney & Urinary Tract Neoplasms W Cc                           | Include All                            | 3                        |
| #319 | Kidney & Urinary Tract Neoplasms W/O CC                         | Include All                            | 3                        |
| #338 | Testes Procedures, For Malignancy                               | Include All                            | 2                        |
| #344 | Other Male Reproductive System O.R. Procedures For Malignancy   | Include All                            | 2                        |
| #346 | Malignancy, Male Reproductive System, W CC                      | Include All                            | 2                        |
| #347 | Malignancy, Male Reproductive System, W/O CC                    | Include All                            | 2                        |
| #354 | Uterine, Adnexa Proc For Non-Ovarian/Adnexal Malig W CC         | Include All                            | 2                        |
| #355 | Uterine, Adnexa Proc For Non-Ovarian/Adnexal Malig W/O CC       | Include All                            | 2                        |
| #357 | Uterine & Adnexa Proc For Ovarian Or Adnexal Malignancy         | Include All                            | 2                        |
| #363 | D&C, Conization & Radio-Implant, For Malignancy                 | Include All                            | 2                        |
| #366 | Malignancy, Female Reproductive System W CC                     | Include All                            | 2                        |
| #367 | Malignancy, Female Reproductive System W/O CC                   | Include All                            | 2                        |
| #400 | Lymphoma & Leukemia W Major O.R. Procedure                      | Include All                            | 2                        |
| #401 | Lymphoma & Non-Acute Leukemia W Other O.R. Proc W CC            | Include All                            | 2                        |
| #402 | Lymphoma & Non-Acute Leukemia W Other O.R. Proc W/O CC          | Include All                            | 2                        |
| #403 | Lymphoma & Non-Acute Leukemia W CC                              | Include All                            | 2                        |
| #404 | Lymphoma & Non-Acute Leukemia W/O CC                            | Include All                            | 2                        |
| #406 | Myeloprolif Disord Or Poorly Diff Neopl W Maj or Proc W CC      | Include All                            | 2                        |

(continued)

**Cancer (continued)**

|      | <b>DRGs</b>  | <b>ICD-9-CMs</b> | <b>APR-DRG Threshold</b> |
|------|--|------------------|--------------------------|
| #407 | Myeloprolif Disord Or Poorly Diff Neopl W Maj or Proc W/O CC | Include All      | 2                        |
| #408 | Myeloprolif Disord Or Poorly Diff Neopl W Other or Proc      | Include All      | 2                        |
| #410 | Chemotherapy W/O Acute Leukemia As Secondary Diagnosis       | Include All      | 3                        |
| #413 | Other Myeloprolif Dis Or Poorly Diff Neopl Diag W CC         | Include All      | 3                        |
| #414 | Other Myeloprolif Dis Or Poorly Diff Neopl Diag W/O CC       | Include All      | 3                        |
| #473 | Acute Leukemia W/O Major O.R. Procedure Age >17              | Include All      | 2                        |
| #481 | Bone Marrow Transplant                                       | Include All      | 1                        |
| #492 | Chemotherapy W Acute Leukemia As Secondary Diagnosis         | Include All      | 2                        |
| #539 | Lymphoma & Leukemia W Major Or Procedure W Cc                | Include All      | 2                        |
| #540 | Lymphoma & Leukemia W Major Or Procedure W/O Cc              | Include All      | 2                        |

**Digestive Disorders**

|      | <b>DRGs</b>   | <b>ICD-9-CMs</b>                          | <b>APR-DRG Threshold</b> |
|------|---|---|--------------------------|
| #146 | Rectal Resection W CC                                       | Include All                               | 1                        |
| #147 | Rectal Resection W/O CC                                     | Include All                               | 2                        |
| #148 | Major Small & Large Bowel Procedures W CC                   | Include All                               | 2                        |
| #149 | Major Small & Large Bowel Procedures W/O CC                 | Include All                               | 2                        |
| #150 | Peritoneal Adhesiolysis W CC                                | Include All                               | 2                        |
| #151 | Peritoneal Adhesiolysis W/O CC                              | Include All                               | 2                        |
| #152 | Minor Small & Large Bowel Procedures W CC                   | Include All                               | 2                        |
| #153 | Minor Small & Large Bowel Procedures W/O CC                 | Exclude Procedure: 4511, 4515, 4521, 4821 | 3                        |
| #154 | Stomach, Esophageal & Duodenal Procedures Age >17 W CC      | Include All                               | 2                        |
| #155 | Stomach, Esophageal & Duodenal Procedures Age >17 W/O CC    | Include All                               | 3                        |
| #170 | Other Digestive System O.R. Procedures W CC                 | Include All                               | 2                        |
| #171 | Other Digestive System O.R. Procedures W/O CC               | Include All                               | 3                        |
| #172 | Digestive Malignancy W CC                                   | Include All                               | 2                        |
| #173 | Digestive Malignancy W/O CC                                 | Include All                               | 2                        |
| #174 | G.I. Hemorrhage W CC  | Include All                               | 2                        |
| #175 | G.I. Hemorrhage W/O CC                                      | Include All                               | 2                        |
| #176 | Complicated Peptic Ulcer                                    | Include All                               | 2                        |
| #177 | Uncomplicated Peptic Ulcer W CC                             | Include All                               | 3                        |
| #179 | Inflammatory Bowel Disease                                  | Include All                               | 2                        |
| #180 | G.I. Obstruction W CC                                       | Include All                               | 3                        |
| #182 | Esophagi is, Gastroent & Misc Digest Disorders Age >17 W CC | Include All                               | 3                        |
| #188 | Other Digestive System Diagnoses Age >17 W CC               | Include All                               | 2                        |

(continued)



**Digestive Disorders (continued)**

|      | <b>DRGs</b>   | <b>ICD-9-CMs</b>      | <b>APR-DRG Threshold</b> |
|------|---|-----------------------|--------------------------|
| #191 | Pancreas, Liver & Shunt Procedures W CC                         | Include All           | 1                        |
| #192 | Pancreas, Liver & Shunt Procedures W/O CC                       | Include All           | 2                        |
| #193 | Biliary Tract Proc Except Only Cholecyst W Or W/O C.D.E. W CC   | Include All           | 2                        |
| #194 | Biliary Tract Proc Except Only Cholecyst W Or W/O C.D.E. W/O CC | Include All           | 3                        |
| #195 | Cholecystectomy W C.D.E. W CC                                   | Include All           | 2                        |
| #196 | Cholecystectomy W C.D.E. W/O CC                                 | Include All           | 2                        |
| #197 | Cholecystectomy Except By Laparoscope W/O C.D.E. W CC           | Include All           | 2                        |
| #199 | Hepatobiliary Diagnostic Procedure For Malignancy               | Include All           | 2                        |
| #200 | Hepatobiliary Diagnostic Procedure For Non-Malignancy           | Include All           | 2                        |
| #201 | Other Hepatobiliary or Pancreas or Procedures                   | Exclude Proc:<br>4011 | 3                        |
| #202 | Cirrhosis & Alcoholic Hepatitis                                 | Include All           | 3                        |
| #203 | Malignancy Of Hepatobiliary System Or Pancreas                  | Include All           | 2                        |
| #204 | Disorders Of Pancreas Except Malignancy                         | Include All           | 2                        |
| #205 | Disorders of Liver Except Malig, Cirr, Alc Hepa W CC            | Exclude Diag:<br>7948 | 2                        |
| #207 | Disorders Of The Biliary Tract W CC                             | Include All           | 3                        |
| #493 | Laparoscopic Cholecystectomy W/O C.D.E. W CC                    | Include All           | 3                        |

**Ear, Nose, and Throat**

|      | <b>DRGs</b>   | <b>ICD-9-CMs</b> | <b>APR-DRG Threshold</b> |
|------|---|------------------|--------------------------|
| #49  | Major Head & Neck Procedures                                    | Include All      | 2                        |
| #51  | Salivary Gland Procedures Except Sialoadenectomy                | Include All      | 3                        |
| #57  | T&A Proc, Except Tonsillectomy &/or Adenoidectomy Only, Age >17 | Include All      | 3                        |
| #63  | Other Ear, Nose, Mouth & Throat O.R. Procedures                 | Include All      | 3                        |
| #64  | Ear, Nose, Mouth & Throat Malignancy                            | Include All      | 2                        |
| #67  | Epiglottitis  | Include All      | 3                        |
| #68  | Otitis Media & Uri Age >17 W CC                                 | Include All      | 3                        |
| #71  | Laryngotracheitis   | Include All      | 3                        |
| #72  | Nasal Trauma & Deformity  | Include All      | 3                        |
| #73  | Other Ear, Nose, Mouth & Throat Diagnoses Age >17               | Include All      | 3                        |
| #482 | Tracheostomy For Face, Mouth & Neck Diagnoses                   | Include All      | 2                        |

### Endocrinology

|      | DRGs   | ICD-9-CMs                               | APR-DRG Threshold |
|------|--|---|-------------------|
| #286 | Adrenal & Pituitary Procedures                                 | Include All                             | 2                 |
| #287 | Skin Grafts & Wound Debrid For Endoc, Nutrit & Metab Disorders | Include All                             | 2                 |
| #288 | O.R. Procedures For Obesity                                    | Include All                             | 2                 |
| #289 | Parathyroid Procedures   | Exclude Proc:<br>0613                   | 2                 |
| #290 | Thyroid Procedures   | Exclude Proc:<br>0611-13, 0619,<br>0061 | 2                 |
| #292 | Other Endocrine, Nutrit & Metab O.R. Proc W CC                 | Include All                             | 2                 |
| #293 | Other Endocrine, Nutrit & Metab O.R. Proc W/O CC               | Include All                             | 2                 |
| #294 | Diabetes Age >35   | Include All                             | 3                 |
| #296 | Nutritional & Misc Metabolic Disorders Age >17 W CC            | Include All                             | 3                 |
| #300 | Endocrine Disorders W CC                                       | Include All                             | 3                 |

### Gynecology

|      | DRGs  | ICD-9-CMs                              | APR-DRG Threshold |
|------|---|--|-------------------|
| #353 | Pelvic Evisc, Radical Hysterectomy & Radical Vulvectomy   | Include All                            | 1                 |
| #354 | Uterine, Adnexa Proc for Non-Ovarian/Adnexal Malig W CC   | Include All                            | 2                 |
| #355 | Uterine, Adnexa Proc for Non-Ovarian/Adnexal Malig W/O CC | Include All                            | 2                 |
| #357 | Uterine & Adnexa Proc for Ovarian Or Adnexal Malignancy   | Include All                            | 2                 |
| #358 | Uterine & Adnexa Proc for Non-Malignancy W CC             | Include All                            | 2                 |
| #359 | Uterine & Adnexa Proc for Non-Malignancy W/O CC           | Include All                            | 3                 |
| #360 | Vagina, Cervix & Vulva Procedures                         | Exclude Proc:<br>0702, 7022-4,<br>7029 | 3                 |
| #363 | D&C, Conization & Radio-Implant, For Malignancy           | Include All                            | 2                 |
| #365 | Other Female Reproductive System O.R. Procedures          | Include All                            | 2                 |
| #366 | Malignancy, Female Reproductive System W CC               | Include All                            | 2                 |
| #367 | Malignancy, Female Reproductive System W/O CC             | Include All                            | 2                 |
| #368 | Infections, Female Reproductive System                    | Include All                            | 3                 |
| #369 | Menstrual & Other Female Reproductive System Disorders    | Include All                            | 3                 |

### Heart and Heart Surgery

|      | DRGs   | ICD-9-CMs   | APR-DRG Threshold |
|------|--|---|-------------------|
| #75  | Major Chest Procedures   | Include Procs:<br>3712, 3724,<br>3731, 3791,<br>3805, 3815,<br>3835, 3845,<br>3855, 3.65,<br>3885, 3954 | 2                 |
| #103 | Heart Transplant   | Include All   | 1                 |
| #104 | Cardiac Valve & Other Major Cardiothoracic Px W Cardiac Cath           | Include All   | 2                 |
| #105 | Cardiac Valve & Other Major Cardiothoracic Px W/O Cardiac Cath         | Include All   | 2                 |
| #106 | Coronary Bypass With Ptca  | Include All   | 2                 |
| #107 | Coronary Bypass With Cardiac Cath                                      | Include All   | 2                 |
| #108 | Other Cardiothoracic Procedures  | Include All   | 2                 |
| #109 | Coronary Bypass Wo/Cardiac Cath  | Include All   | 2                 |
| #110 | Major Cardiovascular Procedures W Cc                                   | Include All   | 2                 |
| #111 | Major Cardiovascular Procedures W/O Cc                                 | Include All   | 2                 |
| #115 | Prm Card Pacem Impl W Ami, Hrt Fail Or Shk, Or Acid Lead Or Gnrtr Proc | Include All   | 2                 |
| #116 | Other Permanent Cardiac Pacemaker Implantation                         | Include All   | 3                 |
| #117 | Cardiac Pacemaker Revision Except Device Replacement                   | Include All   | 2                 |
| #121 | Circulatory Disorders W Ami & Major Comp, Discharged Alive             | Include All   | 2                 |
| #122 | Circulatory Disorders W Ami W/O Major Comp, Discharged Alive           | Include All   | 2                 |
| #123 | Circulatory Disorders W Ami, Expired                                   | Include All   | 2                 |
| #124 | Circ Dis Ex Ami W/Cath & Complex Diag                                  | Include All   | 2                 |
| #126 | Acute & Subacute Endocarditis  | Include All   | 2                 |
| #127 | Heart Failure & Shock  | Include All   | 2                 |
| #135 | Cardiac Congenital & Valvular Disorders Age >17 W Cc                   | Include All   | 2                 |
| #138 | Cardiac Arrhythmia & Conduction Disorders W Cc                         | Include All   | 2                 |
| #144 | Other Circulatory System Diagnoses W Cc                                | Include All   | 2                 |
| #145 | Other Circulatory System Diagnoses W/O Cc                              | Include All   | 3                 |
| #514 | Cardiac Defibrillator Implant W Cardiac Cath                           | Include All   | 1                 |
| #515 | Cardiac Defibrillator Implant W/O Cardiac Cath                         | Include All   | 1                 |
| #516 | Percutaneous Cardiovascular Proc W Ami                                 | Include All   | 2                 |
| #517 | Perc Cardio Proc W Coronary Artery Stent W/O Ami                       | Include All   | 3                 |
| #518 | Perc Cardio Proc W/O Coronary Artery Stent Or Ami                      | Include All   | 3                 |
| #525 | Heart Assist System Implant  | Include All   | 1                 |
| #526 | Percut. Cv Proc W/Drug Eluting Stent W/Ami                             | Include All   | 3                 |
| #527 | Percut. Cv Proc W/Drug Eluting Stent W/O Ami                           | Include All   | 3                 |
| #535 | Cardiac Defibrillator Implant W Cath W Ami, Heart Failure, Or Shock    | Include All   | 1                 |
| #536 | Cardiac Defibrillator Implant W Cath W/O Ami, Heart Failure, Or Shock  | Include All   | 3                 |

### Kidney Disease

| DRGs | ICD-9-CMs  | APR-DRG Threshold  | DRGs |
|------|--|--|------|
| #302 | Kidney Transplant  | Include All  | 1    |
| #303 | Kidney, Ureter & Major Bladder Procedures For Neoplasm   | Include Proc:<br>055, 0550-9,<br>3924, 5501-4,<br>5511-2, 5521-<br>4, 3529, 5531,<br>5539, 5551-4,<br>5561, 5569,<br>5581-7, 5589,<br>5591-9 | 2    |
| #304 | Kidney, Ureter & Major Bladder Proc For Non-Neopl W Cc   | See DRG #303   | 2    |
| #305 | Kidney, Ureter & Major Bladder Proc For Non-Neopl W/O Cc | See DRG #303   | 3    |
| #315 | Other Kidney & Urinary Tract Or Procedures               | Exclude Proc:<br>0068, 0640,<br>0681, 0689,<br>0774, 3328,<br>3402, 3972,<br>6495-7, 7740-9  | 3    |
| #316 | Renal Failure  | Include All  | 2    |
| #318 | Kidney and Urinary Tract Neoplasms W CC                  | Include Diag:<br>189, 1890-4,<br>1898-9, 198,<br>1980-8, 19881-<br>2, 19889, 223,<br>2230-3, 2238,<br>22381, 22389,<br>2239                  | 2    |
| #319 | Kidney and Urinary Tract Neoplasms W/O CC                | See DRG #318   | 3    |
| #320 | Kidney & Urinary Tract Infections Age >17 W Cc           | See DRG #318   | 2    |
| #325 | Kidney & Urinary Tract Signs & Symptoms Age >17 W Cc     | Include All  | 3    |
| #331 | Other Kidney & Urinary Tract Diagnoses Age >17 W Cc      | Too many to<br>list*   | 3    |
| #332 | Other Kidney & Urinary Tract Diagnoses Age >17 W/O Cc    | See DRG #331   | 3    |
| #512 | Simultaneous Pancreas/Kidney Transplant                  | Include All  | 1    |

\*To obtain a complete list, send your request via e-mail to [besthospitals@rti.org](mailto:besthospitals@rti.org).

### Neurology and Neurosurgery

|      | DRGs   | ICD-9-CMs   | APR-DRG Threshold |
|------|--|-------------|-------------------|
| #1   | Craniotomy Age >17 W CC                                  | Include All | 1                 |
| #2   | Craniotomy Age >17 W/O CC                                | Include All | 1                 |
| #4   | Spinal Procedures  | Include All | 2                 |
| #5   | Extracranial Vascular Procedures                         | Include All | 2                 |
| #7   | Periph & Cranial Nerve & Other Nerv Syst Proc W Cc       | Include All | 2                 |
| #8   | Periph & Cranial Nerve & Other Nerv Syst Proc W/O Cc     | Include All | 2                 |
| #9   | Spinal Disorders & Injuries                              | Include All | 2                 |
| #10  | Nervous System Neoplasm With Cc                          | Include All | 2                 |
| #11  | Nervous System Neoplasm Without Cc                       | Include All | 2                 |
| #12  | Degenerative Nervous System Disorders                    | Include All | 2                 |
| #13  | Multiple Sclerosis & Cerebellar Ataxia                   | Include All | 2                 |
| #14  | Specific Cerebrovascular Disorders Except Tia            | Include All | 2                 |
| #15  | Transient Ischemic Attack & Precerebral Occlusions       | Include All | 2                 |
| #16  | Nonspecific Cerebrovascular Disorders W Cc               | Include All | 2                 |
| #18  | Cranial & Peripheral Nerve Disorders W Cc                | Include All | 2                 |
| #19  | Cranial & Peripheral Nerve Disorders W/O Cc              | Include All | 2                 |
| #20  | Nervous System Infection Except Viral Meningitis         | Include All | 2                 |
| #21  | Viral Meningitis   | Include All | 2                 |
| #22  | Hypertensive Encephalopathy                              | Include All | 2                 |
| #23  | Nontraumatic Stupor & Coma                               | Include All | 2                 |
| #24  | Seizure & Headache Age >17 W Cc                          | Include All | 2                 |
| #27  | Traumatic Stupor & Coma, Coma >1 Hr                      | Include All | 1                 |
| #28  | Traumatic Stupor & Coma, Coma <1 Hr Age >17 W Cc         | Include All | 1                 |
| #29  | Traumatic Stupor & Coma, Coma <1 Hr Age >17 W/O Cc       | Include All | 1                 |
| #34  | Other Disorders Of Nervous System W Cc                   | Include All | 3                 |
| #35  | Other Disorders Of Nervous System W/O Cc                 | Include All | 3                 |
| #484 | Craniotomy For Multiple Significant Trauma               | Include All | 2                 |
| #496 | Combined Anterior/Posterior Spinal Fusion                | Include All | 2                 |
| #497 | Spinal Fusion With Cc                                    | Include All | 2                 |
| #498 | Spinal Fusion Without Cc                                 | Include All | 2                 |
| #499 | Back And Neck Procedures Except Spinal Fusion With Cc    | Include All | 3                 |
| #500 | Back And Neck Procedures Except Spinal Fusion Without Cc | Include All | 3                 |
| #519 | Cervical Fusion With Cc                                  | Include All | 2                 |
| #520 | Cervical Fusion Without Cc                               | Include All | 2                 |
| #528 | Intracranial Vasc Proc W PDX Hemorrhage                  | Include All | 1                 |
| #529 | Ventricular Shunt Proc W CC                              | Include All | 2                 |
| #530 | Ventricular Shunt Proc W/O CC                            | Include All | 2                 |
| #531 | Spinal Procedures W CC                                   | Include All | 2                 |
| #532 | Spinal Procedures W/O CC                                 | Include All | 2                 |
| #533 | Extracranial Vascular Proc W CC                          | Include All | 2                 |

**Orthopedics**

|      | <b>DRGs</b>   | <b>ICD-9-CMs</b>   | <b>APR-DRG Threshold</b> |
|------|---|--|--------------------------|
| #4   | Spinal Procedures   | Include Proc:<br>0810, 0813,<br>7781, 7791,<br>8050-1, 8059,<br>8100-9, 8130-<br>9, 8161 | 3                        |
| #209 | Major Joint & Limb Reattachment Procedures of Lower Extremity         | Include All  | 2                        |
| #210 | Hip & Femur Procedures Except Major Joint Age >17 W CC                | Include All  | 2                        |
| #211 | Hip & Femur Procedures Except Major Joint Age >17 W/O CC              | Include All  | 3                        |
| #218 | Lower Extrem & Humer Proc Except Hip, Foot, Femur Age >17 W CC        | Include All  | 2                        |
| #219 | Lower Extrem & Humer Proc Except Hip, Foot, Femur Age >17 W/O CC      | Include All  | 3                        |
| #223 | Maj Shoulder/Elbow Proc, or other Upper Extremity Proc W CC           | Include All  | 2                        |
| #225 | Foot Procedures   | Include All  | 3                        |
| #226 | Soft Tissue Procedures W CC   | Include All  | 3                        |
| #228 | Major Thumb or Joint Proc, or Oth Hand or Wrist Proc W CC             | Include All  | 3                        |
| #230 | Local Excision & Removal of Int Fix Devices Of Hip & Femur            | Include All  | 3                        |
| #231 | Local Excision & Removal of Int Fix Devices Except Hip & Femur        | Include All  | 2                        |
| #233 | Other Musculoskelet Sys & Conn Tiss O.R. Proc W CC                    | Too many to list*  | 3                        |
| #234 | Other Musculoskelet Sys & Conn Tiss O.R. Proc W/O CC                  | Include All  | 3                        |
| #235 | Fractures of Femur  | Include All  | 2                        |
| #236 | Fractures of Hip & Pelvis   | Include All  | 2                        |
| #238 | Osteomyelitis   | Include All  | 3                        |
| #239 | Pathological Fractures & Musculoskeletal & Conn Tiss Malig            | Too many to list*  | 3                        |
| #471 | Bilateral or Multiple Major Joint Procs of Lower Extremity            | Include All  | 2                        |
| #485 | Limb Reattachment, Hip And Femur Proc For Multiple Significant Trauma | Include All  | 1                        |
| #491 | Major Joint & Limb Reattachment Proc of Upper Extremity               | Include All  | 1                        |
| #496 | Combined Anterior/Posterior Spinal Fusion                             | Include All  | 2                        |
| #497 | Spinal Fusion Except Cervical W CC                                    | Include All  | 2                        |
| #498 | Spinal Fusion Except Cervical W/O CC                                  | Include All  | 2                        |
| #499 | Back And Neck Procedures Except Spinal Fusion With CC                 | Include All  | 2                        |
| #500 | Back And Neck Procedures Except Spinal Fusion Without CC              | Include All  | 2                        |
| #501 | Knee Procedures W Pdx of Infection W CC                               | Include All  | 2                        |
| #502 | Knee Procedures W Pdx of Infection W/O CC                             | Include All  | 2                        |
| #519 | Cervical Fusion W CC  | Include All  | 2                        |

(continued)

### Orthopedics (continued)

|      | DRGs   | ICD-9-CMs  | APR-DRG Threshold |
|------|--|--|-------------------|
| #520 | Cervical Fusion W/O CC                                       | Include All  | 2                 |
| #531 | Spinal Procedures W CC                                       | Include Proc:<br>0810, 0813,<br>7781, 7791,<br>8050-1, 8059,<br>8100-9, 8130-<br>9, 8161 | 3                 |
| #532 | Spinal Procedures W/O CC                                     | See DRG #532   | 3                 |
| #537 | Local Excis & Remov of Int Fix Dev Except Hip & Femur W CC   | Include All  | 2                 |
| #538 | Local Excis & Remov of Int Fix Dev Except Hip & Femur W/O CC | Include All  | 3                 |

\*To obtain a complete list, send your request via e-mail to [besthospitals@rti.org](mailto:besthospitals@rti.org).

### Respiratory Disorders

|      | DRGs  | ICD-9-CMs                     | APR-DRG Threshold |
|------|---|-------------------------------|-------------------|
| #75  | Major Chest Procedures                                      | Too many to list*             | 2                 |
| #76  | Other Resp System O.R. Procedures W Cc                      | Include All                   | 2                 |
| #77  | Other Resp System O.R. Procedures W/O Cc                    | Include All                   | 3                 |
| #78  | Pulmonary Embolism  | Include All                   | 1                 |
| #79  | Respiratory Infections & Inflammations Age >17 W Cc         | Exclude Diag:<br>V712, 7955   | 2                 |
| #80  | Respiratory Infections & Inflammations Age >17 W/O Cc       | See DRG #79                   | 2                 |
| #82  | Respiratory Neoplasms                                       | Exclude Diag:<br>2120-9, 2133 | 2                 |
| #83  | Major Chest Trauma W CC                                     | Include All                   | 1                 |
| #84  | Major Chest Trauma W/O CC                                   | Include All                   | 1                 |
| #85  | Pleural Effusion W Cc                                       | Include All                   | 3                 |
| #87  | Pulmonary Edema & Respiratory Failure                       | Include All                   | 2                 |
| #88  | Chronic Obstructive Pulmonary Disease                       | Include All                   | 3                 |
| #89  | Simple Pneumonia & Pleurisy Age >17 W Cc                    | Include All                   | 3                 |
| #92  | Interstitial Lung Disease W Cc                              | Include All                   | 3                 |
| #93  | Interstitial Lung Disease W/O Cc                            | Include All                   | 3                 |
| #94  | Pneumothorax W Cc   | Exclude Diag:<br>5121         | 2                 |
| #96  | Bronchitis & Asthma Age >17 W Cc                            | Include All                   | 3                 |
| #475 | Respiratory System Diagnosis With Ventilator Support        | Include All                   | 2                 |
| #483 | Trac W Mech Vent 96+Hrs Or Pdx Except Face, Mouth & Neck Dx | Include All                   | 1                 |
| #495 | Lung Transplant   | Include All                   | 1                 |

\*To obtain a complete list, send your request via e-mail to [besthospitals@rti.org](mailto:besthospitals@rti.org).

**Urology**

|      | <b>DRGs</b>  | <b>ICD-9-CMs</b>   | <b>APR-DRG Threshold</b> |
|------|--|--|--------------------------|
| #303 | Kidney, Ureter & Major Bladder Procedures For Neoplasm       | Exclude Proc:<br>0055, 0550-9,<br>3924, 5501-4,<br>5511-2, 5521-<br>4, 5529, 5531,<br>5539, 5551-4,<br>5561, 5569,<br>5581-9, 5591-9 | 2                        |
| #304 | Kidney, Ureter & Major Bladder Proc For Non-Neopl W CC       | See DRG #303   | 2                        |
| #305 | Kidney, Ureter & Major Bladder Proc For Non-Neopl W/O CC     | See DRG #303   | 3                        |
| #306 | Prostatectomy W CC   | Include All  | 3                        |
| #308 | Minor Bladder Procedures W CC                                | Include All  | 3                        |
| #309 | Minor Bladder Procedures W/O CC                              | Include All  | 3                        |
| #310 | Transurethral Procedures W CC                                | Include All  | 3                        |
| #312 | Urethral Procedures, Age >17 W CC                            | Include All  | 3                        |
| #315 | Other Kidney & Urinary Tract O.R. Procedures                 | Include Proc:<br>0640, 6495-7  | 3                        |
| #318 | Kidney & Urinary Tract Neoplasms W CC                        | Exclude Diag:<br>189, 1890-4,<br>1898-9, 198,<br>1980-8, 19881-<br>2, 19889, 223,<br>2230-3, 2238,<br>22381, 22389,<br>2239          | 2                        |
| #319 | Kidney & Urinary Tract Neoplasms W/O CC                      | See DRG #318   | 3                        |
| #323 | Urinary Stones W Cc, &/Or Esw Lithotripsy                    | Include All  | 3                        |
| #328 | Urethral Stricture Age >17 W Cc                              | Include All  | 3                        |
| #331 | Other Kidney & Urinary Tract Diagnoses Age >17 W CC          | Too many to<br>list*   | 3                        |
| #332 | Other Kidney & Urinary Tract Diagnoses Age >17 W/O CC        | See DRG #331   | 3                        |
| #334 | Major Male Pelvic Procedures W CC                            | Include All  | 2                        |
| #335 | Major Male Pelvic Procedures W/O CC                          | Include All  | 2                        |
| #336 | Transurethral Prostatectomy W CC                             | Include All  | 2                        |
| #338 | Testes Procedures, For Malignancy                            | Include All  | 2                        |
| #339 | Testes Procedures, Non-Malignancy Age >17                    | Include All  | 3                        |
| #341 | Penis Procedures   | Include All  | 3                        |
| #344 | Other Male Reproductive System or Procedures for Malignancy  | Include All  | 2                        |
| #345 | Other Male Reproductive System or Proc Except for Malignancy | Include All  | 3                        |
| #346 | Malignancy, Male Reproductive System, W CC                   | Include All  | 2                        |
| #347 | Malignancy, Male Reproductive System, W/O CC                 | Include All  | 2                        |
| #350 | Inflammation Of The Male Reproductive System                 | Include All  | 3                        |
| #352 | Other Male Reproductive System Diagnoses                     | Include All  | 3                        |
| #476 | Prostatic or Proc Unrelated to Principal Diagnosis           | Include All  | 3                        |

\*To obtain a complete list, send your request via e-mail to [besthospitals@rti.org](mailto:besthospitals@rti.org).



## **Appendix F**

### **Changes to DRG Groupings for Mortality**

| Specialty               | DRGs Added   | DRGs Deleted   |
|-------------------------|--|--|
| Cancer                  | 272: Major Skin Disorders W CC<br>273: Major Skin Disorders W/O CC<br>406: Myeloprolif Disord Or Poorly Diff Neopl W Maj or Proc W CC<br>407: Myeloprolif Disord Or Poorly Diff Neopl W Maj or Proc W/O CC<br>408: Myeloprolif Disord Or Poorly Diff Neopl W Other or Proc<br>539: Lymphoma & Leukemia W Major Or Procedure W CC<br>540: Lymphoma & Leukemia W Major Or Procedure W/O CC | NONE   |
| Digestive Disorders     | NONE   | 178: Uncomplicated Peptic Ulcer W/O Cc<br>181: G.I. Obstruction W/O CC<br>183: Esophagitis, Gastroent & Misc Digest Disorders Age >17 W/O CC<br>189: Other Digestive System Diagnoses Age >17 W/O CC<br>198: Cholecystectomy Except By Laparoscope W/O C.D.E. W/O CC<br>206: Disorders Of Liver Except Malig, Cirr, Alc Hepa W/O CC<br>208: Disorders Of The Biliary Tract W/O CC<br>494: Laparoscopic Cholecystectomy W/O C.D.E. W/O CC |
| Ear, Nose, and Throat   | 64: Ear, Nose, Mouth & Throat Malignancy   | 50: Sialoadenectomy<br>55: Miscellaneous Ear, Nose, Mouth & Throat Procedures<br>65: Dysequilibrium<br>66: Epistaxis<br>69: Otitis Media & Uri Age >17 W/O CCc   |
| Endocrinology           | NONE   | 297: Nutritional & Misc Metabolic Disorders Age >17 W/O CC<br>301: Endocrine Disorders W/O CC  |
| Gynecology              | NONE   | 356: Female Reproductive System Reconstructive Procedures  |
| Heart and Heart Surgery | 535: Cardiac Defibrillator Implant W Cath W Ami, Heart Failure, Or Shock<br>536: Cardiac Defibrillator Implant W Cath W/O Ami, Heart Failure, Or Shock   | 118: Cardiac Pacemaker Device Replacement<br>125: Circ Dis Ex Ami W/Cath Wo/Comp Diag<br>132: Atherosclerosis W Cc<br>133: Atherosclerosis W/O Cc<br>139: Cardiac Arrhythmia & Conduction Disorders W/O Cc<br>140: Angina Pectoris<br>143: Chest Pain  |

| Specialty                | DRGs Added   | DRGs Deleted   |
|--------------------------|--|--|
| Kidney Disease           | 315: Other Kidney & Urinary Tract Or Procedures<br>318: Kidney and Urinary Tract Neoplasms W CC<br>319: Kidney and Urinary Tract Neoplasms W/O CC  | 321: Kidney & Urinary Tract Infections Age >17 W/O Cc  |
| Neurology & Neurosurgery | 528: Intracranial Vasc Proc W PDX Hemorrhage<br>529: Ventricular Shunt Proc W CC<br>530: Ventricular Shunt Proc W/O CC<br>531: Spinal Procedures W CC<br>532: Spinal Procedures W/O CC<br>533: Extracranial Vascular Proc W CC   | 6: Carpal Tunnel Release<br>17: Nonspecific Cerebrovascular Disorders W/O CC   |
| Orthopedics              | 4: Spinal Procedures<br>531: Spinal Procedures W CC<br>532: Spinal Procedures W/O CC<br>537: Local Excis & Remov of Int Fix Dev Except Hip & Femur W CC<br>538: Local Excis & Remov of Int Fix Dev Except Hip & Femur W/O CC   | 212: Hip & Femur Procedures Except Major Joint Age 0-17<br>224: Shoulder, Elbow Or Forearm Proc, Exc Major Joint Proc, W/O CC<br>227: Soft Tissue Procedures W/O CC<br>229: Hand Or Wrist Proc, Except Major Joint Proc, W/O CC<br>232: Arthroscopy<br>237: Sprains, Strains, & Dislocations Of Hip, Pelvis & Thigh<br>248: Tendonitis, Myositis & Bursitis<br>250: Fx, Sprn, Strn & Disl Of Forearm, Hand, Foot Age >17 W CC<br>253: Fx, Sprn, Strn & Disl Of Uparm, Lowleg Ex Foot Age >17 W CC<br>503: Knee Procedures W/O Pdx Of Infection |
| Respiratory Disorders    | 75: Major Chest Procedures<br>83: Major Chest Trauma W CC<br>84: Major Chest Trauma W/O CC   | 86: Pleural Effusion W/O CC<br>95: Pneumothorax W/O CC<br>102: Other Respiratory System Diagnoses W/O CC   |
| Urology                  | 318: Kidney & Urinary Tract Neoplasms W CC<br>319: Kidney & Urinary Tract Neoplasms W/O CC<br>332: Other Kidney & Urinary Tract Diagnoses Age >17 W/O CC<br>345: Other Male Reproductive System or Proc Except for Malignancy<br>476: Prostatic or Proc Unrelated to Principal Diagnosis | 307: Prostatectomy W/O CC<br>311: Transurethral Procedures W/O CC<br>314: Urethral Procedures, Age 0-17<br>337: Transurethral Prostatectomy W/O CC   |

**Appendix G**  
**Index of Hospital Quality (IHQ)**  
**Scores by Specialty**

### Final IHQ-Driven Rankings 2006—Cancer

| Rank<br>2006 | Hospital  | U.S.          |                   |           | Discharges<br>(3 years) | Nursing<br>index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 5) | Patient/<br>community<br>services<br>(of 8) | NCI<br>cancer<br>center | Hospice/<br>palliative<br>care |
|--------------|---|---------------|-------------------|-----------|-------------------------|------------------|-----------------------------|----------------------|---|-------------------------|--------------------------------|
|              |   | News<br>Score | Reputation<br>(%) | Mortality |                         |                  |                             |                      |   |                         |                                |
| 1            | Memorial Sloan-Kettering Cancer Center, New York              | 100.0         | 69.6              | 0.77      | 6,744                   | 1.5              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 2            | University of Texas M. D. Anderson Cancer Center, Houston     | 99.1          | 69.7              | 0.82      | 6,967                   | 2.0              | Yes                         | 5.0                  | 5   | Yes                     | P                              |
| 3            | Johns Hopkins Hospital, Baltimore                             | 69.0          | 35.7              | 0.53      | 2,423                   | 2.3              | Yes                         | 5.0                  | 8   | Yes                     | H, P                           |
| 4            | Mayo Clinic, Rochester, Minn.                                 | 60.7          | 28.2              | 0.55      | 5,247                   | 2.8              | Yes                         | 4.0                  | 8   | Yes                     | H, P                           |
| 5            | Dana-Farber Cancer Institute, Boston                          | 59.7          | 35.8              | 0.64      | 326                     | 0.8              | Yes                         | 2.5                  | 5   | Yes                     | H, P                           |
| 6            | University of Washington Medical Center, Seattle              | 44.1          | 14.9              | 0.60      | 1,130                   | 2.2              | Yes                         | 5.0                  | 7   | Yes                     | H, P (+ 3 SD)                  |
| 7            | Duke University Medical Center, Durham, N.C.                  | 36.8          | 7.8               | 0.64      | 3,305                   | 1.8              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 8            | University of Chicago Hospitals                               | 36.5          | 6.9               | 0.52      | 1,872                   | 2.3              | No                          | 5.0                  | 7   | Yes                     | H, P                           |
| 9            | UCLA Medical Center, Los Angeles                              | 36.5          | 8.8               | 0.62      | 1,651                   | 2.2              | Yes                         | 5.0                  | 5   | Yes                     | P                              |
| 10           | University of California, San Francisco Medical Center        | 36.0          | 11.8              | 0.86      | 1,488                   | 2.3              | No                          | 5.0                  | 8   | Yes                     | P                              |
| 11           | H. Lee Moffitt Cancer Center and Research Institute, Tampa    | 35.6          | 5.7               | 0.43      | 2,145                   | 1.4              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 12           | University of Pittsburgh Medical Center                       | 35.2          | 5.9               | 0.59      | 2,391                   | 1.9              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 13           | Cleveland Clinic  | 34.9          | 6.8               | 0.75      | 3,545                   | 1.5              | Yes                         | 5.0                  | 8   | Yes                     | H, P                           |
| 14           | Stanford Hospital and Clinics, Stanford, Calif.               | 33.9          | 11.8              | 0.73      | 1,225                   | 1.6              | No                          | 5.0                  | 7   | No                      | P                              |
| 15           | Massachusetts General Hospital, Boston                        | 33.8          | 9.5               | 1.01      | 2,618                   | 1.9              | Yes                         | 5.0                  | 8   | Yes                     | H, P                           |
| 16           | Fox Chase Cancer Center, Philadelphia                         | 33.6          | 7.2               | 0.69      | 1,099                   | 1.6              | Yes                         | 4.5                  | 7   | Yes                     | H, P (+2 SD)                   |
| 17           | Barnes-Jewish Hospital/Washington University, St. Louis       | 33.0          | 3.2               | 0.64      | 3,950                   | 1.7              | Yes                         | 5.0                  | 8   | Yes                     | H, P                           |
| 18           | University of Michigan Hospitals and Health System, Ann Arbor | 32.7          | 4.5               | 0.61      | 2,077                   | 2.4              | No                          | 5.0                  | 8   | Yes                     | P                              |
| 19           | Hospital of the University of Pennsylvania, Philadelphia      | 30.6          | 7.6               | 0.96      | 1,747                   | 1.7              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 20           | Vanderbilt University Medical Center, Nashville               | 30.2          | 4.6               | 0.75      | 1,580                   | 1.7              | No                          | 5.0                  | 7   | Yes                     | H, P                           |
| 21           | Ohio State University James Cancer Hospital, Columbus         | 29.9          | 3.5               | 0.80      | 2,885                   | 1.9              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 22           | University Medical Center, Tucson, Ariz.                      | 29.9          | 0.9               | 0.48      | 664                     | 2.1              | Yes                         | 4.5                  | 8   | Yes                     | H, P                           |
| 23           | University of Alabama Hospital at Birmingham                  | 29.7          | 2.3               | 0.65      | 2,022                   | 2.0              | Yes                         | 3.5                  | 6   | Yes                     | H, P                           |
| 24           | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 29.3          | 5.4               | 0.88      | 4,349                   | 1.4              | No                          | 4.0                  | 8   | Yes                     | H, P                           |
| 25           | University Hospitals of Cleveland                             | 28.9          | 1.0               | 0.52      | 1,447                   | 1.4              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 26           | Yale-New Haven Hospital, New Haven, Conn.                     | 28.8          | 0.5               | 0.55      | 1,572                   | 2.5              | No                          | 4.0                  | 8   | Yes                     | H, P                           |
| 27           | Brigham and Women's Hospital, Boston                          | 28.3          | 1.3               | 0.74      | 1,990                   | 2.3              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 28           | University of Wisconsin Hospital and Clinics, Madison         | 28.2          | 1.6               | 0.40      | 1,316                   | 1.7              | No                          | 4.0                  | 7   | Yes                     | P                              |
| 29           | University of Minnesota Medical Center, Minneapolis           | 28.1          | 1.0               | 0.63      | 1,391                   | 1.8              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 30           | University of California, Irvine Medical Center, Orange       | 27.5          | 0.3               | 0.54      | 545                     | 1.7              | Yes                         | 4.0                  | 8   | Yes                     | H, P                           |
| 31           | University of Virginia Medical Center, Charlottesville        | 27.4          | 0.9               | 0.74      | 1,791                   | 2.0              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 32           | University of Colorado Hospital, Denver                       | 27.3          | 1.9               | 0.64      | 646                     | 2.1              | Yes                         | 4.0                  | 7   | Yes                     | P                              |
| 33           | University of California, San Diego Medical Center            | 27.0          | 0.0               | 0.44      | 642                     | 1.9              | No                          | 4.0                  | 7   | Yes                     | H, P                           |
| 34           | University of Utah Hospitals and Clinics, Salt Lake City      | 26.7          | 0.3               | 0.61      | 967                     | 2.2              | No                          | 5.0                  | 8   | Yes                     | P                              |
| 35           | Rush University Medical Center, Chicago                       | 26.1          | 0.3               | 0.65      | 1,298                   | 2.0              | Yes                         | 5.0                  | 8   | No                      | H, P                           |
| 36           | William Beaumont Hospital, Royal Oak, Mich.                   | 26.0          | 0.6               | 0.70      | 2,972                   | 1.8              | Yes                         | 4.0                  | 8   | No                      | H, P                           |
| 37           | Northwest Community Hospital, Arlington Heights, Ill.         | 25.7          | 0.0               | 0.51      | 1,316                   | 2.0              | Yes                         | 4.0                  | 6   | No                      | H, P                           |
| 38           | Lehigh Valley Hospital, Allentown, Pa.                        | 25.7          | 0.0               | 0.62      | 1,509                   | 2.0              | Yes                         | 4.0                  | 8   | No                      | H, P                           |
| 39           | Henry Ford Hospital, Detroit                                  | 25.6          | 1.6               | 0.70      | 1,540                   | 1.7              | No                          | 5.0                  | 8   | No                      | H, P                           |
| 40           | Advocate Lutheran General Hospital, Park Ridge, Ill.          | 25.4          | 0.0               | 0.65      | 1,477                   | 1.6              | Yes                         | 5.0                  | 8   | No                      | H, P                           |
| 41           | University of North Carolina Hospitals, Chapel Hill           | 25.4          | 0.9               | 0.83      | 1,492                   | 1.9              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 42           | Oregon Health and Science University Hospital, Portland       | 25.3          | 0.9               | 0.79      | 788                     | 2.1              | No                          | 5.0                  | 8   | Yes                     | H, P                           |
| 43           | Beth Israel Deaconess Medical Center, Boston                  | 25.3          | 0.8               | 0.61      | 1,555                   | 1.6              | No                          | 5.0                  | 7   | No                      | H, P                           |
| 44           | Dartmouth-Hitchcock Medical Center, Lebanon, N.H.             | 25.3          | 0.0               | 0.79      | 1,165                   | 1.6              | Yes                         | 5.0                  | 8   | Yes                     | H, P                           |
| 45           | Evanston Northwestern Healthcare, Evanston, Ill.              | 25.1          | 0.6               | 0.61      | 1,795                   | 1.2              | No                          | 5.0                  | 8   | No                      | H, P                           |
| 46           | Riverside Methodist Hospital-Ohio Health, Columbus            | 25.0          | 0.0               | 0.60      | 1,549                   | 1.4              | Yes                         | 4.0                  | 8   | No                      | H, P                           |
| 47           | University Hospital, Albuquerque, N.M.                        | 24.8          | 0.3               | 0.67      | 381                     | 2.0              | No                          | 4.0                  | 8   | Yes                     | H, P                           |
| 48           | Harper University Hospital, Detroit                           | 24.8          | 0.3               | 0.71      | 1,935                   | 0.9              | No                          | 4.5                  | 7   | Yes                     | H, P                           |
| 49           | Greater Baltimore Medical Center                              | 24.6          | 0.0               | 0.47      | 1,361                   | 1.2              | No                          | 4.0                  | 8   | No                      | H, P                           |
| 50           | Sarasota Memorial Hospital, Fla.                              | 24.6          | 0.0               | 0.58      | 1,728                   | 1.6              | Yes                         | 3.0                  | 7   | No                      | H, P                           |
| 52           | Thomas Jefferson University Hospital, Philadelphia            | 24.5          | 0.4               | 0.86      | 1,787                   | 1.7              | No                          | 5.0                  | 8   | Yes                     | H, P                           |

Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.

## Final IHQ-Driven Rankings 2006—Digestive Disorders

| Rank<br>2006 | Hospital  | U.S.<br>News<br>Score | Reputation |           | Discharges<br>(3 years) | Nursing<br>Index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 8) | Patient/<br>community<br>services<br>(of 12) | Trauma<br>Center |
|--------------|---|-----------------------|------------|-----------|-------------------------|------------------|-----------------------------|----------------------|--|------------------|
|              |   |                       | (%)        | Mortality |                         |                  |                             |                      |  |                  |
| 1            | Mayo Clinic, Rochester, Minn.                                 | 100.0                 | 66.3       | 0.66      | 9,130                   | 2.8              | Yes                         | 7.0                  | 12   | No               |
| 2            | Cleveland Clinic  | 65.1                  | 37.7       | 0.75      | 5,946                   | 1.5              | Yes                         | 8.0                  | 11   | No               |
| 3            | Johns Hopkins Hospital, Baltimore                             | 62.5                  | 33.4       | 0.68      | 3,998                   | 2.3              | Yes                         | 7.5                  | 12   | Yes              |
| 4            | Massachusetts General Hospital, Boston                        | 45.6                  | 23.7       | 1.04      | 5,309                   | 1.9              | Yes                         | 7.0                  | 11   | Yes              |
| 5            | UCLA Medical Center, Los Angeles                              | 44.9                  | 20.0       | 0.70      | 2,602                   | 2.2              | Yes                         | 7.0                  | 9  | Yes              |
| 6            | University of Chicago Hospitals                               | 43.4                  | 18.7       | 0.67      | 2,844                   | 2.3              | No                          | 8.0                  | 10   | Yes              |
| 7            | Mount Sinai Medical Center, New York                          | 34.8                  | 15.8       | 1.11      | 6,298                   | 1.5              | Yes                         | 8.0                  | 12   | No               |
| 8            | Duke University Medical Center, Durham, N.C.                  | 34.6                  | 11.8       | 0.73      | 4,634                   | 1.8              | No                          | 6.5                  | 11   | Yes (+3 SD)      |
| 9            | Clarian Health Partners, Indianapolis                         | 31.3                  | 8.5        | 0.86      | 5,994                   | 1.7              | Yes                         | 8.0                  | 11   | Yes              |
| 10           | Brigham and Women's Hospital, Boston                          | 31.0                  | 7.5        | 0.58      | 3,247                   | 2.3              | No                          | 7.0                  | 10   | Yes              |
| 11           | University of Michigan Hospitals and Health System, Ann Arbor | 30.5                  | 6.2        | 0.63      | 4,066                   | 2.4              | No                          | 8.0                  | 12   | Yes              |
| 12           | University of California, San Francisco Medical Center        | 30.1                  | 9.8        | 0.80      | 2,435                   | 2.3              | No                          | 8.0                  | 10   | No               |
| 13           | University of Pittsburgh Medical Center                       | 29.2                  | 6.8        | 0.81      | 6,067                   | 1.9              | No                          | 8.0                  | 12   | Yes              |
| 14           | Barnes-Jewish Hospital/Washington University, St. Louis       | 27.4                  | 5.9        | 0.90      | 7,001                   | 1.7              | Yes                         | 8.0                  | 10   | Yes              |
| 15           | Cedars-Sinai Medical Center, Los Angeles                      | 26.7                  | 6.8        | 0.94      | 5,193                   | 1.6              | Yes                         | 7.0                  | 9  | Yes              |
| 16           | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 25.8                  | 7.9        | 1.06      | 6,892                   | 1.4              | No                          | 8.0                  | 11   | Yes (+2 SD)      |
| 17           | University of Washington Medical Center, Seattle              | 25.3                  | 5.7        | 0.84      | 1,576                   | 2.2              | Yes                         | 7.5                  | 10   | No               |
| 18           | Beth Israel Deaconess Medical Center, Boston                  | 25.1                  | 4.6        | 0.78      | 4,383                   | 1.6              | No                          | 7.0                  | 9  | Yes              |
| 19           | Hospital of the University of Pennsylvania, Philadelphia      | 25.1                  | 8.0        | 1.04      | 2,452                   | 1.7              | No                          | 7.0                  | 11   | Yes              |
| 20           | Baylor University Medical Center, Dallas                      | 24.9                  | 2.7        | 0.78      | 5,356                   | 1.7              | Yes                         | 6.5                  | 11   | Yes              |
| 21           | Stanford Hospital and Clinics, Stanford, Calif.               | 24.8                  | 6.2        | 0.88      | 2,021                   | 1.6              | No                          | 7.0                  | 10   | Yes              |
| 22           | Oregon Health and Science University Hospital, Portland       | 24.3                  | 2.9        | 0.63      | 1,465                   | 2.1              | No                          | 7.5                  | 10   | Yes              |
| 23           | Virginia Mason Medical Center, Seattle                        | 24.1                  | 3.9        | 0.51      | 2,523                   | 1.1              | No                          | 7.0                  | 8  | No               |
| 24           | Yale-New Haven Hospital, New Haven, Conn.                     | 23.9                  | 2.3        | 0.69      | 3,261                   | 2.5              | No                          | 7.0                  | 10   | Yes              |
| 25           | Lehigh Valley Hospital, Allentown, Pa.                        | 23.8                  | 0.0        | 0.63      | 4,481                   | 2.0              | Yes                         | 7.0                  | 11   | Yes              |
| 26           | University of North Carolina Hospitals, Chapel Hill           | 23.7                  | 4.7        | 0.90      | 2,905                   | 1.9              | No                          | 6.0                  | 12   | Yes              |
| 27           | University of Miami, Jackson Memorial Hospital                | 23.6                  | 3.2        | 0.77      | 2,361                   | 1.5              | No                          | 8.0                  | 11   | Yes              |
| 28           | Advocate Lutheran General Hospital, Park Ridge, Ill.          | 23.6                  | 0.0        | 0.59      | 4,159                   | 1.6              | Yes                         | 7.0                  | 11   | Yes              |
| 29           | University Hospitals of Cleveland                             | 23.5                  | 1.7        | 0.68      | 3,270                   | 1.4              | No                          | 8.0                  | 12   | Yes              |
| 30           | Rush University Medical Center, Chicago                       | 23.4                  | 0.0        | 0.60      | 2,855                   | 2.0              | Yes                         | 7.0                  | 11   | Yes              |
| 31           | University of Colorado Hospital, Denver                       | 23.0                  | 1.3        | 0.69      | 1,357                   | 2.1              | Yes                         | 7.0                  | 10   | Yes              |
| 32           | University of Wisconsin Hospital and Clinics, Madison         | 23.0                  | 1.9        | 0.64      | 2,552                   | 1.7              | No                          | 6.0                  | 11   | Yes              |
| 33           | William Beaumont Hospital, Royal Oak, Mich.                   | 22.8                  | 0.0        | 0.73      | 7,321                   | 1.8              | Yes                         | 7.0                  | 11   | Yes              |
| 34           | Henry Ford Hospital, Detroit                                  | 22.8                  | 1.6        | 0.72      | 4,441                   | 1.7              | No                          | 7.0                  | 10   | Yes              |
| 35           | St. Luke's Episcopal Hospital, Houston                        | 22.7                  | 1.6        | 0.75      | 3,830                   | 1.7              | Yes                         | 7.0                  | 11   | No               |
| 36           | Northwestern Memorial Hospital, Chicago                       | 22.6                  | 5.9        | 1.06      | 4,230                   | 1.6              | No                          | 7.0                  | 10   | Yes              |
| 37           | Summa Health System, Akron, Ohio                              | 22.4                  | 0.0        | 0.64      | 4,065                   | 1.8              | No                          | 7.0                  | 12   | Yes              |
| 38           | Inova Fairfax Hospital, Falls Church, Va.                     | 22.2                  | 0.0        | 0.73      | 3,672                   | 1.7              | Yes                         | 7.0                  | 11   | Yes              |
| 39           | Medical University of South Carolina, Charleston              | 22.1                  | 7.8        | 1.10      | 2,683                   | 1.9              | No                          | 3.5                  | 9  | Yes              |
| 40           | Kettering Memorial Hospital, Kettering, Ohio                  | 22.0                  | 0.5        | 0.59      | 2,695                   | 1.1              | Yes                         | 8.0                  | 10   | No               |
| 41           | University Hospital, Cincinnati                               | 21.9                  | 1.1        | 0.70      | 2,114                   | 1.6              | No                          | 7.5                  | 11   | Yes              |
| 42           | Sarasota Memorial Hospital, Fla.                              | 21.8                  | 0.0        | 0.62      | 4,629                   | 1.6              | Yes                         | 6.0                  | 11   | No               |
| 43           | Northwest Community Hospital, Arlington Heights, Ill.         | 21.6                  | 0.0        | 0.72      | 4,038                   | 2.0              | Yes                         | 6.5                  | 8  | Yes              |
| 44           | Thomas Jefferson University Hospital, Philadelphia            | 21.6                  | 1.6        | 0.85      | 3,111                   | 1.7              | No                          | 8.0                  | 12   | Yes              |
| 45           | University Medical Center, Tucson, Ariz.                      | 21.5                  | 0.3        | 0.73      | 1,216                   | 2.1              | Yes                         | 7.5                  | 10   | Yes              |
| 46           | Hennepin County Medical Center, Minneapolis                   | 21.5                  | 0.0        | 0.50      | 1,559                   | 2.0              | No                          | 5.0                  | 12   | Yes              |
| 47           | Shands at the University of Florida, Gainesville              | 21.5                  | 2.1        | 0.83      | 4,074                   | 1.5              | Yes                         | 6.0                  | 11   | No               |
| 48           | University of Minnesota Medical Center, Minneapolis           | 21.4                  | 0.6        | 0.69      | 2,340                   | 1.8              | No                          | 7.0                  | 11   | Yes              |
| 49           | Christ Hospital, Cincinnati                                   | 21.3                  | 0.0        | 0.50      | 2,507                   | 1.7              | No                          | 7.0                  | 11   | No               |
| 50           | University of California, Irvine Medical Center, Orange       | 21.3                  | 1.3        | 0.72      | 1,170                   | 1.7              | Yes                         | 5.0                  | 10   | Yes              |

*Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.*

### Final IHQ-Driven Rankings 2006—Ear, Nose, and Throat

| Rank 2006 | Hospital  | U.S. News Score | Reputation |           | Discharges (3 years) | Nursing Index | Nurse Magnet Hospital | Technology (of 5) | Patient/community services (of 12) | Trauma Center |         |
|-----------|---|-----------------|------------|-----------|----------------------|---------------|-----------------------|-------------------|------------------------------------|---------------|---------|
|           |   |                 | (%)        | Mortality |                      |               |                       |                   |                                    |               |         |
| 1         | Johns Hopkins Hospital, Baltimore                             | 100.0           | 43.0       | 0.78      | 263                  | 2.3           | Yes                   | 5.0               | 12                                 | Yes           |         |
| 2         | University of Iowa Hospitals and Clinics, Iowa City           | 78.1            | 31.1       | 0.85      | 291                  | 1.5           | Yes                   | 4.0               | 12                                 | Yes           |         |
| 3         | Massachusetts Eye and Ear Infirmary, Boston                   | 69.9            | 26.9       | 0.20      | 290                  | 1.4           | No                    | 2.0               | 8                                  | Yes           |         |
| 4         | University of Pittsburgh Medical Center                       | 69.7            | 25.6       | 0.70      | 407                  | 1.9           | No                    | 5.0               | 12                                 | Yes           |         |
| 5         | University of Michigan Hospitals and Health System, Ann Arbor | 67.1            | 22.2       | 0.15      | 357                  | 2.4           | No                    | 5.0               | 12                                 | Yes           |         |
| 6         | Barnes-Jewish Hospital/Washington University, St. Louis       | 57.7            | 16.7       | 0.24      | 368                  | 1.7           | Yes                   | 5.0               | 10                                 | Yes           |         |
| 7         | Cleveland Clinic  | 57.6            | 17.9       | 0.38      | 263                  | 1.5           | Yes                   | 5.0               | 11                                 | No            |         |
| 8         | Mayo Clinic, Rochester, Minn.                                 | 56.4            | 16.8       | 0.42      | 510                  | 2.8           | Yes                   | 4.0               | 12                                 | No            |         |
| 9         | University of Washington Medical Center, Seattle              | 50.8            | 14.0       | 0.39      | 186                  | 2.2           | Yes                   | 4.5               | 10                                 | No            |         |
| 10        | University of Texas M. D. Anderson Cancer Center, Houston     | 50.7            | 15.1       | 0.43      | 376                  | 2.0           | Yes                   | 4.0               | 5                                  | No            |         |
| 11        | UCLA Medical Center, Los Angeles                              | 50.5            | 12.1       | 0.00      | 282                  | 2.2           | Yes                   | 4.0               | 9                                  | Yes           |         |
| 12        | Hospital of the University of Pennsylvania, Philadelphia      | 48.1            | 12.9       | 0.53      | 343                  | 1.7           | No                    | 4.0               | 11                                 | Yes           |         |
| 13        | Stanford Hospital and Clinics, Stanford, Calif.               | 42.9            | 9.5        | 0.26      | 144                  | 1.6           | No                    | 5.0               | 10                                 | Yes           | (+3 SD) |
| 14        | Vanderbilt University Medical Center, Nashville               | 41.8            | 11.2       | 1.17      | 261                  | 1.7           | No                    | 5.0               | 9                                  | Yes           |         |
| 15        | University of California, San Francisco Medical Center        | 40.5            | 10.1       | 0.90      | 185                  | 2.3           | No                    | 5.0               | 10                                 | No            |         |
| 16        | Methodist Hospital, Houston                                   | 40.2            | 10.4       | 1.00      | 142                  | 1.3           | Yes                   | 5.0               | 10                                 | No            |         |
| 17        | University Hospital, Cincinnati                               | 36.2            | 6.7        | 0.79      | 164                  | 1.6           | No                    | 5.0               | 11                                 | Yes           |         |
| 18        | University of North Carolina Hospitals, Chapel Hill           | 35.9            | 7.6        | 1.17      | 206                  | 1.9           | No                    | 4.0               | 12                                 | Yes           | (+2 SD) |
| 19        | Mount Sinai Medical Center, New York                          | 34.6            | 5.5        | 0.93      | 341                  | 1.5           | Yes                   | 5.0               | 12                                 | No            |         |
| 20        | Ohio State University Hospital, Columbus                      | 34.6            | 4.6        | 0.56      | 82                   | 1.7           | Yes                   | 5.0               | 12                                 | Yes           |         |
| 21        | Memorial Sloan-Kettering Cancer Center, New York              | 34.2            | 6.7        | 0.74      | 387                  | 1.5           | No                    | 4.0               | 9                                  | No            |         |
| 22        | University of Miami, Jackson Memorial Hospital                | 32.9            | 3.8        | 0.62      | 336                  | 1.5           | No                    | 5.0               | 11                                 | Yes           |         |
| 23        | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 32.8            | 5.7        | 1.14      | 294                  | 1.4           | No                    | 5.0               | 11                                 | Yes           |         |
| 24        | Duke University Medical Center, Durham, N.C.                  | 32.7            | 4.5        | 0.70      | 177                  | 1.8           | No                    | 4.0               | 11                                 | Yes           |         |
| 25        | University of Chicago Hospitals                               | 32.3            | 1.9        | 0.00      | 143                  | 2.3           | No                    | 5.0               | 10                                 | Yes           |         |
| 26        | University of Virginia Medical Center, Charlottesville        | 31.9            | 5.2        | 1.38      | 206                  | 2.0           | No                    | 5.0               | 12                                 | Yes           |         |
| 27        | University of Texas Medical Branch Hospitals, Galveston       | 31.8            | 2.2        | 0.00      | 139                  | 1.3           | Yes                   | 3.0               | 11                                 | Yes           |         |
| 28        | University of California, Davis Medical Center, Sacramento    | 30.4            | 2.0        | 0.62      | 177                  | 3.1           | No                    | 5.0               | 11                                 | Yes           |         |
| 29        | Clarian Health Partners, Indianapolis                         | 30.3            | 2.7        | 1.10      | 356                  | 1.7           | Yes                   | 5.0               | 11                                 | Yes           |         |
| 30        | University of Maryland Medical Center, Baltimore              | 30.1            | 1.0        | 0.43      | 279                  | 2.4           | No                    | 5.0               | 11                                 | Yes           |         |
| 31        | University of Colorado Hospital, Denver                       | 29.8            | 0.3        | 0.00      | 75                   | 2.1           | Yes                   | 5.0               | 10                                 | Yes           |         |
| 32        | Wake Forest Univ. Baptist Medical Center, Winston-Salem, N.C. | 29.7            | 1.6        | 0.82      | 300                  | 1.6           | Yes                   | 5.0               | 11                                 | Yes           |         |
| 33        | Ohio State University James Cancer Hospital, Columbus         | 29.4            | 0.0        | 0.23      | 380                  | 1.9           | No                    | 5.0               | 12                                 | Yes           |         |
| 34        | William Beaumont Hospital, Royal Oak, Mich.                   | 29.4            | 0.5        | 0.32      | 180                  | 1.8           | Yes                   | 4.0               | 11                                 | Yes           |         |
| 35        | University of Minnesota Medical Center, Minneapolis           | 29.3            | 1.6        | 0.48      | 233                  | 1.8           | No                    | 4.0               | 11                                 | Yes           |         |
| 36        | Emory University Hospital, Atlanta                            | 28.9            | 2.9        | 0.47      | 258                  | 1.8           | No                    | 3.5               | 8                                  | No            |         |
| 37        | Aurora St. Luke's Medical Center, Milwaukee                   | 28.7            | 0.0        | 0.27      | 152                  | 1.4           | Yes                   | 5.0               | 11                                 | Yes           |         |
| 38        | Abington Memorial Hospital, Abington, Pa.                     | 28.4            | 0.3        | 0.00      | 63                   | 1.8           | Yes                   | 3.5               | 11                                 | Yes           |         |
| 39        | Yale-New Haven Hospital, New Haven, Conn.                     | 28.4            | 1.1        | 0.59      | 272                  | 2.5           | No                    | 4.0               | 10                                 | Yes           |         |
| 40        | Thomas Jefferson University Hospital, Philadelphia            | 28.3            | 2.4        | 1.09      | 227                  | 1.7           | No                    | 5.0               | 12                                 | Yes           |         |
| 41        | F.G. McGaw Hospital at Loyola University, Maywood, Ill.       | 28.0            | 1.2        | 0.92      | 345                  | 2.0           | No                    | 5.0               | 12                                 | Yes           |         |
| 42        | University Hospitals of Cleveland                             | 27.8            | 1.3        | 0.67      | 168                  | 1.4           | No                    | 5.0               | 12                                 | Yes           |         |
| 43        | Memorial Hermann-Texas Medical Center, Houston                | 27.7            | 0.4        | 0.00      | 61                   | 1.8           | No                    | 4.5               | 11                                 | Yes           |         |
| 44        | Lancaster General Hospital, Lancaster, Pa.                    | 27.6            | 0.0        | 0.00      | 79                   | 1.4           | Yes                   | 4.5               | 9                                  | Yes           |         |
| 45        | University of Rochester Medical Center, N.Y.                  | 27.6            | 1.0        | 0.73      | 132                  | 1.6           | Yes                   | 4.5               | 11                                 | Yes           |         |
| 46        | Summa Health System, Akron, Ohio                              | 27.6            | 0.0        | 0.00      | 90                   | 1.8           | No                    | 4.0               | 12                                 | Yes           |         |
| 47        | Advocate Lutheran General Hospital, Park Ridge, Ill.          | 27.5            | 0.5        | 0.59      | 154                  | 1.6           | Yes                   | 4.0               | 11                                 | Yes           |         |
| 48        | Brigham and Women's Hospital, Boston                          | 27.4            | 0.7        | 0.52      | 172                  | 2.3           | No                    | 4.0               | 10                                 | Yes           |         |
| 49        | St. Luke's Episcopal Hospital, Houston                        | 27.4            | 0.0        | 0.00      | 95                   | 1.7           | Yes                   | 4.0               | 11                                 | No            |         |
| 50        | University of Kentucky Hospital, Lexington                    | 27.3            | 0.4        | 0.34      | 180                  | 1.7           | Yes                   | 4.0               | 6                                  | Yes           |         |
| 51        | Riverside Methodist Hospital-Ohio Health, Columbus            | 27.2            | 0.0        | 0.38      | 113                  | 1.4           | Yes                   | 5.0               | 10                                 | Yes           |         |

Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.

## Final IHQ-Driven Rankings 2006—Endocrinology

| Rank 2006 | Hospital  | U.S. News Score | Reputation (%) | Mortality | Discharges (3 years) | Nursing Index | Nurse Magnet Hospital | Technology (of 7) | Patient/ community services (of 12) | Trauma center |
|-----------|---|-----------------|----------------|-----------|----------------------|---------------|-----------------------|-------------------|-------------------------------------|---------------|
| 1         | Mayo Clinic, Rochester, Minn.                                 | 100.0           | 65.0           | 0.43      | 2,031                | 2.8           | Yes                   | 6.0               | 12                                  | No            |
| 2         | Massachusetts General Hospital, Boston                        | 94.7            | 61.1           | 0.59      | 1,560                | 1.9           | Yes                   | 6.0               | 11                                  | Yes           |
| 3         | Johns Hopkins Hospital, Baltimore                             | 67.1            | 35.0           | 0.51      | 885                  | 2.3           | Yes                   | 7.0               | 12                                  | Yes           |
| 4         | University of California, San Francisco Medical Center        | 46.9            | 19.8           | 0.45      | 671                  | 2.3           | No                    | 7.0               | 10                                  | No            |
| 5         | Barnes-Jewish Hospital/Washington University, St. Louis       | 44.5            | 15.8           | 0.65      | 1,973                | 1.7           | Yes                   | 7.0               | 10                                  | Yes           |
| 6         | University of Virginia Medical Center, Charlottesville        | 42.8            | 16.6           | 0.77      | 1,034                | 2.0           | No                    | 7.0               | 12                                  | Yes           |
| 7         | Cleveland Clinic  | 41.7            | 15.2           | 0.70      | 1,428                | 1.5           | Yes                   | 7.0               | 11                                  | No            |
| 8         | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 40.3            | 14.4           | 0.74      | 2,134                | 1.4           | No                    | 7.0               | 11                                  | Yes (+3 SD)   |
| 9         | Brigham and Women's Hospital, Boston                          | 39.6            | 11.5           | 0.37      | 861                  | 2.3           | No                    | 6.0               | 10                                  | Yes           |
| 10        | UCLA Medical Center, Los Angeles                              | 39.4            | 10.9           | 0.39      | 642                  | 2.2           | Yes                   | 6.0               | 9                                   | Yes           |
| 11        | University of Washington Medical Center, Seattle              | 36.9            | 11.3           | 0.56      | 377                  | 2.2           | Yes                   | 6.5               | 10                                  | No            |
| 12        | Beth Israel Deaconess Medical Center, Boston                  | 35.3            | 7.0            | 0.24      | 1,350                | 1.6           | No                    | 6.0               | 9                                   | Yes           |
| 13        | University of Chicago Hospitals                               | 34.5            | 7.3            | 0.51      | 868                  | 2.3           | No                    | 7.0               | 10                                  | Yes           |
| 14        | University of Michigan Hospitals and Health System, Ann Arbor | 34.0            | 4.8            | 0.38      | 1,118                | 2.4           | No                    | 7.0               | 12                                  | Yes           |
| 15        | University of Colorado Hospital, Denver                       | 33.8            | 4.7            | 0.28      | 423                  | 2.1           | Yes                   | 7.0               | 10                                  | Yes           |
| 16        | Hospital of the University of Pennsylvania, Philadelphia      | 33.6            | 7.6            | 0.56      | 860                  | 1.7           | No                    | 6.0               | 11                                  | Yes (+2 SD)   |
| 17        | University of Pittsburgh Medical Center                       | 30.3            | 3.8            | 0.69      | 1,631                | 1.9           | No                    | 7.0               | 12                                  | Yes           |
| 18        | Duke University Medical Center, Durham, N.C.                  | 28.9            | 2.9            | 0.54      | 950                  | 1.8           | No                    | 6.0               | 11                                  | Yes           |
| 19        | Oregon Health and Science University Hospital, Portland       | 28.9            | 4.8            | 0.71      | 578                  | 2.1           | No                    | 7.0               | 10                                  | Yes           |
| 20        | Scripps Memorial Hospital La Jolla, Calif.                    | 28.8            | 0.6            | 0.00      | 310                  | 1.8           | Yes                   | 6.5               | 7                                   | Yes           |
| 21        | Rush University Medical Center, Chicago                       | 28.7            | 0.6            | 0.48      | 1,057                | 2.0           | Yes                   | 6.0               | 11                                  | Yes           |
| 22        | Yale-New Haven Hospital, New Haven, Conn.                     | 28.6            | 4.8            | 0.81      | 1,203                | 2.5           | No                    | 6.0               | 10                                  | Yes           |
| 23        | Lehigh Valley Hospital, Allentown, Pa.                        | 28.2            | 0.0            | 0.49      | 1,248                | 2.0           | Yes                   | 6.0               | 11                                  | Yes           |
| 24        | F.G. McGaw Hospital at Loyola University, Maywood, Ill.       | 28.0            | 0.8            | 0.54      | 1,078                | 2.0           | No                    | 7.0               | 12                                  | Yes           |
| 25        | University Hospital, Cincinnati                               | 28.0            | 0.3            | 0.30      | 826                  | 1.6           | No                    | 7.0               | 11                                  | Yes           |
| 26        | University of Minnesota Medical Center, Minneapolis           | 27.9            | 1.3            | 0.39      | 743                  | 1.8           | No                    | 6.0               | 11                                  | Yes           |
| 27        | Henry Ford Hospital, Detroit                                  | 27.9            | 1.7            | 0.56      | 2,057                | 1.7           | No                    | 6.0               | 10                                  | Yes           |
| 28        | St. Joseph's Hospital and Medical Center, Phoenix             | 27.5            | 0.6            | 0.29      | 367                  | 2.2           | No                    | 6.0               | 11                                  | Yes           |
| 29        | University of California, Davis Medical Center, Sacramento    | 27.5            | 0.6            | 0.42      | 405                  | 3.1           | No                    | 7.0               | 11                                  | Yes           |
| 30        | William Beaumont Hospital, Royal Oak, Mich.                   | 27.5            | 0.3            | 0.62      | 1,713                | 1.8           | Yes                   | 6.0               | 11                                  | Yes           |
| 31        | Summa Health System, Akron, Ohio                              | 27.4            | 0.3            | 0.48      | 1,191                | 1.8           | No                    | 6.0               | 12                                  | Yes           |
| 32        | Vanderbilt University Medical Center, Nashville               | 27.3            | 4.3            | 0.83      | 1,052                | 1.7           | No                    | 7.0               | 9                                   | Yes           |
| 33        | University of California, San Diego Medical Center            | 27.1            | 3.0            | 0.45      | 450                  | 1.9           | No                    | 4.5               | 9                                   | Yes           |
| 34        | Inova Fairfax Hospital, Falls Church, Va.                     | 27.0            | 0.0            | 0.55      | 1,011                | 1.7           | Yes                   | 6.0               | 11                                  | Yes           |
| 35        | Ohio State University Hospital, Columbus                      | 27.0            | 2.0            | 0.77      | 678                  | 1.7           | Yes                   | 7.0               | 12                                  | Yes           |
| 36        | Cedars-Sinai Medical Center, Los Angeles                      | 26.9            | 3.1            | 0.83      | 1,277                | 1.6           | Yes                   | 6.0               | 9                                   | Yes           |
| 37        | Sioux Valley Hospital USD Medical Center, Sioux Falls, S.D.   | 26.9            | 0.0            | 0.59      | 600                  | 2.3           | Yes                   | 7.0               | 11                                  | Yes           |
| 38        | Florida Hospital, Orlando                                     | 26.9            | 0.4            | 0.45      | 3,407                | 1.7           | No                    | 7.0               | 11                                  | No            |
| 39        | Baylor University Medical Center, Dallas                      | 26.8            | 0.0            | 0.63      | 1,458                | 1.7           | Yes                   | 6.0               | 11                                  | Yes           |
| 40        | Hennepin County Medical Center, Minneapolis                   | 26.8            | 0.0            | 0.28      | 824                  | 2.0           | No                    | 4.0               | 12                                  | Yes           |
| 41        | University of Wisconsin Hospital and Clinics, Madison         | 26.8            | 0.3            | 0.22      | 534                  | 1.7           | No                    | 5.0               | 11                                  | Yes           |
| 42        | Denver Health Medical Center                                  | 26.8            | 0.3            | 0.20      | 328                  | 1.9           | No                    | 4.5               | 12                                  | Yes           |
| 43        | LDS Hospital, Salt Lake City                                  | 26.4            | 0.0            | 0.45      | 547                  | 1.9           | Yes                   | 5.5               | 10                                  | Yes           |
| 44        | Banner Good Samaritan Medical Center, Phoenix                 | 26.1            | 0.4            | 0.39      | 708                  | 2.0           | Yes                   | 5.0               | 6                                   | Yes           |
| 45        | St. Cloud Hospital, St. Cloud, Minn.                          | 26.0            | 0.0            | 0.61      | 773                  | 1.6           | Yes                   | 7.0               | 10                                  | Yes           |
| 46        | Thomas Jefferson University Hospital, Philadelphia            | 26.0            | 1.5            | 0.71      | 821                  | 1.7           | No                    | 7.0               | 12                                  | Yes           |
| 47        | University Hospitals of Cleveland                             | 25.9            | 0.9            | 0.70      | 1,318                | 1.4           | No                    | 7.0               | 12                                  | Yes           |
| 48        | University Health System, San Antonio                         | 25.5            | 0.7            | 0.30      | 274                  | 1.4           | No                    | 4.0               | 12                                  | Yes           |
| 49        | Medical Center of Central Massachusetts, Worcester            | 25.3            | 0.0            | 0.54      | 1,126                | 1.3           | No                    | 6.0               | 11                                  | Yes           |
| 50        | Pitt County Memorial Hospital, Greenville, N.C.               | 25.3            | 0.0            | 0.74      | 1,193                | 1.4           | Yes                   | 6.0               | 12                                  | Yes           |

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### Final IHQ-Driven Rankings 2006—Gynecology

| Rank 2006 | Hospital  | U.S. News Score | Reputation (%) |           | Discharges (3 years) | Nursing Index | Nurse Magnet Hospital | Technology (of 9) | Patient/ community services (of 14) | Trauma center |         |
|-----------|---|-----------------|----------------|-----------|----------------------|---------------|-----------------------|-------------------|-------------------------------------|---------------|---------|
|           |   |                 |                | Mortality |                      |               |                       |                   |                                     |               |         |
| 1         | Johns Hopkins Hospital, Baltimore                             | 100.0           | 32.6           | 0.77      | 367                  | 2.3           | Yes                   | 9.0               | 14                                  | Yes           |         |
| 2         | Brigham and Women's Hospital, Boston                          | 67.8            | 18.3           | 0.22      | 651                  | 2.3           | No                    | 8.0               | 12                                  | Yes           |         |
| 3         | Mayo Clinic, Rochester, Minn.                                 | 64.9            | 17.7           | 0.78      | 1,394                | 2.8           | Yes                   | 8.0               | 14                                  | No            |         |
| 4         | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 55.2            | 13.1           | 0.32      | 613                  | 1.4           | No                    | 9.0               | 13                                  | Yes           |         |
| 5         | University of Texas M. D. Anderson Cancer Center, Houston     | 54.0            | 15.2           | 0.97      | 539                  | 2.0           | Yes                   | 6.0               | 5                                   | No            |         |
| 6         | Massachusetts General Hospital, Boston                        | 51.2            | 12.5           | 1.19      | 505                  | 1.9           | Yes                   | 8.0               | 13                                  | Yes           |         |
| 7         | Duke University Medical Center, Durham, N.C.                  | 50.0            | 10.8           | 0.36      | 696                  | 1.8           | No                    | 8.0               | 13                                  | Yes           |         |
| 8         | Cleveland Clinic  | 47.0            | 11.2           | 1.24      | 712                  | 1.5           | Yes                   | 9.0               | 13                                  | No            |         |
| 9         | University of California, San Francisco Medical Center        | 45.9            | 10.5           | 0.64      | 237                  | 2.3           | No                    | 9.0               | 12                                  | No            |         |
| 10        | Yale-New Haven Hospital, New Haven, Conn.                     | 43.0            | 7.4            | 0.18      | 649                  | 2.5           | No                    | 8.0               | 12                                  | Yes           |         |
| 11        | Parkland Memorial Hospital, Dallas                            | 41.9            | 10.4           | 0.99      | 170                  | 1.4           | No                    | 6.0               | 10                                  | Yes           |         |
| 12        | UCLA Medical Center, Los Angeles                              | 40.8            | 8.0            | 0.94      | 325                  | 2.2           | Yes                   | 7.5               | 11                                  | Yes           |         |
| 13        | Magee-Womens Hospital of UPMC, Pittsburgh                     | 40.5            | 8.3            | 0.24      | 493                  | 1.8           | No                    | 5.0               | 9                                   | No            |         |
| 14        | University of Alabama Hospital at Birmingham                  | 40.1            | 7.1            | 0.80      | 815                  | 2.0           | Yes                   | 6.0               | 12                                  | Yes           |         |
| 15        | Hospital of the University of Pennsylvania, Philadelphia      | 40.0            | 6.7            | 0.26      | 285                  | 1.7           | No                    | 8.0               | 13                                  | Yes           |         |
| 16        | University of North Carolina Hospitals, Chapel Hill           | 40.0            | 7.0            | 0.62      | 438                  | 1.9           | No                    | 8.0               | 14                                  | Yes           |         |
| 17        | University of Washington Medical Center, Seattle              | 39.7            | 7.7            | 0.78      | 306                  | 2.2           | Yes                   | 7.5               | 12                                  | No            | (+3 SD) |
| 18        | Memorial Sloan-Kettering Cancer Center, New York              | 38.6            | 8.0            | 0.57      | 574                  | 1.5           | No                    | 6.0               | 9                                   | No            |         |
| 19        | University of Colorado Hospital, Denver                       | 36.7            | 4.3            | 0.00      | 164                  | 2.1           | Yes                   | 9.0               | 12                                  | Yes           |         |
| 20        | Ohio State University Hospital, Columbus                      | 35.9            | 4.0            | 0.00      | 87                   | 1.7           | Yes                   | 9.0               | 14                                  | Yes           |         |
| 21        | University of Michigan Hospitals and Health System, Ann Arbor | 33.7            | 3.7            | 0.51      | 382                  | 2.4           | No                    | 9.0               | 14                                  | Yes           |         |
| 22        | University of Utah Hospitals and Clinics, Salt Lake City      | 33.6            | 3.6            | 0.20      | 278                  | 2.2           | No                    | 8.0               | 14                                  | Yes           |         |
| 23        | Barnes-Jewish Hospital/Washington University, St. Louis       | 33.5            | 3.4            | 0.59      | 765                  | 1.7           | Yes                   | 8.5               | 12                                  | Yes           |         |
| 24        | Vanderbilt University Medical Center, Nashville               | 33.2            | 3.7            | 0.24      | 403                  | 1.7           | No                    | 9.0               | 10                                  | Yes           |         |
| 25        | University of Virginia Medical Center, Charlottesville        | 32.6            | 3.2            | 0.52      | 566                  | 2.0           | No                    | 9.0               | 14                                  | Yes           |         |
| 26        | University Hospitals of Cleveland                             | 32.2            | 3.8            | 0.62      | 332                  | 1.4           | No                    | 9.0               | 14                                  | Yes           |         |
| 27        | Stanford Hospital and Clinics, Stanford, Calif.               | 32.0            | 5.1            | 0.95      | 290                  | 1.6           | No                    | 8.0               | 10                                  | Yes           | h       |
| 28        | Northwestern Memorial Hospital, Chicago                       | 31.6            | 5.1            | 1.22      | 386                  | 1.6           | No                    | 8.0               | 12                                  | Yes           |         |
| 29        | USC University Hospital, Los Angeles                          | 30.7            | 4.4            | 0.00      | 41                   | 2.8           | No                    | 6.0               | 7                                   | No            |         |
| 30        | University of Iowa Hospitals and Clinics, Iowa City           | 30.4            | 2.5            | 0.69      | 456                  | 1.5           | Yes                   | 8.0               | 14                                  | Yes           |         |
| 31        | University of Chicago Hospitals                               | 30.0            | 2.9            | 0.79      | 448                  | 2.3           | No                    | 9.0               | 12                                  | Yes           |         |
| 32        | University of California, San Diego Medical Center            | 29.3            | 3.6            | 0.54      | 128                  | 1.9           | No                    | 6.5               | 11                                  | Yes           |         |
| 33        | Emory University Hospital, Atlanta                            | 29.1            | 4.3            | 0.67      | 282                  | 1.8           | No                    | 6.5               | 8                                   | No            |         |
| 34        | NYU Medical Center, New York                                  | 28.9            | 2.6            | 1.09      | 431                  | 1.5           | Yes                   | 8.5               | 14                                  | Yes           |         |
| 35        | Oregon Health and Science University Hospital, Portland       | 28.8            | 1.5            | 0.00      | 159                  | 2.1           | No                    | 9.0               | 12                                  | Yes           |         |
| 36        | William Beaumont Hospital, Royal Oak, Mich.                   | 28.7            | 0.7            | 0.29      | 671                  | 1.8           | Yes                   | 8.0               | 13                                  | Yes           |         |
| 37        | Baylor University Medical Center, Dallas                      | 28.5            | 2.6            | 1.16      | 682                  | 1.7           | Yes                   | 7.5               | 13                                  | Yes           |         |
| 38        | Cedars-Sinai Medical Center, Los Angeles                      | 28.2            | 2.8            | 1.21      | 566                  | 1.6           | Yes                   | 8.0               | 11                                  | Yes           |         |
| 39        | Banner Good Samaritan Medical Center, Phoenix                 | 28.1            | 1.9            | 0.20      | 244                  | 2.0           | Yes                   | 6.5               | 7                                   | Yes           |         |
| 40        | Rush University Medical Center, Chicago                       | 28.1            | 1.1            | 0.47      | 327                  | 2.0           | Yes                   | 8.0               | 13                                  | Yes           |         |
| 41        | Inova Fairfax Hospital, Falls Church, Va.                     | 28.0            | 1.0            | 0.52      | 629                  | 1.7           | Yes                   | 7.5               | 13                                  | Yes           |         |
| 42        | F.G. McGaw Hospital at Loyola University, Maywood, Ill.       | 27.7            | 0.4            | 0.00      | 438                  | 2.0           | No                    | 8.0               | 14                                  | Yes           |         |
| 43        | University of Rochester Medical Center, N.Y.                  | 27.6            | 0.6            | 0.00      | 141                  | 1.6           | Yes                   | 8.5               | 13                                  | Yes           |         |
| 44        | Sioux Valley Hospital USD Medical Center, Sioux Falls, S.D.   | 27.5            | 0.0            | 0.28      | 416                  | 2.3           | Yes                   | 9.0               | 13                                  | Yes           |         |
| 45        | University of California, Irvine Medical Center, Orange       | 27.2            | 2.2            | 0.66      | 142                  | 1.7           | Yes                   | 6.0               | 12                                  | Yes           |         |
| 46        | University of California, Davis Medical Center, Sacramento    | 27.2            | 0.6            | 0.18      | 267                  | 3.1           | No                    | 9.0               | 13                                  | Yes           |         |
| 47        | Methodist Hospital, Houston                                   | 27.1            | 3.1            | 1.18      | 475                  | 1.3           | Yes                   | 7.5               | 12                                  | No            |         |
| 48        | Evanston Northwestern Healthcare, Evanston, Ill.              | 27.0            | 0.7            | 0.19      | 418                  | 1.2           | No                    | 9.0               | 13                                  | Yes           |         |
| 49        | Sarasota Memorial Hospital, Fla.                              | 26.8            | 0.6            | 0.00      | 529                  | 1.6           | Yes                   | 6.0               | 13                                  | No            |         |
| 50        | University of Minnesota Medical Center, Minneapolis           | 26.8            | 0.7            | 0.23      | 470                  | 1.8           | No                    | 8.0               | 12                                  | Yes           |         |

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## Final IHQ-Driven Rankings 2006—Heart and Heart Surgery

| Rank<br>2006 | Hospital  | U.S.          |                   |           | Discharges<br>(3 years) | Nursing<br>Index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 7) | Patient/<br>community<br>services<br>(of 8) | Trauma<br>center | Hospice/<br>palliative<br>care |         |
|--------------|---|---------------|-------------------|-----------|-------------------------|------------------|-----------------------------|----------------------|---|------------------|--------------------------------|---------|
|              |   | News<br>Score | Reputation<br>(%) | Mortality |                         |                  |                             |                      |   |                  |                                |         |
| 1            | Cleveland Clinic  | 100.0         | 70.8              | 0.64      | 16,710                  | 1.5              | Yes                         | 7.0                  | 7   | No               | H, P                           |         |
| 2            | Mayo Clinic, Rochester, Minn.                                 | 84.5          | 57.6              | 0.84      | 15,355                  | 2.8              | Yes                         | 7.0                  | 8   | No               | H, P                           |         |
| 3            | Johns Hopkins Hospital, Baltimore                             | 50.6          | 22.9              | 0.79      | 6,274                   | 2.3              | Yes                         | 7.0                  | 8   | Yes              | H, P                           |         |
| 4            | Massachusetts General Hospital, Boston                        | 48.3          | 21.9              | 0.85      | 10,756                  | 1.9              | Yes                         | 7.0                  | 7   | Yes              | H, P                           |         |
| 5            | Brigham and Women's Hospital, Boston                          | 48.3          | 20.7              | 0.64      | 7,717                   | 2.3              | No                          | 6.5                  | 6   | Yes              | H, P                           |         |
| 6            | St. Luke's Episcopal Hospital-Texas Heart Institute, Houston  | 47.3          | 23.6              | 0.84      | 12,720                  | 1.7              | Yes                         | 6.0                  | 7   | No               | P                              |         |
| 7            | Duke University Medical Center, Durham, N.C.                  | 46.2          | 21.5              | 0.86      | 10,757                  | 1.8              | No                          | 7.0                  | 7   | Yes              | H, P                           |         |
| 8            | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 42.0          | 18.1              | 0.90      | 14,539                  | 1.4              | No                          | 7.0                  | 8   | Yes              | H, P                           | (+3 SD) |
| 9            | UCLA Medical Center, Los Angeles                              | 35.2          | 8.4               | 0.68      | 3,410                   | 2.2              | Yes                         | 7.0                  | 6   | Yes              | P                              |         |
| 10           | Barnes-Jewish Hospital/Washington University, St. Louis       | 33.9          | 6.2               | 0.73      | 11,494                  | 1.7              | Yes                         | 6.5                  | 6   | Yes              | H, P                           |         |
| 11           | Stanford Hospital and Clinics, Stanford, Calif.               | 33.4          | 15.6              | 1.02      | 3,288                   | 1.6              | No                          | 7.0                  | 7   | Yes              | P                              | (+2 SD) |
| 12           | William Beaumont Hospital, Royal Oak, Mich.                   | 30.7          | 2.2               | 0.70      | 19,274                  | 1.8              | Yes                         | 6.0                  | 7   | Yes              | H, P                           |         |
| 13           | Hospital of the University of Pennsylvania, Philadelphia      | 30.4          | 5.3               | 0.74      | 4,202                   | 1.7              | No                          | 6.5                  | 7   | Yes              | H, P                           |         |
| 14           | University of Alabama Hospital at Birmingham                  | 29.9          | 4.8               | 0.86      | 7,049                   | 2.0              | Yes                         | 6.5                  | 7   | Yes              | H, P                           |         |
| 15           | Emory University Hospital, Atlanta                            | 29.6          | 10.1              | 0.95      | 7,578                   | 1.8              | No                          | 6.5                  | 6   | No               | H, P                           |         |
| 16           | University Medical Center, Tucson, Ariz.                      | 29.0          | 0.7               | 0.57      | 2,813                   | 2.1              | Yes                         | 6.5                  | 6   | Yes              | H, P                           |         |
| 17           | Cedars-Sinai Medical Center, Los Angeles                      | 28.9          | 3.2               | 0.77      | 8,373                   | 1.6              | Yes                         | 6.0                  | 6   | Yes              | H, P                           |         |
| 18           | Washington Hospital Center, Washington, D.C.                  | 28.6          | 5.1               | 0.81      | 15,461                  | 1.5              | No                          | 6.0                  | 5   | Yes              | H, P                           |         |
| 19           | University of California, San Francisco Medical Center        | 28.3          | 7.0               | 0.83      | 2,598                   | 2.3              | No                          | 7.0                  | 6   | No               | P                              |         |
| 20           | Banner Good Samaritan Medical Center, Phoenix                 | 28.2          | 0.4               | 0.57      | 6,343                   | 2.0              | Yes                         | 6.0                  | 4   | Yes              | H, P                           |         |
| 21           | Christ Hospital, Cincinnati                                   | 28.2          | 1.0               | 0.58      | 7,987                   | 1.7              | No                          | 6.0                  | 8   | No               | H, P                           |         |
| 22           | University of Michigan Hospitals and Health System, Ann Arbor | 28.1          | 3.0               | 0.80      | 6,310                   | 2.4              | No                          | 7.0                  | 8   | Yes              | P                              |         |
| 23           | Lehigh Valley Hospital, Allentown, Pa.                        | 27.9          | 0.0               | 0.72      | 9,336                   | 2.0              | Yes                         | 6.0                  | 7   | Yes              | H, P                           |         |
| 24           | Sarasota Memorial Hospital, Fla.                              | 27.9          | 0.7               | 0.71      | 13,382                  | 1.6              | Yes                         | 6.0                  | 8   | No               | H, P                           |         |
| 25           | Inova Fairfax Hospital, Falls Church, Va.                     | 27.9          | 2.6               | 0.87      | 8,942                   | 1.7              | Yes                         | 7.0                  | 7   | Yes              | H, P                           |         |
| 26           | F.G. McGaw Hospital at Loyola University, Maywood, Ill.       | 27.9          | 0.0               | 0.67      | 5,514                   | 2.0              | No                          | 7.0                  | 8   | Yes              | H, P                           |         |
| 27           | Sentara Norfolk Gen. Hosp.-Sentara Heart Hosp., Norfolk, Va.  | 27.7          | 0.0               | 0.70      | 9,005                   | 1.6              | No                          | 7.0                  | 8   | Yes              | H, P                           |         |
| 28           | Yale-New Haven Hospital, New Haven, Conn.                     | 27.5          | 1.2               | 0.76      | 8,452                   | 2.5              | No                          | 7.0                  | 6   | Yes              | H, P                           |         |
| 29           | Rush University Medical Center, Chicago                       | 27.3          | 1.4               | 0.80      | 3,821                   | 2.0              | Yes                         | 7.0                  | 7   | Yes              | H, P                           |         |
| 30           | Akron General Medical Center, Ohio                            | 27.2          | 0.4               | 0.61      | 6,419                   | 1.5              | No                          | 6.0                  | 7   | Yes              | H, P                           |         |
| 31           | Mercy Hospital Medical Center, Des Moines                     | 27.2          | 0.0               | 0.72      | 9,737                   | 1.8              | No                          | 7.0                  | 7   | Yes              | H, P                           |         |
| 32           | Summa Health System, Akron, Ohio                              | 27.1          | 0.0               | 0.69      | 6,121                   | 1.8              | No                          | 6.5                  | 8   | Yes              | H, P                           |         |
| 33           | University Health System, San Antonio                         | 27.1          | 1.3               | 0.54      | 1,622                   | 1.4              | No                          | 6.0                  | 8   | Yes              | P                              |         |
| 34           | University Hospitals of Cleveland                             | 26.8          | 0.0               | 0.68      | 5,297                   | 1.4              | No                          | 7.0                  | 8   | Yes              | H, P                           |         |
| 35           | Jewish Hospital, Louisville, Ky.                              | 26.6          | 0.8               | 0.75      | 12,374                  | 1.4              | Yes                         | 6.0                  | 5   | Yes              | H, P                           |         |
| 36           | Scripps Memorial Hospital La Jolla, Calif.                    | 26.5          | 2.4               | 0.79      | 4,148                   | 1.8              | Yes                         | 6.0                  | 5   | Yes              | H, P                           |         |
| 37           | Henry Ford Hospital, Detroit                                  | 26.3          | 0.4               | 0.71      | 7,779                   | 1.7              | No                          | 6.5                  | 6   | Yes              | H, P                           |         |
| 38           | University of Minnesota Medical Center, Minneapolis           | 26.2          | 0.0               | 0.67      | 2,208                   | 1.8              | No                          | 7.0                  | 7   | Yes              | H, P                           |         |
| 39           | Pennsylvania Hospital, Philadelphia                           | 26.2          | 0.0               | 0.49      | 2,413                   | 1.5              | No                          | 6.5                  | 7   | No               | H, P                           |         |
| 40           | Abbott Northwestern Hospital, Minneapolis                     | 26.2          | 0.8               | 0.76      | 10,166                  | 1.7              | No                          | 6.0                  | 7   | Yes              | H, P                           |         |
| 41           | Advocate Illinois Masonic Medical Center, Chicago             | 26.1          | 0.0               | 0.59      | 2,514                   | 1.5              | No                          | 6.0                  | 7   | Yes              | H, P                           |         |
| 42           | Beth Israel Deaconess Medical Center, Boston                  | 25.8          | 1.2               | 0.75      | 8,229                   | 1.6              | No                          | 6.0                  | 6   | Yes              | H, P                           |         |
| 43           | Hackensack University Medical Center, N.J.                    | 25.7          | 1.2               | 0.89      | 11,172                  | 2.0              | Yes                         | 6.0                  | 7   | Yes              | H, P                           |         |
| 44           | Baylor University Medical Center, Dallas                      | 25.6          | 0.7               | 0.84      | 7,935                   | 1.7              | Yes                         | 6.0                  | 7   | Yes              | H, P                           |         |
| 45           | University of Chicago Hospitals                               | 25.5          | 0.7               | 0.77      | 3,917                   | 2.3              | No                          | 7.0                  | 6   | Yes              | H, P                           |         |
| 46           | Riverside Methodist Hospital-Ohio Health, Columbus            | 25.4          | 0.8               | 0.86      | 18,966                  | 1.4              | Yes                         | 6.5                  | 6   | Yes              | H, P                           |         |
| 47           | St. Vincent's Medical Center, Jacksonville, Fla.              | 25.2          | 0.0               | 0.68      | 9,132                   | 1.1              | No                          | 6.0                  | 6   | Yes              | H, P                           |         |
| 48           | Charleston Area Medical Center, Charleston, W.Va.             | 25.2          | 0.0               | 0.81      | 15,159                  | 1.9              | No                          | 6.0                  | 7   | Yes              | H, P                           |         |
| 49           | University of Virginia Medical Center, Charlottesville        | 25.0          | 1.7               | 0.91      | 6,702                   | 2.0              | No                          | 7.0                  | 8   | Yes              | H, P                           |         |
| 50           | University of Pittsburgh Medical Center                       | 24.9          | 3.3               | 0.99      | 9,777                   | 1.9              | No                          | 6.5                  | 8   | Yes              | H, P                           |         |
| 51           | Hamot Medical Center, Erie, Pa.                               | 24.9          | 0.0               | 0.70      | 5,670                   | 1.9              | No                          | 5.5                  | 6   | Yes              | H, P                           |         |

Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.

### Final IHQ-Driven Rankings 2006—Kidney Disease

| Rank<br>2006 | Hospital  | U.S.<br>News<br>Score | Reputation |           | Discharges<br>(3 years) | Nursing<br>Index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 6) | Patient/<br>community<br>services<br>(of 12) | Trauma<br>center |         |
|--------------|---|-----------------------|------------|-----------|-------------------------|------------------|-----------------------------|----------------------|--|------------------|---------|
|              |   |                       | (%)        | Mortality |                         |                  |                             |                      |  |                  |         |
| 1            | Johns Hopkins Hospital, Baltimore                             | 100.0                 | 29.8       | 0.31      | 1,573                   | 2.3              | Yes                         | 5.5                  | 12   | Yes              |         |
| 2            | Mayo Clinic, Rochester, Minn.                                 | 96.8                  | 30.6       | 0.64      | 2,500                   | 2.8              | Yes                         | 5.0                  | 12   | No               |         |
| 3            | Cleveland Clinic  | 94.7                  | 29.9       | 0.64      | 1,884                   | 1.5              | Yes                         | 6.0                  | 11   | No               |         |
| 4            | Massachusetts General Hospital, Boston                        | 85.4                  | 27.1       | 0.99      | 1,381                   | 1.9              | Yes                         | 5.0                  | 11   | Yes              |         |
| 5            | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 83.4                  | 27.2       | 0.97      | 2,303                   | 1.4              | No                          | 5.0                  | 11   | Yes              |         |
| 6            | Brigham and Women's Hospital, Boston                          | 82.9                  | 24.3       | 0.51      | 815                     | 2.3              | No                          | 5.0                  | 10   | Yes              |         |
| 7            | Barnes-Jewish Hospital/Washington University, St. Louis       | 69.1                  | 17.4       | 0.75      | 2,697                   | 1.7              | Yes                         | 6.0                  | 10   | Yes              |         |
| 8            | UCLA Medical Center, Los Angeles                              | 67.1                  | 16.1       | 0.59      | 1,117                   | 2.2              | Yes                         | 5.0                  | 9  | Yes              |         |
| 9            | Duke University Medical Center, Durham, N.C.                  | 60.9                  | 13.5       | 0.52      | 1,553                   | 1.8              | No                          | 4.5                  | 11   | Yes              |         |
| 10           | University of California, San Francisco Medical Center        | 60.5                  | 13.6       | 0.55      | 1,185                   | 2.3              | No                          | 6.0                  | 10   | No               |         |
| 11           | University of Colorado Hospital, Denver                       | 55.0                  | 11.1       | 0.65      | 525                     | 2.1              | Yes                         | 5.0                  | 10   | Yes              |         |
| 12           | Vanderbilt University Medical Center, Nashville               | 53.9                  | 10.1       | 0.47      | 1,019                   | 1.7              | No                          | 5.5                  | 9  | Yes              |         |
| 13           | University of Michigan Hospitals and Health System, Ann Arbor | 50.1                  | 6.7        | 0.43      | 1,566                   | 2.4              | No                          | 6.0                  | 12   | Yes              | (+3 SD) |
| 14           | Hospital of the University of Pennsylvania, Philadelphia      | 48.1                  | 8.9        | 0.76      | 806                     | 1.7              | No                          | 5.0                  | 11   | Yes              |         |
| 15           | University of Washington Medical Center, Seattle              | 46.6                  | 7.9        | 0.71      | 532                     | 2.2              | Yes                         | 5.5                  | 10   | No               |         |
| 16           | University of Pittsburgh Medical Center                       | 46.2                  | 6.9        | 0.77      | 1,392                   | 1.9              | No                          | 6.0                  | 12   | Yes              |         |
| 17           | University of Alabama Hospital at Birmingham                  | 46.0                  | 8.2        | 0.90      | 1,740                   | 2.0              | Yes                         | 3.0                  | 10   | Yes              |         |
| 18           | University of Maryland Medical Center, Baltimore              | 42.9                  | 3.8        | 0.46      | 1,122                   | 2.4              | No                          | 6.0                  | 11   | Yes              |         |
| 19           | University of Minnesota Medical Center, Minneapolis           | 42.9                  | 4.3        | 0.34      | 811                     | 1.8              | No                          | 5.0                  | 11   | Yes              |         |
| 20           | Yale-New Haven Hospital, New Haven, Conn.                     | 42.8                  | 5.2        | 0.66      | 1,270                   | 2.5              | No                          | 5.0                  | 10   | Yes              |         |
| 21           | Rush University Medical Center, Chicago                       | 41.9                  | 3.0        | 0.46      | 981                     | 2.0              | Yes                         | 5.0                  | 11   | Yes              |         |
| 22           | Stanford Hospital and Clinics, Stanford, Calif.               | 41.8                  | 7.7        | 0.94      | 592                     | 1.6              | No                          | 5.0                  | 10   | Yes              |         |
| 23           | Ohio State University Hospital, Columbus                      | 41.6                  | 3.2        | 0.66      | 1,505                   | 1.7              | Yes                         | 6.0                  | 12   | Yes              |         |
| 24           | University of California, San Diego Medical Center            | 41.5                  | 4.6        | 0.30      | 540                     | 1.9              | No                          | 4.0                  | 9  | Yes              |         |
| 25           | Emory University Hospital, Atlanta                            | 41.0                  | 6.5        | 0.71      | 1,136                   | 1.8              | No                          | 4.0                  | 8  | No               |         |
| 26           | University of Chicago Hospitals                               | 40.7                  | 3.6        | 0.59      | 1,001                   | 2.3              | No                          | 6.0                  | 10   | Yes              |         |
| 27           | University of Wisconsin Hospital and Clinics, Madison         | 40.6                  | 2.9        | 0.28      | 1,460                   | 1.7              | No                          | 4.0                  | 11   | Yes              | (+2 SD) |
| 28           | University of Miami, Jackson Memorial Hospital                | 38.6                  | 2.4        | 0.50      | 967                     | 1.5              | No                          | 6.0                  | 11   | Yes              |         |
| 29           | University of North Carolina Hospitals, Chapel Hill           | 38.5                  | 5.5        | 0.96      | 953                     | 1.9              | No                          | 4.0                  | 12   | Yes              |         |
| 30           | William Beaumont Hospital, Royal Oak, Mich.                   | 37.4                  | 1.6        | 0.66      | 1,835                   | 1.8              | Yes                         | 5.0                  | 11   | Yes              |         |
| 31           | Cedars-Sinai Medical Center, Los Angeles                      | 37.4                  | 2.8        | 0.75      | 1,345                   | 1.6              | Yes                         | 5.0                  | 9  | Yes              |         |
| 32           | Hennepin County Medical Center, Minneapolis                   | 36.9                  | 1.7        | 0.37      | 653                     | 2.0              | No                          | 4.0                  | 12   | Yes              |         |
| 33           | Clarian Health Partners, Indianapolis                         | 36.8                  | 1.6        | 0.76      | 2,138                   | 1.7              | Yes                         | 6.0                  | 11   | Yes              |         |
| 34           | Baylor University Medical Center, Dallas                      | 36.7                  | 1.9        | 0.70      | 1,316                   | 1.7              | Yes                         | 4.5                  | 11   | Yes              |         |
| 35           | Memorial Hermann-Texas Medical Center, Houston                | 36.4                  | 1.1        | 0.42      | 910                     | 1.8              | No                          | 5.5                  | 11   | Yes              |         |
| 36           | Henry Ford Hospital, Detroit                                  | 36.0                  | 1.5        | 0.54      | 1,616                   | 1.7              | No                          | 5.0                  | 10   | Yes              |         |
| 37           | University of California, Davis Medical Center, Sacramento    | 35.9                  | 1.3        | 0.52      | 526                     | 3.1              | No                          | 6.0                  | 11   | Yes              |         |
| 38           | University Hospitals of Cleveland                             | 35.9                  | 1.6        | 0.62      | 989                     | 1.4              | No                          | 6.0                  | 12   | Yes              |         |
| 39           | University Medical Center, Tucson, Ariz.                      | 35.6                  | 0.0        | 0.30      | 388                     | 2.1              | Yes                         | 6.0                  | 10   | Yes              |         |
| 40           | University Hospital, Cincinnati                               | 35.0                  | 0.7        | 0.44      | 820                     | 1.6              | No                          | 5.5                  | 11   | Yes              |         |
| 41           | University of Iowa Hospitals and Clinics, Iowa City           | 34.7                  | 2.9        | 0.94      | 688                     | 1.5              | Yes                         | 5.0                  | 12   | Yes              |         |
| 42           | Lehigh Valley Hospital, Allentown, Pa.                        | 34.6                  | 0.0        | 0.56      | 932                     | 2.0              | Yes                         | 5.0                  | 11   | Yes              |         |
| 43           | Parkland Memorial Hospital, Dallas                            | 34.6                  | 3.4        | 0.69      | 674                     | 1.4              | No                          | 4.0                  | 8  | Yes              |         |
| 44           | Oregon Health and Science University Hospital, Portland       | 34.4                  | 2.3        | 0.76      | 652                     | 2.1              | No                          | 5.5                  | 10   | Yes              |         |
| 45           | Washington Hospital Center, Washington, D.C.                  | 34.2                  | 1.7        | 0.60      | 1,382                   | 1.5              | No                          | 4.0                  | 9  | Yes              |         |
| 46           | Thomas Jefferson University Hospital, Philadelphia            | 34.2                  | 1.1        | 0.72      | 1,031                   | 1.7              | No                          | 6.0                  | 12   | Yes              |         |
| 47           | Beth Israel Deaconess Medical Center, Boston                  | 34.0                  | 2.1        | 0.74      | 1,078                   | 1.6              | No                          | 5.0                  | 9  | Yes              |         |
| 48           | Shands at the University of Florida, Gainesville              | 33.7                  | 1.9        | 0.73      | 1,195                   | 1.5              | Yes                         | 4.0                  | 11   | No               |         |
| 49           | Summa Health System, Akron, Ohio                              | 33.6                  | 0.4        | 0.48      | 618                     | 1.8              | No                          | 5.0                  | 12   | Yes              |         |
| 50           | University of Texas Medical Branch Hospitals, Galveston       | 33.6                  | 0.0        | 0.50      | 746                     | 1.3              | Yes                         | 5.0                  | 11   | Yes              |         |

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## Final IHQ-Driven Rankings 2006—Neurology and Neurosurgery

| Rank<br>2006 | Hospital  | U.S.          |                   |           | Discharges<br>(3 years) | Nursing<br>Index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 7) | Patient/<br>community<br>services<br>(of 12) | Trauma<br>center | Epilepsy<br>center |
|--------------|---|---------------|-------------------|-----------|-------------------------|------------------|-----------------------------|----------------------|--|------------------|--------------------|
|              |   | News<br>Score | Reputation<br>(%) | Mortality |                         |                  |                             |                      |  |                  |                    |
| 1            | Mayo Clinic, Rochester, Minn.                                 | 100.0         | 53.4              | 0.98      | 6,592                   | 2.8              | Yes                         | 6.0                  | 12   | No               | Yes                |
| 2            | Johns Hopkins Hospital, Baltimore                             | 86.2          | 39.2              | 0.71      | 4,074                   | 2.3              | Yes                         | 7.0                  | 12   | Yes              | Yes                |
| 3            | Massachusetts General Hospital, Boston                        | 79.6          | 41.6              | 1.16      | 4,550                   | 1.9              | Yes                         | 6.0                  | 11   | Yes              | Yes                |
| 4            | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 76.7          | 36.5              | 0.89      | 6,481                   | 1.4              | No                          | 7.0                  | 11   | Yes              | Yes                |
| 5            | Cleveland Clinic  | 64.4          | 24.9              | 0.67      | 5,292                   | 1.5              | Yes                         | 7.0                  | 11   | No               | Yes                |
| 6            | University of California, San Francisco Medical Center        | 63.2          | 30.8              | 1.07      | 2,619                   | 2.3              | No                          | 7.0                  | 10   | No               | Yes                |
| 7            | UCLA Medical Center, Los Angeles                              | 48.4          | 17.1              | 0.92      | 2,541                   | 2.2              | Yes                         | 6.0                  | 9  | Yes              | Yes                |
| 8            | Barnes-Jewish Hospital/Washington University, St. Louis       | 47.2          | 15.1              | 0.92      | 5,419                   | 1.7              | Yes                         | 7.0                  | 10   | Yes              | Yes                |
| 9            | St. Joseph's Hospital and Medical Center, Phoenix             | 44.7          | 13.9              | 0.89      | 4,405                   | 2.2              | No                          | 6.0                  | 11   | Yes              | Yes (+3 SD)        |
| 10           | Methodist Hospital, Houston                                   | 39.0          | 10.1              | 0.89      | 6,260                   | 1.3              | Yes                         | 7.0                  | 10   | No               | Yes                |
| 11           | NYU Medical Center, New York                                  | 35.0          | 3.3               | 0.66      | 3,954                   | 1.5              | Yes                         | 6.5                  | 12   | Yes              | Yes                |
| 12           | Rush University Medical Center, Chicago                       | 34.5          | 2.7               | 0.59      | 2,913                   | 2.0              | Yes                         | 6.0                  | 11   | Yes              | Yes                |
| 13           | Brigham and Women's Hospital, Boston                          | 33.0          | 5.4               | 0.82      | 2,683                   | 2.3              | No                          | 6.0                  | 10   | Yes              | Yes                |
| 14           | Duke University Medical Center, Durham, N.C.                  | 32.7          | 5.3               | 0.87      | 4,085                   | 1.8              | No                          | 6.0                  | 11   | Yes              | Yes                |
| 15           | University of Michigan Hospitals and Health System, Ann Arbor | 32.6          | 5.2               | 0.88      | 2,443                   | 2.4              | No                          | 7.0                  | 12   | Yes              | Yes (+2 SD)        |
| 16           | University of Chicago Hospitals                               | 31.7          | 3.2               | 0.73      | 2,335                   | 2.3              | No                          | 7.0                  | 10   | Yes              | Yes                |
| 17           | University of Washington Medical Center, Seattle              | 31.2          | 2.6               | 0.62      | 1,042                   | 2.2              | Yes                         | 6.5                  | 10   | No               | Yes                |
| 18           | Emory University Hospital, Atlanta                            | 30.8          | 4.2               | 0.73      | 3,963                   | 1.8              | No                          | 5.5                  | 8  | No               | Yes                |
| 19           | University of Pittsburgh Medical Center                       | 30.4          | 5.7               | 1.07      | 6,700                   | 1.9              | No                          | 7.0                  | 12   | Yes              | Yes                |
| 20           | Stanford Hospital and Clinics, Stanford, Calif.               | 30.1          | 5.7               | 0.96      | 2,403                   | 1.6              | No                          | 7.0                  | 10   | Yes              | Yes                |
| 21           | Henry Ford Hospital, Detroit                                  | 29.9          | 2.2               | 0.75      | 3,690                   | 1.7              | No                          | 6.0                  | 10   | Yes              | Yes                |
| 22           | University Medical Center, Tucson, Ariz.                      | 29.6          | 1.1               | 0.68      | 1,077                   | 2.1              | Yes                         | 6.5                  | 10   | Yes              | Yes                |
| 23           | Hospital for Special Surgery, New York                        | 29.2          | 0.0               | 0.05      | 936                     | 1.9              | Yes                         | 6.5                  | 8  | Yes              | No                 |
| 24           | Abbott Northwestern Hospital, Minneapolis                     | 29.0          | 0.6               | 0.70      | 4,921                   | 1.7              | No                          | 6.0                  | 11   | Yes              | Yes                |
| 25           | University of Miami, Jackson Memorial Hospital                | 28.8          | 4.6               | 0.86      | 2,408                   | 1.5              | No                          | 7.0                  | 11   | Yes              | No                 |
| 26           | Hospital of the University of Pennsylvania, Philadelphia      | 28.7          | 10.6              | 1.40      | 2,143                   | 1.7              | No                          | 6.0                  | 11   | Yes              | Yes                |
| 27           | William Beaumont Hospital, Royal Oak, Mich.                   | 28.7          | 0.6               | 0.68      | 6,775                   | 1.8              | Yes                         | 6.0                  | 11   | Yes              | No                 |
| 28           | University of Minnesota Medical Center, Minneapolis           | 28.3          | 0.8               | 0.48      | 2,031                   | 1.8              | No                          | 6.0                  | 11   | Yes              | No                 |
| 29           | University of Texas Southwestern Medical Center, Dallas       | 28.1          | 2.6               | 0.65      | 1,422                   | 1.3              | No                          | 5.0                  | 11   | No               | Yes                |
| 30           | Shands at the University of Florida, Gainesville              | 28.1          | 3.6               | 0.91      | 3,479                   | 1.5              | Yes                         | 5.0                  | 11   | No               | Yes                |
| 31           | Northwestern Memorial Hospital, Chicago                       | 27.9          | 3.7               | 0.81      | 3,046                   | 1.6              | No                          | 6.0                  | 10   | Yes              | No                 |
| 32           | University Hospitals of Cleveland                             | 27.7          | 1.1               | 0.81      | 3,482                   | 1.4              | No                          | 7.0                  | 12   | Yes              | Yes                |
| 33           | University of Colorado Hospital, Denver                       | 27.4          | 0.7               | 0.64      | 939                     | 2.1              | Yes                         | 7.0                  | 10   | Yes              | No                 |
| 34           | Harper University Hospital, Detroit                           | 27.2          | 0.9               | 0.49      | 2,288                   | 0.9              | No                          | 6.5                  | 7  | No               | Yes                |
| 35           | Cedars-Sinai Medical Center, Los Angeles                      | 27.1          | 0.4               | 0.82      | 4,337                   | 1.6              | Yes                         | 6.0                  | 9  | Yes              | Yes                |
| 36           | Christ Hospital, Cincinnati                                   | 26.6          | 0.0               | 0.43      | 2,105                   | 1.7              | No                          | 6.5                  | 11   | No               | No                 |
| 37           | Advocate Lutheran General Hospital, Park Ridge, Ill.          | 26.6          | 0.3               | 0.71      | 2,911                   | 1.6              | Yes                         | 6.0                  | 11   | Yes              | No                 |
| 38           | USC University Hospital, Los Angeles                          | 26.6          | 2.6               | 0.60      | 1,039                   | 2.8              | No                          | 6.0                  | 7  | No               | No                 |
| 39           | University Hospital, Cincinnati                               | 25.9          | 1.6               | 0.89      | 2,114                   | 1.6              | No                          | 7.0                  | 11   | Yes              | Yes                |
| 40           | Ohio State University Hospital East, Columbus                 | 25.9          | 0.0               | 0.33      | 684                     | 1.3              | No                          | 5.0                  | 8  | No               | Yes                |
| 41           | Hinsdale Hospital, Hinsdale, Ill.                             | 25.9          | 0.3               | 0.55      | 1,636                   | 1.2              | No                          | 6.5                  | 11   | Yes              | No                 |
| 42           | Ingalls Memorial Hospital, Harvey, Ill.                       | 25.8          | 0.0               | 0.45      | 2,015                   | 0.9              | No                          | 6.0                  | 10   | Yes              | No                 |
| 43           | Baylor University Medical Center, Dallas                      | 25.8          | 0.8               | 0.84      | 4,162                   | 1.7              | Yes                         | 6.0                  | 11   | Yes              | No                 |
| 44           | Ohio State University Hospital, Columbus                      | 25.7          | 1.4               | 0.97      | 1,796                   | 1.7              | Yes                         | 7.0                  | 12   | Yes              | Yes                |
| 45           | William Beaumont Hospital, Troy, Mich.                        | 25.5          | 0.0               | 0.58      | 2,377                   | 1.8              | No                          | 5.5                  | 9  | Yes              | No                 |
| 46           | New England Baptist Hospital, Boston                          | 25.4          | 0.0               | 0.11      | 1,085                   | 1.4              | No                          | 6.0                  | 8  | No               | No                 |
| 47           | Evanston Northwestern Healthcare, Evanston, Ill.              | 25.3          | 0.0               | 0.71      | 3,957                   | 1.2              | No                          | 7.0                  | 11   | Yes              | No                 |
| 48           | Baptist St. Anthony's (BSA) Health System, Amarillo, Texas    | 25.3          | 0.0               | 0.48      | 3,171                   | 1.7              | No                          | 5.0                  | 9  | No               | No                 |
| 49           | Providence Hospital, Southfield, Mich.                        | 25.1          | 1.2               | 0.60      | 2,943                   | 1.1              | No                          | 5.0                  | 10   | No               | No                 |
| 50           | HealthOne Rose Medical Center, Denver                         | 25.1          | 0.0               | 0.37      | 850                     | 1.3              | No                          | 6.0                  | 11   | No               | No                 |

Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.

### Final IHQ-Driven Rankings 2006—Orthopedics

| Rank<br>2006 | Hospital  | U.S.<br>News<br>Score | Reputation |           | Discharges<br>(3 years) | Nursing<br>Index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 4) | Patient/<br>community<br>services<br>(of 8) | Trauma<br>center |
|--------------|---|-----------------------|------------|-----------|-------------------------|------------------|-----------------------------|----------------------|---|------------------|
|              |   |                       | (%)        | Mortality |                         |                  |                             |                      |   |                  |
| 1            | Mayo Clinic, Rochester, Minn.                                 | 100.0                 | 54.2       | 0.56      | 10,257                  | 2.8              | Yes                         | 4.0                  | 8   | No               |
| 2            | Hospital for Special Surgery, New York                        | 98.1                  | 50.8       | 0.03      | 9,606                   | 1.9              | Yes                         | 4.0                  | 6   | Yes              |
| 3            | Massachusetts General Hospital, Boston                        | 59.8                  | 30.0       | 1.29      | 4,071                   | 1.9              | Yes                         | 4.0                  | 7   | Yes              |
| 4            | Johns Hopkins Hospital, Baltimore                             | 51.4                  | 20.3       | 0.77      | 1,829                   | 2.3              | Yes                         | 4.0                  | 8   | Yes              |
| 5            | Cleveland Clinic  | 48.3                  | 18.0       | 0.65      | 4,469                   | 1.5              | Yes                         | 4.0                  | 7   | No               |
| 6            | Rush University Medical Center, Chicago                       | 39.7                  | 8.2        | 0.23      | 3,731                   | 2.0              | Yes                         | 4.0                  | 8   | Yes              |
| 7            | University of Iowa Hospitals and Clinics, Iowa City           | 39.0                  | 12.9       | 0.96      | 2,163                   | 1.5              | Yes                         | 4.0                  | 8   | Yes              |
| 8            | UCLA Medical Center, Los Angeles                              | 37.8                  | 10.0       | 0.59      | 1,598                   | 2.2              | Yes                         | 4.0                  | 6   | Yes              |
| 9            | Duke University Medical Center, Durham, N.C.                  | 36.2                  | 9.9        | 0.73      | 3,052                   | 1.8              | No                          | 4.0                  | 7   | Yes (+3 SD)      |
| 10           | University of Washington Medical Center, Seattle              | 35.6                  | 8.4        | 0.44      | 1,182                   | 2.2              | Yes                         | 4.0                  | 7   | No               |
| 11           | Barnes-Jewish Hospital/Washington University, St. Louis       | 34.7                  | 7.5        | 0.69      | 3,113                   | 1.7              | Yes                         | 4.0                  | 7   | Yes              |
| 12           | University of Pittsburgh Medical Center                       | 34.2                  | 8.7        | 0.85      | 3,785                   | 1.9              | No                          | 4.0                  | 8   | Yes              |
| 13           | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 34.1                  | 9.6        | 0.92      | 3,657                   | 1.4              | No                          | 4.0                  | 8   | Yes              |
| 14           | NYU Hospital for Joint Diseases, New York                     | 33.5                  | 7.5        | 0.84      | 4,374                   | 1.5              | Yes                         | 3.5                  | 8   | Yes (+2 SD)      |
| 15           | New England Baptist Hospital, Boston                          | 31.5                  | 4.9        | 0.17      | 5,157                   | 1.4              | No                          | 4.0                  | 6   | No               |
| 16           | University of Michigan Hospitals and Health System, Ann Arbor | 31.0                  | 3.7        | 0.26      | 1,684                   | 2.4              | No                          | 4.0                  | 8   | Yes              |
| 17           | Brigham and Women's Hospital, Boston                          | 30.9                  | 4.4        | 0.48      | 2,830                   | 2.3              | No                          | 4.0                  | 7   | Yes              |
| 18           | Harborview Medical Center, Seattle                            | 30.3                  | 7.5        | 0.84      | 1,068                   | 2.2              | No                          | 3.5                  | 7   | Yes              |
| 19           | Thomas Jefferson University Hospital, Philadelphia            | 30.2                  | 5.1        | 0.74      | 4,288                   | 1.7              | No                          | 4.0                  | 8   | Yes              |
| 20           | Northwestern Memorial Hospital, Chicago                       | 28.4                  | 4.4        | 0.72      | 2,922                   | 1.6              | No                          | 4.0                  | 7   | Yes              |
| 21           | Baylor University Medical Center, Dallas                      | 27.5                  | 1.4        | 0.62      | 4,997                   | 1.7              | Yes                         | 4.0                  | 7   | Yes              |
| 22           | University of Chicago Hospitals                               | 27.4                  | 2.3        | 0.35      | 1,401                   | 2.3              | No                          | 4.0                  | 6   | Yes              |
| 23           | Stanford Hospital and Clinics, Stanford, Calif.               | 26.9                  | 3.3        | 0.75      | 2,629                   | 1.6              | No                          | 4.0                  | 8   | Yes              |
| 24           | William Beaumont Hospital, Royal Oak, Mich.                   | 26.8                  | 0.7        | 0.66      | 7,161                   | 1.8              | Yes                         | 4.0                  | 8   | Yes              |
| 25           | University of California, San Francisco Medical Center        | 26.5                  | 3.7        | 0.67      | 1,732                   | 2.3              | No                          | 4.0                  | 7   | No               |
| 26           | University of Utah Hospitals and Clinics, Salt Lake City      | 26.4                  | 3.1        | 0.79      | 2,122                   | 2.2              | No                          | 4.0                  | 8   | Yes              |
| 27           | University of Minnesota Medical Center, Minneapolis           | 26.4                  | 2.2        | 0.61      | 2,012                   | 1.8              | No                          | 4.0                  | 8   | Yes              |
| 28           | USC University Hospital, Los Angeles                          | 26.1                  | 2.9        | 0.42      | 1,711                   | 2.8              | No                          | 3.0                  | 6   | No               |
| 29           | St. Joseph's Hospital of Atlanta                              | 25.9                  | 0.5        | 0.26      | 2,895                   | 1.3              | Yes                         | 4.0                  | 6   | No               |
| 30           | Sarasota Memorial Hospital, Fla.                              | 25.8                  | 0.0        | 0.47      | 5,245                   | 1.6              | Yes                         | 4.0                  | 8   | No               |
| 31           | Summa Health System, Akron, Ohio                              | 25.8                  | 0.0        | 0.44      | 4,185                   | 1.8              | No                          | 4.0                  | 8   | Yes              |
| 32           | Advocate Lutheran General Hospital, Park Ridge, Ill.          | 25.7                  | 0.9        | 0.70      | 2,895                   | 1.6              | Yes                         | 4.0                  | 8   | Yes              |
| 33           | Ohio State University Hospital, Columbus                      | 25.4                  | 0.7        | 0.54      | 611                     | 1.7              | Yes                         | 4.0                  | 8   | Yes              |
| 34           | LDS Hospital, Salt Lake City                                  | 25.3                  | 0.0        | 0.59      | 2,850                   | 1.9              | Yes                         | 4.0                  | 7   | Yes              |
| 35           | Mission Hospitals, Asheville, N.C.                            | 25.2                  | 0.0        | 0.56      | 7,067                   | 2.5              | No                          | 4.0                  | 7   | Yes              |
| 36           | University Hospitals of Cleveland                             | 25.2                  | 2.6        | 0.82      | 2,827                   | 1.4              | No                          | 4.0                  | 8   | Yes              |
| 37           | Lehigh Valley Hospital, Allentown, Pa.                        | 25.1                  | 0.5        | 0.74      | 3,349                   | 2.0              | Yes                         | 4.0                  | 7   | Yes              |
| 38           | Methodist Hospital, Omaha, Neb.                               | 25.1                  | 0.0        | 0.52      | 2,605                   | 1.4              | Yes                         | 4.0                  | 7   | Yes              |
| 39           | Hospital of the University of Pennsylvania, Philadelphia      | 24.9                  | 5.3        | 1.09      | 603                     | 1.7              | No                          | 4.0                  | 8   | Yes              |
| 40           | Abbott Northwestern Hospital, Minneapolis                     | 24.9                  | 0.0        | 0.57      | 4,983                   | 1.7              | No                          | 4.0                  | 8   | Yes              |
| 41           | University Medical Center, Tucson, Ariz.                      | 24.8                  | 1.3        | 0.67      | 1,031                   | 2.1              | Yes                         | 3.5                  | 7   | Yes              |
| 42           | St. Luke's Episcopal Hospital, Houston                        | 24.8                  | 0.5        | 0.61      | 2,712                   | 1.7              | Yes                         | 4.0                  | 8   | No               |
| 43           | Edward Hospital, Naperville, Ill.                             | 24.7                  | 0.0        | 0.29      | 1,353                   | 2.0              | Yes                         | 3.0                  | 5   | Yes              |
| 44           | University of Colorado Hospital, Denver                       | 24.6                  | 0.7        | 0.65      | 859                     | 2.1              | Yes                         | 4.0                  | 7   | Yes              |
| 45           | Clarian Health Partners, Indianapolis                         | 24.6                  | 1.6        | 0.94      | 4,908                   | 1.7              | Yes                         | 4.0                  | 7   | Yes              |
| 46           | Tampa General Hospital  | 24.5                  | 0.7        | 0.49      | 3,060                   | 1.7              | Yes                         | 2.0                  | 5   | Yes              |
| 47           | University of Alabama Hospital at Birmingham                  | 24.4                  | 1.6        | 0.85      | 2,244                   | 2.0              | Yes                         | 3.5                  | 7   | Yes              |
| 48           | Central Baptist Hospital, Lexington, Ky.                      | 24.4                  | 0.0        | 0.43      | 1,591                   | 1.5              | Yes                         | 4.0                  | 8   | No               |
| 49           | University Health System, San Antonio                         | 24.3                  | 2.3        | 0.62      | 611                     | 1.4              | No                          | 3.0                  | 8   | Yes              |
| 50           | St. Joseph's Hospital and Medical Center, Phoenix             | 24.3                  | 0.0        | 0.51      | 1,661                   | 2.2              | No                          | 4.0                  | 8   | Yes              |
| 52           | Alexian Brothers Medical Center, Elk Grove Village, Ill.      | 24.3                  | 0.7        | 0.36      | 1,352                   | 1.3              | No                          | 4.0                  | 6   | Yes              |

Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.

### Final IHQ-Driven Rankings 2006—Respiratory Disorders

| Rank 2006 | Hospital  | U.S. News Score | Reputation (%) | Mortality | Discharges (3 years) | Nursing Index | Nurse Magnet Hospital | Technology (of 3) | Patient/community services (of 12) | Trauma center | Hospice/palliative care |         |
|-----------|---|-----------------|----------------|-----------|----------------------|---------------|-----------------------|-------------------|------------------------------------|---------------|-------------------------|---------|
| 1         | National Jewish Medical and Research Center, Denver           | 100.0           | 54.6           | 0.00      | 22                   | 1.2           | No                    | 3.0               | 4                                  | No            |                         |         |
| 2         | Mayo Clinic, Rochester, Minn.                                 | 77.5            | 37.4           | 0.86      | 6,370                | 2.8           | Yes                   | 3.0               | 12                                 | No            | H, P                    |         |
| 3         | Johns Hopkins Hospital, Baltimore                             | 68.4            | 30.4           | 0.83      | 2,494                | 2.3           | Yes                   | 3.0               | 12                                 | Yes           | H, P                    |         |
| 4         | Massachusetts General Hospital, Boston                        | 54.0            | 23.6           | 1.09      | 4,680                | 1.9           | Yes                   | 3.0               | 11                                 | Yes           | H, P                    |         |
| 5         | University of California, San Diego Medical Center            | 50.4            | 19.1           | 0.74      | 1,395                | 1.9           | No                    | 2.5               | 9                                  | Yes           | H, P                    |         |
| 6         | University of Colorado Hospital, Denver                       | 50.2            | 17.2           | 0.64      | 1,405                | 2.1           | Yes                   | 3.0               | 10                                 | Yes           | P                       |         |
| 7         | Cleveland Clinic  | 48.6            | 19.4           | 0.98      | 4,043                | 1.5           | Yes                   | 3.0               | 11                                 | No            | H, P                    |         |
| 8         | Barnes-Jewish Hospital/Washington University, St. Louis       | 47.3            | 17.5           | 0.92      | 5,817                | 1.7           | Yes                   | 2.0               | 10                                 | Yes           | H, P                    |         |
| 9         | Duke University Medical Center, Durham, N.C.                  | 45.1            | 16.3           | 0.95      | 4,469                | 1.8           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 10        | University of California, San Francisco Medical Center        | 43.9            | 17.7           | 0.96      | 1,724                | 2.3           | No                    | 3.0               | 10                                 | No            | P                       |         |
| 11        | Hospital of the University of Pennsylvania, Philadelphia      | 39.4            | 13.1           | 0.96      | 1,862                | 1.7           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 12        | University of Washington Medical Center, Seattle              | 38.0            | 13.1           | 1.01      | 1,023                | 2.2           | Yes                   | 3.0               | 10                                 | No            | H, P                    | (+3 SD) |
| 13        | UCLA Medical Center, Los Angeles                              | 37.0            | 9.7            | 0.83      | 2,139                | 2.2           | Yes                   | 3.0               | 9                                  | Yes           | P                       |         |
| 14        | Brigham and Women's Hospital, Boston                          | 36.4            | 8.3            | 0.77      | 3,318                | 2.3           | No                    | 3.0               | 10                                 | Yes           | H, P                    |         |
| 15        | University of Michigan Hospitals and Health System, Ann Arbor | 33.6            | 7.3            | 0.85      | 3,171                | 2.4           | No                    | 3.0               | 12                                 | Yes           | P                       |         |
| 16        | University of Pittsburgh Medical Center                       | 33.3            | 7.2            | 0.92      | 4,649                | 1.9           | No                    | 3.0               | 12                                 | Yes           | H, P                    |         |
| 17        | Vanderbilt University Medical Center, Nashville               | 33.2            | 7.6            | 0.87      | 3,000                | 1.7           | No                    | 3.0               | 9                                  | Yes           | H, P                    |         |
| 18        | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 30.8            | 7.4            | 1.03      | 6,622                | 1.4           | No                    | 3.0               | 11                                 | Yes           | H, P                    | (+2 SD) |
| 19        | Mayo Clinic Arizona, Phoenix                                  | 29.2            | 4.1            | 0.61      | 2,068                | 2.3           | No                    | 3.0               | 7                                  | No            | P                       |         |
| 20        | University Medical Center, Tucson, Ariz.                      | 28.6            | 1.0            | 0.59      | 1,240                | 2.1           | Yes                   | 3.0               | 10                                 | Yes           | H, P                    |         |
| 21        | Summa Health System, Akron, Ohio                              | 28.2            | 0.9            | 0.67      | 5,120                | 1.8           | No                    | 3.0               | 12                                 | Yes           | H, P                    |         |
| 22        | University of Chicago Hospitals                               | 28.2            | 3.4            | 0.82      | 2,275                | 2.3           | No                    | 3.0               | 10                                 | Yes           | H, P                    |         |
| 23        | Rush University Medical Center, Chicago                       | 27.7            | 1.0            | 0.71      | 2,090                | 2.0           | Yes                   | 3.0               | 11                                 | Yes           | H, P                    |         |
| 24        | Ohio State University Hospital, Columbus                      | 27.5            | 0.5            | 0.69      | 2,134                | 1.7           | Yes                   | 3.0               | 12                                 | Yes           | H, P                    |         |
| 25        | University Hospital, Cincinnati                               | 27.4            | 0.6            | 0.56      | 2,167                | 1.6           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 26        | University of Minnesota Medical Center, Minneapolis           | 27.2            | 2.8            | 0.83      | 1,778                | 1.8           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 27        | University Hospitals of Cleveland                             | 27.0            | 0.9            | 0.70      | 3,187                | 1.4           | No                    | 3.0               | 12                                 | Yes           | H, P                    |         |
| 28        | Temple University Hospital, Philadelphia                      | 26.8            | 2.3            | 0.81      | 1,995                | 1.7           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 29        | Penrose-St. Francis Health Services, Colorado Springs, Colo.  | 26.8            | 0.0            | 0.51      | 2,635                | 1.2           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 30        | MetroHealth Medical Center, Cleveland                         | 26.6            | 0.5            | 0.67      | 1,866                | 0.7           | Yes                   | 3.0               | 12                                 | Yes           | H, P                    |         |
| 31        | Lehigh Valley Hospital, Allentown, Pa.                        | 26.5            | 0.0            | 0.75      | 3,750                | 2.0           | Yes                   | 3.0               | 11                                 | Yes           | H, P                    |         |
| 32        | Beth Israel Deaconess Medical Center, Boston                  | 26.5            | 2.3            | 0.83      | 3,803                | 1.6           | No                    | 3.0               | 9                                  | Yes           | H, P                    |         |
| 33        | Alexian Brothers Medical Center, Elk Grove Village, Ill.      | 26.4            | 0.0            | 0.46      | 2,582                | 1.3           | No                    | 3.0               | 8                                  | Yes           | H, P                    |         |
| 34        | Henry Ford Hospital, Detroit                                  | 26.4            | 0.5            | 0.70      | 4,441                | 1.7           | No                    | 3.0               | 10                                 | Yes           | H, P                    |         |
| 35        | William Beaumont Hospital, Troy, Mich.                        | 26.3            | 0.0            | 0.59      | 3,186                | 1.8           | No                    | 3.0               | 9                                  | Yes           | H, P                    |         |
| 36        | Stanford Hospital and Clinics, Stanford, Calif.               | 26.3            | 8.2            | 1.22      | 1,739                | 1.6           | No                    | 3.0               | 10                                 | Yes           | P                       |         |
| 37        | St. Joseph's Hospital and Medical Center, Phoenix             | 26.3            | 0.0            | 0.59      | 1,180                | 2.2           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 38        | Christ Hospital, Cincinnati                                   | 26.2            | 0.0            | 0.51      | 2,565                | 1.7           | No                    | 3.0               | 11                                 | No            | H, P                    |         |
| 39        | Hennepin County Medical Center, Minneapolis                   | 26.1            | 0.0            | 0.66      | 1,902                | 2.0           | No                    | 3.0               | 12                                 | Yes           | H, P                    |         |
| 40        | Fort Hamilton Hospital, Hamilton, Ohio                        | 26.0            | 0.0            | 0.45      | 2,243                | 1.4           | No                    | 3.0               | 10                                 | No            | H, P                    |         |
| 41        | St. Alexius Medical Center, Hoffman Estates, Ill.             | 25.9            | 0.5            | 0.54      | 1,964                | 1.4           | No                    | 3.0               | 7                                  | Yes           | H, P                    |         |
| 42        | LDS Hospital, Salt Lake City                                  | 25.9            | 0.0            | 0.70      | 1,707                | 1.9           | Yes                   | 3.0               | 10                                 | Yes           | H, P                    |         |
| 43        | Oakwood Hospital, Dearborn, Mich.                             | 25.8            | 0.0            | 0.68      | 5,032                | 1.4           | No                    | 3.0               | 10                                 | Yes           | H, P                    |         |
| 44        | Sarasota Memorial Hospital, Fla.                              | 25.7            | 0.0            | 0.71      | 4,210                | 1.6           | Yes                   | 3.0               | 11                                 | No            | H, P                    |         |
| 45        | Akron General Medical Center, Ohio                            | 25.7            | 0.0            | 0.69      | 3,606                | 1.5           | No                    | 3.0               | 11                                 | Yes           | H, P                    |         |
| 46        | Advocate Christ Medical Center, Oak Lawn, Ill.                | 25.6            | 0.0            | 0.80      | 4,731                | 1.9           | Yes                   | 3.0               | 10                                 | Yes           | H, P                    |         |
| 47        | Yale-New Haven Hospital, New Haven, Conn.                     | 25.5            | 3.3            | 1.00      | 3,597                | 2.5           | No                    | 3.0               | 10                                 | Yes           | H, P                    |         |
| 48        | University of Alabama Hospital at Birmingham                  | 25.5            | 4.3            | 1.11      | 2,936                | 2.0           | Yes                   | 3.0               | 10                                 | Yes           | H, P                    |         |
| 49        | Denver Health Medical Center                                  | 25.4            | 0.3            | 0.71      | 718                  | 1.9           | No                    | 3.0               | 12                                 | Yes           | H, P                    |         |
| 50        | Jewish Hospital, Louisville, Ky.                              | 25.3            | 1.0            | 0.84      | 4,708                | 1.4           | Yes                   | 3.0               | 8                                  | Yes           | H, P                    |         |

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### Final IHQ-Driven Rankings 2006—Urology

| Rank<br>2006 | Hospital  | U.S.<br>News<br>Score | Reputation |           | Discharges<br>(3 years) | Nursing<br>Index | Nurse<br>Magnet<br>Hospital | Technology<br>(of 8) | Patient/<br>community<br>services<br>(of 12) | Trauma<br>center |
|--------------|---|-----------------------|------------|-----------|-------------------------|------------------|-----------------------------|----------------------|--|------------------|
|              |   |                       | (%)        | Mortality |                         |                  |                             |                      |  |                  |
| 1            | Johns Hopkins Hospital, Baltimore                             | 100.0                 | 66.0       | 0.25      | 1,385                   | 2.3              | Yes                         | 7.5                  | 12   | Yes              |
| 2            | Cleveland Clinic  | 84.5                  | 54.9       | 0.47      | 1,715                   | 1.5              | Yes                         | 8.0                  | 11   | No               |
| 3            | Mayo Clinic, Rochester, Minn.                                 | 63.2                  | 34.7       | 0.41      | 3,343                   | 2.8              | Yes                         | 7.0                  | 12   | No               |
| 4            | UCLA Medical Center, Los Angeles                              | 53.0                  | 25.9       | 0.43      | 1,234                   | 2.2              | Yes                         | 7.0                  | 9  | Yes              |
| 5            | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 43.2                  | 21.4       | 0.93      | 3,281                   | 1.4              | No                          | 8.0                  | 11   | Yes              |
| 6            | Memorial Sloan-Kettering Cancer Center, New York              | 42.5                  | 22.3       | 0.78      | 1,248                   | 1.5              | No                          | 6.0                  | 9  | No               |
| 7            | Duke University Medical Center, Durham, N.C.                  | 38.9                  | 14.9       | 0.52      | 1,349                   | 1.8              | No                          | 6.5                  | 11   | Yes              |
| 8            | Barnes-Jewish Hospital/Washington University, St. Louis       | 37.9                  | 11.6       | 0.42      | 1,795                   | 1.7              | Yes                         | 8.0                  | 10   | Yes              |
| 9            | Massachusetts General Hospital, Boston                        | 35.6                  | 10.9       | 0.60      | 1,426                   | 1.9              | Yes                         | 7.0                  | 11   | Yes              |
| 10           | University of Texas M. D. Anderson Cancer Center, Houston     | 35.0                  | 18.6       | 1.18      | 1,028                   | 2.0              | Yes                         | 6.0                  | 5  | No (+3 SD)       |
| 11           | University of California, San Francisco Medical Center        | 33.6                  | 10.3       | 0.43      | 999                     | 2.3              | No                          | 8.0                  | 10   | No               |
| 12           | Stanford Hospital and Clinics, Stanford, Calif.               | 31.8                  | 9.5        | 0.50      | 665                     | 1.6              | No                          | 7.0                  | 10   | Yes              |
| 13           | Vanderbilt University Medical Center, Nashville               | 31.0                  | 7.6        | 0.44      | 1,246                   | 1.7              | No                          | 7.5                  | 9  | Yes              |
| 14           | Clarian Health Partners, Indianapolis                         | 30.8                  | 8.1        | 0.88      | 2,055                   | 1.7              | Yes                         | 8.0                  | 11   | Yes              |
| 15           | University of Michigan Hospitals and Health System, Ann Arbor | 30.2                  | 5.2        | 0.46      | 1,664                   | 2.4              | No                          | 8.0                  | 12   | Yes              |
| 16           | Methodist Hospital, Houston                                   | 29.1                  | 6.9        | 0.67      | 1,667                   | 1.3              | Yes                         | 8.0                  | 10   | No               |
| 17           | University of Iowa Hospitals and Clinics, Iowa City           | 28.2                  | 5.2        | 0.56      | 513                     | 1.5              | Yes                         | 7.0                  | 12   | Yes (+2 SD)      |
| 18           | Hospital of the University of Pennsylvania, Philadelphia      | 27.4                  | 6.3        | 0.74      | 1,025                   | 1.7              | No                          | 7.0                  | 11   | Yes              |
| 19           | Brigham and Women's Hospital, Boston                          | 27.0                  | 4.3        | 0.48      | 835                     | 2.3              | No                          | 7.0                  | 10   | Yes              |
| 20           | Northwestern Memorial Hospital, Chicago                       | 26.5                  | 6.3        | 0.85      | 1,525                   | 1.6              | No                          | 7.0                  | 10   | Yes              |
| 21           | Lahey Clinic, Burlington, Mass.                               | 25.9                  | 4.5        | 0.60      | 1,051                   | 1.3              | No                          | 7.5                  | 10   | Yes              |
| 22           | University of Pittsburgh Medical Center                       | 25.8                  | 1.1        | 0.37      | 1,380                   | 1.9              | No                          | 8.0                  | 12   | Yes              |
| 23           | William Beaumont Hospital, Royal Oak, Mich.                   | 25.4                  | 0.6        | 0.47      | 2,482                   | 1.8              | Yes                         | 7.0                  | 11   | Yes              |
| 24           | Yale-New Haven Hospital, New Haven, Conn.                     | 25.4                  | 0.6        | 0.14      | 1,142                   | 2.5              | No                          | 7.0                  | 10   | Yes              |
| 25           | Rush University Medical Center, Chicago                       | 25.1                  | 0.6        | 0.39      | 861                     | 2.0              | Yes                         | 7.0                  | 11   | Yes              |
| 26           | University Medical Center, Tucson, Ariz.                      | 25.0                  | 0.0        | 0.11      | 378                     | 2.1              | Yes                         | 7.5                  | 10   | Yes              |
| 27           | University of California, Irvine Medical Center, Orange       | 25.0                  | 3.1        | 0.46      | 442                     | 1.7              | Yes                         | 5.0                  | 10   | Yes              |
| 28           | Advocate Lutheran General Hospital, Park Ridge, Ill.          | 24.9                  | 0.0        | 0.35      | 1,381                   | 1.6              | Yes                         | 7.0                  | 11   | Yes              |
| 29           | Thomas Jefferson University Hospital, Philadelphia            | 24.7                  | 1.6        | 0.52      | 1,090                   | 1.7              | No                          | 8.0                  | 12   | Yes              |
| 30           | University Hospitals of Cleveland                             | 24.6                  | 1.8        | 0.54      | 1,176                   | 1.4              | No                          | 8.0                  | 12   | Yes              |
| 31           | University Hospital, Cincinnati                               | 24.5                  | 1.0        | 0.18      | 523                     | 1.6              | No                          | 7.5                  | 11   | Yes              |
| 32           | University of North Carolina Hospitals, Chapel Hill           | 24.5                  | 2.4        | 0.52      | 822                     | 1.9              | No                          | 6.0                  | 12   | Yes              |
| 33           | F.G. McGaw Hospital at Loyola University, Maywood, Ill.       | 24.4                  | 2.0        | 0.64      | 912                     | 2.0              | No                          | 8.0                  | 12   | Yes              |
| 34           | University of Washington Medical Center, Seattle              | 24.3                  | 2.3        | 0.57      | 714                     | 2.2              | Yes                         | 7.5                  | 10   | No               |
| 35           | Shands at the University of Florida, Gainesville              | 23.4                  | 1.0        | 0.45      | 1,342                   | 1.5              | Yes                         | 6.0                  | 11   | No               |
| 36           | University of California, San Diego Medical Center            | 23.3                  | 1.3        | 0.11      | 407                     | 1.9              | No                          | 5.0                  | 9  | Yes              |
| 37           | Henry Ford Hospital, Detroit                                  | 23.3                  | 1.5        | 0.62      | 1,615                   | 1.7              | No                          | 7.0                  | 10   | Yes              |
| 38           | University of Miami, Jackson Memorial Hospital                | 23.1                  | 2.6        | 0.74      | 793                     | 1.5              | No                          | 8.0                  | 11   | Yes              |
| 39           | University of Minnesota Medical Center, Minneapolis           | 23.1                  | 0.3        | 0.38      | 816                     | 1.8              | No                          | 7.0                  | 11   | Yes              |
| 40           | St. Cloud Hospital, St. Cloud, Minn.                          | 23.1                  | 0.0        | 0.56      | 938                     | 1.6              | Yes                         | 8.0                  | 10   | Yes              |
| 41           | University of Chicago Hospitals                               | 23.1                  | 0.9        | 0.58      | 912                     | 2.3              | No                          | 8.0                  | 10   | Yes              |
| 42           | Lehigh Valley Hospital, Allentown, Pa.                        | 23.1                  | 0.3        | 0.69      | 1,248                   | 2.0              | Yes                         | 7.0                  | 11   | Yes              |
| 43           | St. Luke's Regional Medical Center, Boise, Idaho              | 23.0                  | 0.0        | 0.00      | 485                     | 2.1              | Yes                         | 6.0                  | 8  | No               |
| 44           | Emory University Hospital, Atlanta                            | 22.9                  | 1.9        | 0.36      | 1,188                   | 1.8              | No                          | 6.0                  | 8  | No               |
| 45           | Wake Forest Univ. Baptist Medical Center, Winston-Salem, N.C. | 22.8                  | 1.0        | 0.78      | 989                     | 1.6              | Yes                         | 8.0                  | 11   | Yes              |
| 46           | Oregon Health and Science University Hospital, Portland       | 22.8                  | 0.6        | 0.38      | 387                     | 2.1              | No                          | 7.5                  | 10   | Yes              |
| 47           | Sentara Norfolk General Hospital, Norfolk, Va.                | 22.8                  | 0.5        | 0.48      | 745                     | 1.6              | No                          | 8.0                  | 11   | Yes              |
| 48           | St. Mary's Hospital and Medical Center, Grand Junction, Colo. | 22.7                  | 0.3        | 0.16      | 598                     | 1.6              | No                          | 7.0                  | 8  | Yes              |
| 49           | LDS Hospital, Salt Lake City                                  | 22.6                  | 0.0        | 0.52      | 710                     | 1.9              | Yes                         | 6.5                  | 10   | Yes              |
| 50           | Sioux Valley Hospital USD Medical Center, Sioux Falls, S.D.   | 22.5                  | 0.0        | 0.62      | 604                     | 2.3              | Yes                         | 7.0                  | 11   | Yes              |

*Note: Rankings have been revised because of a data-processing error. Some hospitals now rank higher, others lower. Hospitals now ranked 51 or 52 in some specialties previously were among the top 50; they are still considered an America's Best Hospital. Apparent ties are due to rounding.*

**Appendix H**  
**Reputation-Only Rankings**



### Final Reputation Only Rankings 2006—Ophthalmology

| Rank | Hospital  | Reputation (%) |         |
|------|---|----------------|---------|
| 1    | Bascom Palmer Eye Institute, Miami                            | 75.4           |         |
| 2    | Wilmer Eye Institute, Johns Hopkins Hospital, Baltimore       | 71.5           |         |
| 3    | Wills Eye Hospital, Philadelphia                              | 61.6           | (+3 SD) |
| 4    | Massachusetts Eye and Ear Infirmary, Boston                   | 35.6           |         |
| 5    | Jules Stein Eye Institute, UCLA Medical Center, Los Angeles   | 33.9           | (+2 SD) |
| 6    | University of Iowa Hospitals and Clinics, Iowa City           | 22.3           |         |
| 7    | Doheny Eye Institute, USC University Hospital, Los Angeles    | 16.1           |         |
| 8    | Duke University Medical Center, Durham, N.C.                  | 16.0           |         |
| 9    | New York Eye and Ear Infirmary                                | 8.6            |         |
| 10   | University of California, San Francisco Medical Center        | 7.0            |         |
| 11   | Barnes-Jewish Hospital/Washington University, St. Louis       | 6.9            |         |
| 12   | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 6.9            |         |
| 13   | Mayo Clinic, Rochester, Minn.                                 | 6.8            |         |
| 14   | Cleveland Clinic  | 5.1            |         |
| 15   | Cullen Eye Institute, Methodist Hospital, Houston             | 4.7            |         |
| 16   | Emory University Hospital, Atlanta                            | 4.7            |         |
| 17   | University of Michigan Hospitals and Health System, Ann Arbor | 4.2            |         |
| 18   | Hospital of the University of Pennsylvania, Philadelphia      | 3.2            |         |

### Final Reputation Only Rankings 2006—Pediatrics

| Rank | Hospital  | Reputation (%) |         |
|------|---|----------------|---------|
| 1    | Children's Hospital of Philadelphia                               | 47.7           |         |
| 2    | Children's Hospital Boston  | 43.6           |         |
| 3    | Johns Hopkins Hospital, Baltimore                                 | 26.7           | (+3 SD) |
| 4    | Rainbow Babies and Children's Hospital, Cleveland                 | 16.4           |         |
| 5    | Texas Children's Hospital, Houston                                | 15.6           |         |
| 6    | New York-Presbyterian Univ. Hosp. of Columbia and Cornell         | 14.7           | (+2 SD) |
| 7    | Children's Hospital, Denver                                       | 12.9           |         |
| 8    | Cincinnati Children's Hospital Medical Center                     | 12.3           |         |
| 9    | Children's National Medical Center, Washington, D.C.              | 11.2           |         |
| 10   | Children's Memorial Hospital, Chicago                             | 10.4           |         |
| 11   | Children's Hospital of Pittsburgh of UPMC                         | 10.3           |         |
| 12   | Children's Hospital and Regional Medical Center, Seattle          | 8.2            |         |
| 13   | Lucile Packard Children's Hospital at Stanford, Palo Alto, Calif. | 7.8            |         |
| 14   | St. Louis Children's Hospital                                     | 7.2            |         |
| 15   | Mattel Children's Hospital at UCLA, Los Angeles                   | 7.2            |         |
| 16   | Childrens Hospital Los Angeles                                    | 7.1            |         |
| 17   | St. Jude Children's Research Hospital, Memphis                    | 6.6            |         |
| 18   | Duke University Medical Center, Durham, N.C.                      | 5.8            |         |
| 19   | University of California, San Francisco Medical Center            | 5.5            |         |
| 20   | Cleveland Clinic  | 5.5            |         |
| 21   | Massachusetts General Hospital, Boston                            | 5.0            |         |
| 22   | Columbus Children's Hospital                                      | 4.5            |         |
| 23   | Mayo Clinic, Rochester, Minn.                                     | 3.3            |         |
| 24   | Children's Healthcare of Atlanta                                  | 3.1            |         |
| 25   | Arkansas Children's Hospital, Little Rock                         | 3.1            |         |
| 26   | University of Michigan Hospitals and Health System, Ann Arbor     | 3.1            |         |

### Final Reputation Only Rankings 2006—Psychiatry

| Rank | Hospital  | Reputation (%) |         |
|------|---|----------------|---------|
| 1    | Massachusetts General Hospital, Boston                        | 43.6           |         |
| 2    | Johns Hopkins Hospital, Baltimore                             | 26.4           |         |
| 3    | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 22.3           |         |
| 4    | McLean Hospital, Belmont, Mass.                               | 19.2           |         |
| 5    | UCLA's Neuropsychiatric Hospital, Los Angeles                 | 18.8           | (+3 SD) |
| 6    | Menninger Clinic, Houston                                     | 15.1           |         |
| 7    | Yale-New Haven Hospital, New Haven, Conn.                     | 14.5           |         |
| 8    | Stanford Hospital and Clinics, Stanford, Calif.               | 12.4           |         |
| 9    | Sheppard and Enoch Pratt Hospital, Baltimore                  | 12.4           |         |
| 10   | Duke University Medical Center, Durham, N.C.                  | 12.3           | (+2 SD) |
| 11   | Mayo Clinic, Rochester, Minn.                                 | 11.3           |         |
| 12   | University of Pittsburgh Medical Center                       | 10.9           |         |
| 13   | Hospital of the University of Pennsylvania, Philadelphia      | 7.0            |         |
| 14   | Barnes-Jewish Hospital/Washington University, St. Louis       | 6.2            |         |
| 15   | Emory University Hospital, Atlanta                            | 6.0            |         |
| 16   | University of California, San Francisco Medical Center        | 5.8            |         |
| 17   | Methodist Hospital, Houston                                   | 5.3            |         |
| 18   | NYU Medical Center, New York                                  | 5.1            |         |
| 19   | Austen Riggs Center, Stockbridge, Mass.                       | 4.9            |         |
| 20   | Cleveland Clinic  | 4.6            |         |
| 21   | University Hospital, Cincinnati                               | 3.5            |         |
| 22   | University of North Carolina Hospitals, Chapel Hill           | 3.4            |         |
| 23   | Georgetown University Hospital, Washington, D.C.              | 3.2            |         |
| 24   | University Hospitals of Cleveland                             | 3.1            |         |
| 25   | Bellevue Hospital Center, New York                            | 3.0            |         |
| 26   | University of Michigan Hospitals and Health System, Ann Arbor | 3.0            |         |

### Final Reputation Only Rankings 2006—Rehabilitation

| Rank | Hospital   | Reputation (%) |         |
|------|--|----------------|---------|
| 1    | Rehabilitation Institute of Chicago                              | 62.4           |         |
| 2    | Kessler Institute for Rehabilitation, West Orange, N.J.          | 32.5           |         |
| 3    | University of Washington Medical Center, Seattle                 | 30.4           |         |
| 4    | Mayo Clinic, Rochester, Minn.                                    | 22.1           |         |
| 5    | TIRR (The Institute for Rehabilitation and Research), Houston    | 21.6           | (+3 SD) |
| 6    | Craig Hospital, Englewood, Colo.                                 | 16.3           |         |
| 7    | Spaulding Rehabilitation Hospital, Boston                        | 15.2           |         |
| 8    | Rusk Institute, NYU Medical Center, New York                     | 14.8           | (+2 SD) |
| 9    | Ohio State University Hospital, Columbus                         | 13.3           |         |
| 10   | National Rehabilitation Hospital, Washington, D.C.               | 9.2            |         |
| 11   | University of Michigan Hospitals and Health System, Ann Arbor    | 9.0            |         |
| 12   | Shepherd Center, Atlanta   | 8.2            |         |
| 13   | Moss Rehab, Elkins Park, Pa.                                     | 7.5            |         |
| 14   | Thomas Jefferson University Hospital, Philadelphia               | 6.9            |         |
| 15   | Magee Rehabilitation Hospital, Philadelphia                      | 6.7            |         |
| 16   | Rancho Los Amigos National Rehabilitation Center, Downey, Calif. | 6.5            |         |
| 17   | Johns Hopkins Hospital, Baltimore                                | 6.0            |         |
| 18   | Mount Sinai Medical Center, New York                             | 5.1            |         |
| 19   | Stanford Hospital and Clinics, Stanford, Calif.                  | 4.7            |         |
| 20   | Baylor Institute for Rehabilitation, Dallas                      | 4.6            |         |
| 21   | Montefiore Medical Center, New York                              | 4.5            |         |
| 22   | Cleveland Clinic   | 4.2            |         |
| 23   | New York-Presbyterian Univ. Hosp. of Columbia and Cornell        | 4.1            |         |
| 24   | Hospital of the University of Pennsylvania, Philadelphia         | 3.0            |         |

### Final Reputation Only Rankings 2006—Rheumatology

| Rank | Hospital  | Reputation (%) |         |
|------|---|----------------|---------|
| 1    | Johns Hopkins Hospital, Baltimore                             | 52.2           |         |
| 2    | Mayo Clinic, Rochester, Minn.                                 | 46.6           |         |
| 3    | Hospital for Special Surgery, New York                        | 38.8           |         |
| 4    | Cleveland Clinic  | 38.3           | (+3 SD) |
| 5    | Brigham and Women's Hospital, Boston                          | 25.7           |         |
| 6    | University of Alabama Hospital at Birmingham                  | 23.6           |         |
| 7    | UCLA Medical Center, Los Angeles                              | 23.2           | (+2 SD) |
| 8    | Massachusetts General Hospital, Boston                        | 19.8           |         |
| 9    | NYU Hospital for Joint Diseases, New York                     | 13.1           |         |
| 10   | University of California, San Francisco Medical Center        | 11.9           |         |
| 11   | Duke University Medical Center, Durham, N.C.                  | 11.2           |         |
| 12   | Stanford Hospital and Clinics, Stanford, Calif.               | 11.2           |         |
| 13   | University of Pittsburgh Medical Center                       | 10.3           |         |
| 14   | University of Michigan Hospitals and Health System, Ann Arbor | 9.8            |         |
| 15   | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 7.3            |         |
| 16   | Barnes-Jewish Hospital/Washington University, St. Louis       | 6.0            |         |
| 17   | University of California, San Diego Medical Center            | 4.3            |         |
| 18   | Hospital of the University of Pennsylvania, Philadelphia      | 3.9            |         |
| 19   | Northwestern Memorial Hospital, Chicago                       | 3.5            |         |
| 20   | University of Washington Medical Center, Seattle              | 3.5            |         |

## **Appendix I**

### **The 2006 Honor Roll**

## Honor Roll 2006

| Rank | Hospital  | Points | Specialties |
|------|---|--------|-------------|
| 1    | Johns Hopkins Hospital, Baltimore                             | 30     | 15          |
| 2    | Mayo Clinic, Rochester, Minn.                                 | 26     | 13          |
| 3    | Cleveland Clinic  | 23     | 12          |
| 4    | Massachusetts General Hospital, Boston                        | 21     | 11          |
| 5    | UCLA Medical Center, Los Angeles                              | 20     | 13          |
| 6    | New York-Presbyterian Univ. Hosp. of Columbia and Cornell     | 18     | 11          |
| 7    | Duke University Medical Center, Durham, N.C.                  | 17     | 10          |
| 8    | Barnes-Jewish Hospital/Washington University, St. Louis       | 16     | 10          |
| 9    | University of California, San Francisco Medical Center        | 14     | 9           |
| 10   | University of Washington Medical Center, Seattle              | 13     | 8           |
| 11   | Brigham and Women's Hospital, Boston                          | 12     | 9           |
| 12   | University of Michigan Hospitals and Health System, Ann Arbor | 11     | 9           |
| 13   | Stanford Hospital and Clinics, Stanford, Calif.               | 8      | 7           |
| 14   | University of Pittsburgh Medical Center                       | 7      | 6           |

